





## NEWS: EUROPE

# Rivals set sights again on Thomson

By David Buchanan in Paris

Lagardère and Alcatel Alsthom indicated yesterday they were ready to do battle again early next year to buy the Thomson-CSF defence company, after the government announced late on Wednesday night that Thomson Multimedia would be privatised separately at some later date.

In saying it was "still interested", however, Alcatel showed itself slightly more guarded than Lagardère, which said it was "still a candidate" to buy Thomson-CSF.

Both French companies said they awaited detailed sale conditions from the government before taking a firm decision.

In the first failed attempt to privatise the entire Thomson group, Lagardère had proposed to sell on Multimedia to Daewoo of Korea. Alcatel, by contrast, saw some synergy between Multimedia's television activities and its own predominantly civil electronics and telecommunications businesses.

In recent weeks, Dassault Aviation and state-owned Aérospatiale, which are supposed to be putting the finishing touches to their own aircraft merger, have voiced disappointment at not having the chance to combine Thomson-CSF's radar and missiles and their aircraft in a new "vertically integrated" combine. Any chance of a bid by Dassault Aviation, however, seemed foreclosed by the government's statement that it wanted to create "a professional and defence electronics" grouping around Thomson-CSF.

Having cleared the ground for a fresh start in time for President Jacques Chirac's much-billed television interview last night, the government admitted the mess created by the first attempt at privatisation. "We have lost time, placed the companies concerned in a difficult situation and created damaging tension with Daewoo and Korean leaders," confessed Mr Jean Arthuis, the finance minister.

The Federation of Korean

Industries has protested to the French government, hinting that other projects such as Seoul's purchase of French TGV trains could suffer. However, a Daewoo official yesterday reiterated the company's determination not to walk away. "Yes, we still want to take over Thomson," Daewoo's vice-president, Mr Nam Kw-hyun, said in Seoul. "But we have to wait for the French government's decision."

Mr Arthuis said the Koreans should not think the French government had been behind the objections raised by the independent privatisation commission. While he expressed contrition at what had happened, Mr Arthuis said he could not imagine the Korean company would indulge in any "blackmail" by, for instance, trying to torpedo the new privatisation by appealing to the European Commission.

"Daewoo can be a candidate" eventually to buy Multimedia, Mr Arthuis said, though he could offer no date for its privatisation. This may now be after parliamentary elections in spring 1998. Multimedia first needed recapitalisation to the tune of FF10bn (\$2bn), he said.

Before finalising its new procedure, the government is taking advice on the interpretation of French law which sets rules for the sale of "second order" state-controlled companies like Thomson-CSF. These are slightly different from those on first rank state enterprises like Thomson SA, the shell company that holds 100 per cent of Multimedia and 53 per cent of Thomson-CSF.

After the government chose it in October, Lagardère revealed that its bid valued Thomson-CSF at slightly more than FF10bn, composed of FF10.5bn to buy the government's 53 per cent stake and an offer of up to FF17.5bn to buy out minority shareholders. Alcatel never revealed any separate price, but its overall bid, taking account of group debts, was almost identical to Lagardère's.

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## Bonn is not seeking to dominate Europe, says Chancellor, and is ready to cede sovereignty Kohl tries to allay fears about Germany

By Ralph Atkins in Bonn and Lionel Barber in Dublin

Chancellor Helmut Kohl yesterday defended Germany against criticism that it is seeking to dominate Europe. Opening a debate in the Bundestag, the lower house of parliament, on the future of the European Union, Mr Kohl said Germany did not want more influence than any other member state and was committed to making political integration in Europe "irreversible".

His comments address concern elsewhere in Europe that a united Germany is becoming the preponderant economic and political power on the continent, and is setting the terms of economic and monetary union.

The European parliament yesterday agreed a European Union budget for 1997 which showed no growth in real terms. Reuter reports from Strasbourg. The effort to contain the Union's spending is in line with the struggle by national governments to curb their own budgets ahead of economic and monetary union, expected in 1999.

Mr Hugh Coveney, budget minister of Ireland, which holds the current EU presidency, said afterwards that the budget was satisfactory because it respected the ceiling ministers had placed on EU spending. Mr Erik Lilius, budget commissioner, also considered it "quite satisfactory". Overall, the parliament agreed a budget of Ecu89.14bn (\$110bn) compared with Ecu86.53bn this year.

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MEPs agreed a compromise on financing for European rail and road networks, research and the peace process in Northern Ireland. This involved using savings in other policies and drawing on the separate foreign policy budget. The battle over additional money for transport networks has been at the core of Commission plans to spur job creation.

ers remain sceptical about the single currency.

A Stern magazine poll yesterday showed more than 60 per cent view currency union with fear and less than 20 per cent "with hope".

Meanwhile, Mr Kohl's Christian Democratic/Christian Social Union came under pressure in the Bundestag from opposition parties demanding higher priority for tackling Germany's high level of unemployment.

Mr Rudolf Scharping, leader of the Social Democratic party in the Bundestag, called for a "European growth and employment pact", while Mr Joschka Fischer, a parliamentary leader of the Greens, accused the federal government of "stability fetishism".

## Dubliners get a taste of the euro

By John Murray Brown in Dublin

Irish drinkers yesterday had an early taste of the dual pricing which is likely to accompany the run-up to the introduction of the European single currency. Regulars at Foyles on Dublin's Baginbun street seemed unimpressed.

"Does this mean we get less wages?" said one drinker, puzzled as to why a pint of stout costing £2.15 is likely to cost £2.69 when euros in 2001 or 2002.

"We were promised bigger glasses when they gave us decimalisation, but that never came. I suppose we'll have to go dry," said another.

In Reillys, where John Major once drank a pint of porter, the barmaid takes a more constructive view: "Doesn't this mean we won't have to change money when we go on holiday?"

To welcome European Union heads of state, who begin their two-day summit in the Irish capital today, pubs around the city put up posters telling drinkers how much their tipplers are likely to cost in euros.

The posters, distributed by the Licensed Vintners Association, assure any political leader sampling the local brews that "the actual euro/punt exchange rate will be finalised until later". The national rate of 80p to one euro - or £3 for a pint of lager, as one senior official preferred - was for illustration only.

EAN, an organisation which promotes the use of barcodes, has sent a similar poster to retailers, with the slogan "The euro is coming". But the fever gripping official Dublin showed little sign of spreading.

The attempt to raise awareness follows this week's launch by Mr Ruairi Quinn, the finance minister, of Ireland's Euro Business Awareness Campaign.

Asked about comments said to have been made by a visiting Bank of America economist casting doubt on ECU's timing, Mr Quinn showed some irritation. "You're referring I believe to an Englishman working for an American bank. That makes him doubly prejudiced. Don't discount the strategy of the Americans, who are not interested in seeing a strong European currency. And we know the British attitude."



Zil's famously large limousines line Downing Street, having been brought specially to London on the occasion of President Boris Yeltsin's visit in 1992

## Russian motor-maker takes another road to capitalism

The once-prestigious Zil has become part of the struggle over how economy should be privatised, writes Chrystia Freeland

Russian television viewers are being wooed by an advertising campaign by Zil, once the Soviet Union's most prestigious car and truck manufacturer. As grainy images of Soviet worker-heroes and gargantuan assembly-lines flash across the screen, a voice intones: "After all that Zil has done for us, it is time for us to do something for Zil."

The appeal is part of a campaign launched by Mr Yuri Luzhkov, the powerful mayor of Moscow, to revive Zil's fading fortunes and marks the latest stage in the struggle over how Russia's economy should be privatised.

Mr Luzhkov lost the first round to his arch-rival, Mr Anatoly Chubais, the radical reformer whose mass privatisation scheme transferred more than 80 per cent of Russian industry into private hands. Two years later, Mr Luzhkov, a candidate to succeed President Boris Yeltsin in the Kremlin, has rejoined the fight and he has chosen Zil as his battleground.

This autumn the Moscow city government spent \$8m on a controlling stake in the struggling manufacturer, bringing Zil back into state hands less than four years after it had been privatised. Mr Luzhkov intends to use municipal ownership of Zil to show how industrial titans should be shepherded into capitalism: not by the unreliable, invisible hand of market forces, but under the careful guidance of a wise government.

"This is to show how one should work with the privatised system," Mr Luzhkov explained in a recent interview. "In many cases privatisation has already taken place but it has been a failure. The state must find honourable ways out of this difficult situation."

Using its considerable financial and political muscle, the city has begun to resuscitate the company. Moscow made

a direct contribution, agreeing to buy 1,000 trucks this year, an order worth about \$20m. The city also helped Zil slash its expenditures, transferring its social operations to the municipal government, saving Zil \$100m (\$1.8m) a month.

More importantly, the acquisition has brought Zil into the empire of a political boss few Russians wish to offend. With city backing, Zil has secured a \$500,000 loan from a syndicate of commercial banks brought together by Mr Luzhkov. The city has begun to use Zil vehicles in barter trades with suppliers. The mayor also organised a Zil road-race around central Russia urging regional leaders to support the Moscow factory.

Employees seem delighted with their new patron. "What has happened here is one of the rare cases when an enterprise has at last found a good owner," said Mr Alexander Titov, the chief engineer. He said the city's involvement, and the subsequent pick-up in production - which is expected to jump to 4,500 vehicles in the fourth quarter of this year after dropping to 3,000 in the first nine months - have boosted the morale of the entire enterprise.

He also hinted that Microdean, the computer retail company which had acquired a controlling stake in Zil, was more interested in stripping assets than in making cars. One technique Mr Titov claimed Microdean used to channel money out of the struggling company was to lend Zil money through a Microdean subsidiary which charged "barbaric" penalties for late payment.

Thanks to daily 1 per cent fines, Zil's initial borrowing of \$250,000 swelled to \$250,000 in less than two years.

But, as Mr Titov proudly reports, after Mr Luzhkov's intervention, Microdean agreed to reduce the figure to \$250,000.

The conflict between production-oriented Soviet-era management and aggressive new owners has been played out at hundreds of factories across the country. The fledgling entrepreneurs have lacked the massive capital required to make the ageing red giants profitable and their attempts to make money by shutting them down and selling off their assets have proven politically explosive.

As a result, privatisation has often failed to deliver effective restructuring. Radical reformers say the only way to ensure it occurs is to impose tougher budget constraints on failing factories and to give teeth to bankruptcy laws. Mr Luzhkov has a different solution, which could prove more popular with the millions of Russians who share the attitudes of Mr Titov, who has worked at Zil for 14 years.

Although Mr Titov, who is 39, admits that an 18-year-old secretary at a commercial bank "earns more than I do and is paid more promptly", he has resisted the lure of private sector. "Some of my friends, highly qualified engineers, spend their days hawking government tax exemptions (a tradable security) or treasury bills," he says. "I do not have the taste for that. Our country cannot live on hot air and oil exports forever. Someday, someone has got to go back to producing things."

From his vantage point in the Zil boardroom, Mr Luzhkov is promising Russians across the country a return to the days when "producing things" was the nation's priority. It is a campaign which is likely to dominate the country's economic debate over the next few years.

If Mr Luzhkov has his way, it might also become the leitmotif of Russia's next presidential elections.

## Andreotti 'embraced Mafia boss'

By Robert Graham in Rome

A former member of the Mafia yesterday repeated in court accusations that Mr Giulio Andreotti, seven times prime minister of Italy, had met and embraced Mr "Totò" Riina, the boss of bosses, at a secret meeting in Palermo in 1987.

The accusation was made by Mr Baldassare Di Maggio, a former chauffeur/bodyguard to Mr Riina whose testimony was instrumental in leading to the latter's capture in 1993 after being on the run for 24 years.

It is one of the most damaging allegations against Mr Andreotti since his trial began this autumn in Palermo on charges of alleged links with Cosa Nostra, the umbrella organisation of the Sicilian Mafia.

Mr Di Maggio told a hushed courtroom in Rome he had arranged a meeting for Mr Riina with Mr Salvo Lima, a leading Christian Democrat politician and the head of Mr Andreotti's party faction in Sicily.

"As soon as Riina and I got into the room Mr Lima and Andreotti got up, and Riina greeted him with a kiss on the cheeks - one on the right and the other on the left. I shook hands with the senator (Andreotti), and then left the room," he said.

The meeting, he said, lasted three hours and was held in the house of the late Ignazio Salvo, a Sicilian businessman linked to the Mafia. "I know Andreotti has denied this episode, but this is the truth - a truth which only I and Senator Andreotti can know."

Mr Andreotti attacked the credibility of Mr Di Maggio: "Lies, mere lies which I have been hearing for three and a half years and I know will keep on hearing for some time!" He claimed Mr Di Maggio was lying to ensure he continued to be covered by a witness protection programme. "Of course he confirmed the kiss, but I hope he repeated both for his lie and for the slander."

The prosecution alleges Mr Andreotti had to meet Mr Riina because the Mafia boss was threatening to eliminate Mr Lima for failing to deliver continued political protection. The meeting allegedly occurred on September 20 when Mr Andreotti was in Palermo. On that day there is a four-hour lunch-time gap when not even his bodyguards knew where Mr Andreotti was.

## New Swedish N-power row

By Greg Melvor in Stockholm

Sweden's industry minister, Mr Anders Sundström, has stirred up a new political storm over the minority Social Democratic government's programme to close down the country's nuclear power industry.

He said in a newspaper article that he opposed a "panic phase-out", and dismissed demands for the first reactor to be shut before the general election in 1998 as "an exercise in dates".

Two of the government's key allies on the nuclear issue, the Centre and Green parties, accused the Social Democrats of backtracking on a pledge to close the first reactor by the end of 1998.

The Centre, which has an extensive unofficial alliance with the Social Democrats, refused to say if it would continue to take part in talks on decommissioning. The Greens threatened to pull out unless the 1998

deadline was restored. Mr Sundström has been under pressure from Swedish industry and trade unions not to commit himself to a timetable, amid fears that the closure of the nuclear power plants would drive up electricity prices and undermine industrial competitiveness.

The industry ministry insisted yesterday it remained hopeful of reaching a broad agreement on the phase-out programme by the end of the year.

In an attempt to woo doubters, Mr Sundström has stressed the winding down will only proceed in step with development of alternative, sustainable fuels such as solar, wind and bio-energy.

He said yesterday the government was considering taking over Sweden's international electricity lines to ensure no nuclear or other "unsustainable" power was imported after the start of the phase-out.

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## Little to celebrate in Turkish human rights week

Ankara insists that the fight against terrorism must come first, but its record of abuses is increasing its international isolation, reports John Barham

It is human rights week in Turkey, but there is little to celebrate. Human rights workers counted 59 extra-judicial killings, 166 "disappearances" and 171 cases of death from torture between January and October. In October alone, 168 people were imprisoned for violating security laws that limit freedom of expression.

Turks are sweeping international human rights prizes. This week Reporters sans Frontières, the Paris-based journalists' association, awarded its annual prize to Mr İskil Yurcan, editor of a pro-Kurdish newspaper. He was jailed in December 1994 under Turkey's anti-terrorism law.

Earlier this month, a group of women won the International League for Human Rights medal for their weekly vigils in Istanbul protesting against political killings, torture and "disappearances" - abduction of political dissidents by security police.

Although violations have declined over the past two years, campaigners say the grim statistics tell only part of the story. A member of Turkey's Human Rights Foundation, who is organising this week's events, says: "Violence has become part of daily life... people think it is normal to be tortured by the police."

Furthermore, collecting information and defending victims in the mainly Kurdish south-east, where a bitter 12-year insurgency led by

the Kurdistan Workers party (PKK) rumbles on, remain as dangerous as ever. The south-east suffers the worst abuses.

Turkey's human rights record is increasing the government's international isolation. Washington has blocked sales of ships and helicopters, citing human rights violations. In October, the European Parliament blocked aid to help Ankara implement a customs union with the European Union. Instead, it voted to focus help on human rights organisations, independent aid agencies and promoting democracy.

It also voted to review aid from the EU's programme

for southern Mediterranean countries.

In the opinion of Mrs Tansu Ciller, foreign minister: "It is a sign of injustice to Turkey. This smashes Europe's understanding of democracy. In no way does it blemish Turkey." But MEPs are angry because they feel duped by her. She promised to improve human rights to win parliamentary approval for customs union last December and while Ankara did amend the constitution and rewrite its anti-terrorism law, violations continue.

Ankara still hopes customs union will culminate in full EU membership. But this remains as distant a prospect as ever, particu-

larly as Turkey rejects Europe's emphasis on individual rights. The foreign ministry argues these must be balanced against the need to maintain national unity and combat terrorism.

Mr Sermet Akcan, foreign ministry spokesman, says: "Our critics in Europe regard the PKK problem as a human rights issue. It is a problem of terrorism and human rights." He recognises that "there are individual cases of violations". But we investigate, prosecute and punish offenders.

Yet Turkey has 688 cases awaiting examination by the European Human Rights Commission, part of the

Council of Europe, the Strasbourg-based assembly that promotes democracy and human rights in Europe and which Turkey helped found in 1949. A Council official reports a "geometric increase" in cases brought by Turks against their government.

Ankara's defiant stance only worsens its isolation. Even its own defenders are giving up. In November, Mr Bakir Çağlar quit as Turkey's defence counsel at the Council of Europe. He was quoted as saying he would now work to "bring the country to a more defensible level of conduct".

The Islamist-led government of Mr Necmettin

Erbakan says it is placing more emphasis on human rights than its predecessors, but it is threatening more legislation to muzzle the media. Still, in November it submitted a bill to parliament shortening the initial period of police detention for suspects. Human rights lawyers say torture is most common during initial detention periods. Mr Şevket Kazan, justice minister, has even promised "great efforts" to hunt down the "unknown killers" responsible for extra-judicial killings.

However, campaigners are used to promises and want action. Mr Carsten Jürgensen, Amnesty International researcher, says: "We look at the [announced] changes in policy and safeguards and ask why they have not been implemented."

Polly Peck, Page 10

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## NEWS: EUROPE

## EUROPEAN NEWS DIGEST

## French pension plan weakened

Mr Jean Arthuis, French finance minister, yesterday backed down on a central proposal in the government's draft law on complementary pension funds, in a move which critics suggested would weaken their effectiveness.

Mr Arthuis told the Senate employers would be able to write off social security costs against payments into complementary pension funds only up to the existing 85 per cent ceiling of the maximum social security charges.

In the draft approved last month by the National Assembly, employers would have been able to gain exemption for any contributions to pension funds up to the larger limit of 2 per cent of the gross payroll. The proposition caused considerable criticism, with demands that the government make up the contributions shortfall to the social security system. The unions have attacked complementary pensions as a threat to the state pension system. The Senate is considering more than 120 amendments to the law.

Andrew Jack, Paris

## Belgian deputy PM cleared

Mr Elio Di Rupo, Belgium's deputy prime minister, was cleared yesterday of allegations that he had sex with minors, when a parliamentary inquiry ruled the evidence against him did not stand up. The majority decision of the 11-strong inquiry committee is expected to be endorsed by a full parliamentary vote, but some opposition parties denounced the decision as a cover-up.

Under Belgian law, only parliament can lift ministers' constitutional immunity from prosecution, or consult the supreme court on evidence against them. But, as a result of the Di Rupo case, parliament is expected shortly to vote on an amendment allowing allegations against ministers to be passed directly to the supreme court without first consulting MPs.

Neil Buckley, Brussels

## Bosnian joint prime ministers

Bosnia's three-man presidency yesterday appointed a Serb and a Muslim as joint prime ministers of the divided country. Mr Haris Silajdzic, former prime minister, will represent the Muslim-Croat federation and Mr Boro Bosic, former minister of industry in the Serb half of Bosnia, will share the post in a weekly rotation.

The two have a week to name the other members of their joint cabinet. They will be assisted by Mr Carl Bildt, the international civilian co-ordinator of Bosnia's peace, said Mr Michael Steiner, Mr Bildt's deputy. As well as the rotating premiership, the cabinet - the Council of Ministers - will include a Croat as deputy prime minister and foreign minister, a Serb as minister for civil affairs and communication and a Muslim as minister for foreign trade and economic relations.

AP, Sarajevo

## European car registrations dip

Western Europe's new car market sent out further conflicting signals about its state of health in November, falling by 5.2 per cent year-on-year after experiencing unexpectedly rapid growth in October. Statistics from the European Automobile Manufacturers Association yesterday showed November's total registrations in the 16 countries monitored fell to 903,300 last month from 952,400 in the month a year ago. The drop was accounted for mainly by a 21.8 per cent fall in registrations in France, where a government sales incentive scheme ended.

The French scheme was largely responsible for western Europe registrations leaping by 14.5 per cent year-on-year in October, as buyers scrambled to beat the deadline. However, other main markets held up better than expected.

John Griffiths, London

## Christopher 'insult' denied

French officials yesterday denied having intentionally insulted Mr Warren Christopher, outgoing US secretary of state. They were commenting on complaints from US diplomats - reiterated yesterday - that Mr Hervé de Charette, French foreign minister, had left the room during a speech on Tuesday by Mr Javier Solana, Nato secretary general, in praise of Mr Christopher.

"It would seem that some people want to provoke a crisis in Franco-American relations, but that is not our intention," said Mr Gérard Errera, the French ambassador to Nato. "Mr de Charette is a courteous man" who could not have intended any rudeness to his US counterpart, he added.

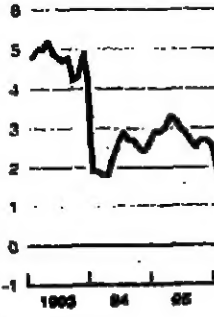
Bruce Clark, London

## ECONOMIC WATCH

## Swedish prices keep falling

## Swedish Inflation

Annual % change in CPI



Source: Danesmen

Swedish consumer prices fell in November for the second month running, taking the annualised drop in prices to 0.3 per cent. Sweden, the only European country experiencing a negative annual inflation trend, last experienced it in 1969. Statistics Sweden said prices dropped 0.3 per cent from October to November, primarily because of lower food prices, particularly fresh vegetables and fruit. Housing costs fell 0.4 per cent, helped by lower interest rates. The net price index, which excludes indirect taxes and subsidies that affect prices, fell 0.5 per cent in November to an annual rate of -1.4 per cent. Economists said the price falls were bigger than expected and boded well for low wage agreements as the 1997 pay round gets under way. They also suggested they might prompt further interest rate cuts. Greg McIvor, Stockholm

Italy's retail sales index rose 0.3 per cent in August 1996, over the same month in 1995, and compares to a 2.5 per cent year-on-year rise in July 1996, the national statistics bureau Istat reported yesterday. AP-DJ, Rome

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## Italian vote boycott reflects party unease

Robert Graham reports on opposition reluctance to be excluded from all power for five years

Italy's opposition parties have invented a novel parliamentary tactic which risks undermining the role of parliament itself.

The tactic consists of refusing to vote on provisions of the 1997 budget to protest against the government's refusal to take on board their objections to the financial package. The rightwing opposition, headed by Mr Silvio Berlusconi, the former premier, opted to take this line last month when the budget was being debated in the chamber of deputies.

In 1994 Italy adopted the first-past-the-post system for electing 75 per cent of the seats with the aim of having a more vigorous parliamentary democracy. But all parties are still reluctant to accept they have headed towards an Anglo-Saxon style system in which the winner takes all and the opposition is excluded from any power for the five-year life of the legislature.

This reluctance explains why Mr Berlusconi and his allies have blown hot and cold about doing deals with the centre-left government over the past eight months.

At one level they want to have a shadow cabinet and force their policies on to the



Berlusconi (left) wants a grand coalition, D'Alema wants bipartisan agreements on issues of national importance

government agenda. But equally no one can digest the thought of being on the outside for five years and there is a permanent temptation to cut deals with a weak government to enjoy a slice of power on committees and in public institutions. The government itself suffers from the same ambivalence and is instinctively consensual towards the opposition.

Since the start of the budget debate, the centre-left government has tried on several occasions to persuade the opposition to rethink its

tactic of refusing to vote, which has also been adopted in the senate.

However, since last week the opposition has reaffirmed the decision to boycott budget discussion in the senate and the package will pass without problems, with the final vote due on December 19. The opposition has thus surrendered any chance of influencing the package, which is intended to put Italy's public finances on track to take part in the single European currency.

Not all those in the Berlusconi camp have been enthusiastic about this approach to parliamentary debate, especially the small centre parties linked to the defunct Christian Democrats.

Mr Berlusconi himself has on occasions hesitated, aware that boycotting such a vital piece of legislation as next year's budget creates an uncomfortable precedent in a mature democracy.

In the senate the government has an easy majority. However, by taking no direct part in the debate, it has been easier to expose the contradictions that exist within the governing Olive Tree coalition.

Also, by disassociating itself from the 1997 budget, the opposition believes it will have greater ammunition when next year the financial package is proven inadequate to allow Italy to join the single currency.

The opposition parties seem uncertain whether this is a once-only tactic directed solely at the budget. They are currently debating whether to do a deal with the government over the running of the Rai state broadcasting network and a series of legislative programmes in return for Mr Berlusconi's television inter-

ests being protected.

The uncertainty reflects a broader confusion about the very role of the opposition in parliament. This is not as banal as it may sound, given Italy's post-war parliamentary history, which encouraged consensual power-sharing rather than opposition.

On the one hand, the system of proportional voting allowed a large number of small parties to proliferate, ensuring government was almost always by coalition.

On the other, a real alternative in power was blocked by the effective veto placed on western Europe's largest communist party by the church and Nato.

Shortly, the role of the opposition will be put to the test over the vital question of constitutional reform. Parliament endorsed before the summer a special commission to draw up proposals for a thorough reform of the state apparatus.

The project will be still-born without the support of a large segment of the opposition because of the big majority needed in parliament for changing any aspect of the constitution.

The opposition knows this and recognises it has a responsibility to carry out

constitutional reforms. But opposition politicians still cannot reconcile themselves to the prospect of co-operating openly with the government on this and then opposing the government vehemently on other issues.

The idea of there being bipartisan issues of national interest has not yet taken root. Hence the only way round, according to Mr Berlusconi, is to form a grand coalition to govern Italy.

This idea is countered by Mr Massimo D'Alema, the leader of the Party of the Democratic Left (PDS) and the dominant partner in the government. He is pushing for a specific bipartisan agreement on constitutional reform which would probably involve a wider deal with Mr Berlusconi that would cover such issues as an amnesty for those under investigation for corruption.

This has surfaced again in recent days with an offer by Mr D'Alema to allow Mr Berlusconi a further six-month delay in implementing a court decision that threatens to remove one of his Mediaset's three TV channels and reduce the share of advertising. The trade-off would be Mr Berlusconi's backing for constitutional reform.

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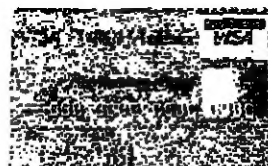
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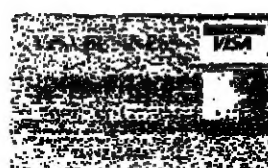
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Wastebasket



## NEWS: INTERNATIONAL

## New role for sanctions-beater Sasol

S Africa's oil-from-coal concern leads way in chemicals industry revamp, writes Motoko Rich

The South African government is turning to one of the central economic pillars of the apartheid years in the hope it can help generate thousands of the jobs so desperately needed now by the new non-racial democracy.

In the most effective sanctions-beating operation of the years of isolation, the sophisticated reactors of the synthetic fuels producer Sasol turned solid carbon from the country's vast coal resources into refined oil.

Sasol was so symbolic of the apartheid state's resilience that in 1980 three of its plants were sabotaged in the African National Congress's most spectacular guerrilla strike ever.

Today, Sasol and the South African government hope that the coal and Sasol's unique process will provide the building blocks for a globally competitive chemicals industry.

Investors have shown their confidence in Sasol's prospects recently, pushing the share price up R25 (\$5.36) in the past year to R55.25 yesterday. Foreign investors, now aggressively courted by the company, hold about 15 per cent.

But some of the local

downstream companies which depend on Sasol's raw materials believe their efforts to grow and compete in chemicals markets outside South Africa are being stymied by what they believe is a protectionist attitude at the former apartheid monolith.

Sasol, which was set up by the government in 1950 as a strategic energy source, argues that the protection it once enjoyed, even after its privatisation in 1978, is being phased out by the end of the century. As it attempts to raise its profile as a global chemicals player, it argues that it is competitive pressures, not its protectionism, which is making life difficult for its downstream customers.

The South African cabinet approved plans late last year to phase out Sasol's annual R1.1bn government subsidy - designed to protect it against cheaper imported crude oil - by 1997. Although the decision will cost Sasol about R3.4bn by 2000, the group believes it will offset most of that loss with enlarged revenues from its chemicals business.

The process by which Sasol makes liquid fuel generates a range of commodity

and speciality chemicals as co-products, more than half of which is left unrecovered, in the group's fuel streams. "There is significant unexploited potential," said Mr Andre de Tolt, a Sasol director in charge of the chemicals business.

For only marginally more than the cost of producing fuel, Sasol is able to extract chemicals from the fuel stream. Whereas fuel sells for about \$300 a tonne, specialised chemicals can com-

**The hope is that the country's abundant coal and Sasol's unique process will provide the basis for a globally competitive sector**

mand as much as \$1,000 a tonne on the open market.

"By de-emphasising fuels and shifting towards chemicals Sasol will gain on margins," said one analyst.

The group hopes to derive 50 per cent of its operating income from chemicals by the end of the decade. In the year to June 1996, chemicals contributed 28 per cent of its R3.168m pre-tax and pre-interest profits.

About 150,000 South Africans work in the chemicals industry, which accounts for 5 per cent of gross domestic product. The Department of Trade and Industry, which has set up a task force to examine growth prospects for the sector, would like it to contribute about 8 per cent.

The task force is developing proposals for a number of measures which might benefit the industry, such as technical innovation, invest-

ment in capital equipment and training initiatives. It is also identifying a number of constraints on the industry, including disincentives to foreign investment, such as foreign exchange controls and high transport costs, which make it difficult for companies to compete as exporters outside Africa.

Although the task force has set 150,000 new jobs as a target, some observers

believe constraints on the industry's growth make that figure much too optimistic. "My initial reaction is that 150,000 jobs sounds too high," said Mr Paul Carter, analyst at ING Barings in Johannesburg.

Downstream customers believe their ability to create jobs is severely hampered by Sasol's monopoly position. Mr Doug Delager, chairman of Lenco Holdings, a plastics packaging company based in Cape Town, said: "When there were sanctions, a stage economy developed, and people tended to build their infrastructure based on the protection they received from the government. Now they still have a protectionist mentality."

He said raw material manufacturers - namely Sasol and Polifin, a chemicals company formed when Sasol and AECI, the Anglo-American subsidiary, merged their petrochemicals and plastics interests - were able to charge domestic customers higher prices than those charged to export customers. But transport costs and import tariffs still made it prohibitively expensive for downstream converters to purchase their raw materials as imports.

Sasol says global chemical producers in Europe and the US nearly all charge their local customers higher prices than are charged in the export market. In order to compete in markets outside South Africa, Sasol and other commodity suppliers must sell their chemicals at the prices being charged by other global exporters. But in order to make its margin targets, it must charge higher prices to its domestic customers.

"This is a normal economic feature of the international petrochemicals market," said Mr de Tolt. "If we sold in the local market for the export parity price, we would go bust."

It will take some time for downstream converters to adjust. Dr Vince Lovel, executive director of Sentrachem, the chemicals manufacturer, believes it is partly a matter of scaling back expectations. "We have to limit our aspirations in chemicals and concentrate on those areas where we can compete. This means I cannot honestly say we have a great petrochemical future in this country, but we have a good chemical industry future."

Trauma of truth, Page 21

## Israeli settlers killed 'because of homes plan'

By Judy Dempsey in Jerusalem

The Popular Front for the Liberation of Palestine (PFLP) yesterday claimed responsibility for the murder of a Jewish settler and her young son near the West Bank town of Ramallah on Wednesday evening.

The PFLP said the killings were in response to plans by the Israeli government to build Jewish settlements in the heart of east Jerusalem and expand settlements in the West Bank. It said it would confront "with all available means the Israeli occupation forces and settlers."

The announcement coincided with the killing of a Palestinian worker by an Israeli farmer in southern Israel.

The PFLP, based in Damascus and led by Mr George Habash, is opposed to the 1993 peace agreement signed between Israel and the Palestine Liberation Organisation. It has been responsible for attacks against Israeli troops in southern Lebanon and in Israel.

The Palestinian Authority, led by Mr Yasser Arafat, did not officially condemn the killings and Mr Arafat, who is in Gaza, yesterday remained silent when asked about them.

"We are asking Mr Arafat to be consistent in his condemnation of violence, his commitment to crack down on these terrorists and to disarm them," an Israeli government spokesman said.

Mr Benjamin Netanyahu, the prime minister, said he would ask the Palestinian Authority to hand over the men responsible for Wednesday's killings. But, so far, the authority has never extradited anyone to Israel, instead putting them on trial in its own courts.

What concerns the Israeli government, the Labour opposition and even those within the Palestinian

Authority is that Mr Arafat is not adopting a tough enough stance against the splinter groups within and outside the PLO. One of the reasons is his fear of losing popularity among Palestinians at the expense of galvanising support for Hamas, the radical Islamic movement, and other groups.

It was only after the attacks earlier this year by suicide bombers on Israeli citizens that Mr Arafat started clamping down, having come under pressure from Mr Shimon Peres, the former Labour prime minister, to do so.

But that clampdown, combined with a tight control of the media backfired against Mr Arafat. His dwindling credibility was confirmed after he failed during the summer to muster support for a strike among Palestinians against the closures imposed by Israel on the West Bank and Gaza after the suicide bombings.

It was only when the Israeli government opened the tunnel in the old city of Jerusalem last September, against the backdrop of a virtual standstill in the peace process and the closures, that Mr Arafat could reassert his authority.

His call for demonstrations, which escalated into violence between Israeli and Palestinian police forces, unleashed months of resentment and frustration among Palestinians. It also restored the initiative to Mr Arafat.

The Israeli government is now waiting to see how the Palestinian Authority will respond to Wednesday's killings.

"We will not use the deaths as an excuse not to redeploy from Hebron," a government official said. "But we will not be threatened like this. We want to know where Arafat stands."

he added, as much as the Palestinians want to know where the Israeli government stands on the peace process.

## INTERNATIONAL NEWS DIGEST

## Hutus desert refugee camp

Plans for the mass repatriation of 500,000 Rwandan Hutus living in north-west Tanzania appeared to have backfired yesterday as more than 300,000 refugees abandoned their camps rather than return home.

The UN High Commissioner for Refugees (UNHCR) said the refugees had poured out of six main camps in the Ngara region, heading east towards a forested game reserve, away from the border with Rwanda.

"It was extremely well planned and well orchestrated. They waited to receive their food rations, which they told us they wanted before going home, then they turned round and headed east," said Mr Peter Kessler, UNHCR spokesman. "They knew exactly what they were doing." A mass exodus from the Tanzanian camps, established after the Hutus fled the Rwanda Patriotic Front in 1994, had been widely expected since rebel fighting in east Zaire pushed 640,000 Hutu refugees back across the border. The Tanzanian government and UNHCR last week told the refugees it was clearly safe to return and they had until December 31 to leave.

But yesterday's departure was a testimony to the continuing power of the hardliners who co-ordinated the genocide of Rwanda's Tutsis. Determined not to be isolated, they have been telling refugees they risk death in Tutsi-controlled Rwanda. *Michela Wrong, Nairobi*

## UN votes 14-1 for Annan

Ghana's Mr Kofi Annan yesterday won the backing of all security council members except France as next United Nations secretary-general.

Sir John Weston, UK delegate, called those 14 affirmative votes in the straw poll a "very encouraging" and positive development. Some officials went so far as to predict an early break in the deadlock that might even lead to Mr Annan's appointment after a further poll today. However, diplomats said they expected France to exact a price for dropping its veto. One possibility was that a French official might have to be named to succeed Mr Annan as head of UN peace-keeping operations. Additionally, France might seek the position for one of its nationals as head of personnel, a job being vacated by Mr Denis Halliday, of Ireland. *Michael Littlejohns, New York*

## Ethiopia wins \$2.5bn pledges

Donor nations and institutions have pledged \$2.5bn towards Ethiopia's development strategy over the next three years. Mr Callisto Madavo, the World Bank's vice-president for Africa, said yesterday.

The Ethiopian government had asked donors, meeting this week in Addis Ababa, for \$2bn - project financing of more than \$1.3bn and balance of payments support of not less than \$600m.

"The fact that donors pledged to give Ethiopia more than it asked for indicated the vote of confidence the donor community has in Ethiopia," Mr Madavo said.

He said participants congratulated Ethiopia on its recent macroeconomic performance and said they hoped it would be sustained. *Reuters, Addis Ababa*

## Australia joins Unido exodus

Australia is to follow the US and UK in quitting the United Nations Industrial Development Organisation (Unido), citing budgetary constraints and limited resources for aid.

The Australian government has told the Vienna-based agency assistance to developing countries can be provided more effectively through bilateral programmes and other multilateral institutions. *Jan Hamilton Pacey, Vienna*

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Clifford Albert Park



Israeli settlers  
killed because  
of homes plan

## US economy on steady growth path

By Gerard Baker  
in Washington

A steep fall in retail sales and continuing weakness in core consumer price inflation in November indicated that demand in the US economy remains on a moderate growth path, according to figures published yesterday.

Retail sales fell by 0.4 per cent from a month earlier, the US Commerce Department said, largely as the result of a slump in new car sales. Overall retail trade recorded a seasonally adjusted total of \$206.1bn in November, down from a revised \$206.8bn the month before.

The October figure was revised upward, however, and the more reliable longer-term trend suggests consumer demand remains on a gentle upward path. In the three months to November, retail trade increased by 0.9 per cent from the previous three months, at an annual rate of 3.7 per cent (not adjusted for inflation).

Consumer prices rose by 0.3 per cent in November from a month earlier, according to the Labour Department, the third consecutive increase of that magnitude. But for the second straight month the bulk of the increase came from a sharp rise in energy prices, which rose by 1.2 per cent in November. The other usually volatile component, food prices, rose by 0.3 per cent last month.

Stripping out fuel and food, the core rate of inflation was just 0.2 per cent last month, unchanged from October.

In the year to November, prices rose by 3.3 per cent, but the core CPI increase in the same period was just 2.6 per cent.

The figures continued to indicate that US inflation remains firmly under control. The underlying picture suggests price pressures are probably even more dormant than depicted by the official figures.

Last week a Senate-appointed panel of economists reported that the consumer price index regularly overstates the true inflation rate by about 1.1 percentage points. On yesterday's figures that points to a "real" rate of core inflation comfortably below 2 per cent, extremely low by historical standards.

The US economy has now completed 5½ years of sustained growth. In spite of an unemployment rate that has been pushed well below what economists have in the past regarded as its "natural" rate, there is no evidence of wage pressures forcing inflation higher.

With the economy continuing to grow at or around its long-term trend rate, the immediate outlook remains stable and few economists expect an increase in official interest rates when the Fed's policy-making committee meets next week.

## Clinton defends CIA nominee

By Patti Waldmeir  
in Washington

President Bill Clinton yesterday defended his nominee to head the Central Intelligence Agency, Mr Tony Lake, who has come under fire for improper stock holdings and his role in secret Iranian arms shipments to Bosnia Muslims.

Asked if Mr Lake's nomination was threatened, and whether he would "go to the mat" to defend the man who served as his national security adviser, the president said: "No and yes."

Three senior Republicans have this week questioned Mr Lake's nomination to the CIA, with Senator Pete Domenici of New Mexico saying the nominee faces "tough sailing" to secure the required Senate confirmation. Senator Arlen Specter, chairman of the Senate Intelligence committee, has criticised Mr Lake for supporting a 1994 policy on Iranian arms shipments which kept both Congress and Mr James Woolsey, then CIA director, in the dark.

The nominee has also come under fire for failure to comply with an order to sell some \$200,000 in energy stocks to avoid a conflict of interest. The White House has said Mr Clinton is satisfied that this was an innocent mistake. "We reviewed that and... we believe that is not a disqualification," Mr Clinton said yesterday. The White House said Mr Lake ordered his accountant to sell the stock, and did not realise this had not been done.

## Corruption, mismanagement edge city towards bankruptcy More vice than virtue in Miami

Two of Miami's less glamorous vices - corruption and mismanagement - have thrown the city into financial crisis. It is struggling to find a way to bridge a \$68m budget shortfall. If it does not, it could run out of money by March.

"Miami has always operated on very narrow financial margins," said Mr John Incorviale, Southeast region analyst at Moody's, the credit rating agency, which recently lowered the city's bond rating.

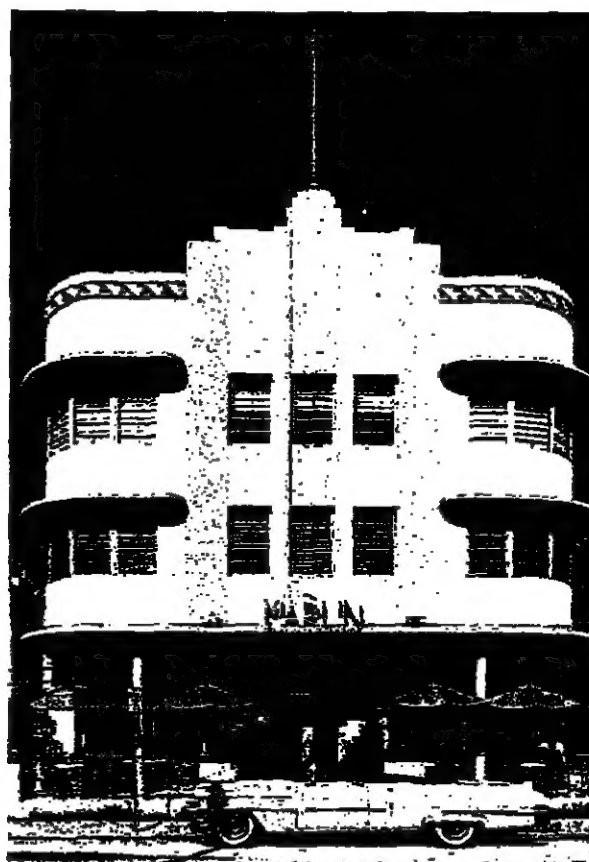
But this year, Miami's centenary, things took a turn for the worse. In August, criminal charges were filed against important city officials for theft, embezzlement and fraud uncovered in the FBI's "Operation Green-palm".

The subsequent investigation of the city's finances revealed lax financial controls and mismanagement. Some \$35m of pension fund bond proceeds had been used to cover the city's pension costs, according to Standard & Poor's, another rating agency.

Earlier this week, the state governor appointed a financial emergency board with powers to oversee the operations of the city, which has been given until January 2 to adopt a recovery plan. The board will then review the proposal before passing it to the governor for approval by February 1, the date when the city has to implement the plan.

The city commission met yesterday to discuss what measures to take, and another meeting is scheduled for December 23.

Miami's problems are not solely the result of a few cor-



Restored Art Deco building in Miami Beach: much of the area's glitz lies outside Miami's city limits

rupt officials. It faces, says Mr Incorviale, "the same problems as most mature cities" - enormous infrastructure demands, but limited scope for raising revenue. The city of Miami is inhabited mainly by low-income immigrants and elderly people. The luxury apartment blocks filled by sun-seeking retirees with comfortable incomes fall outside the city limits.

The \$68m budget gap represents 29 per cent of the

city's expenditure for the fiscal year ending September 1997. Of the \$68m total, more than \$30m is a projected deficit for fiscal 1997 due to revenue shortfalls and expenditure overruns.

The shift of a city's economic base to the suburbs is not a new experience in the US. It brought New York to the brink of ruin 20 years ago, when the city defaulted on short-term debt. New York and Washington are still

both struggling with the problem. Smaller towns in upstate New York such as Troy and Utica are also experiencing financial difficulties as a result of economic erosion.

Miami is a slightly different case. The wider Miami area has been thriving economically, and the restored Art Deco glory of Miami Beach is often cited as a symbol of urban recovery. The financial problems, along with the poverty of large parts of its population, within the city limits went largely undetected until corruption and mismanagement compounded the city's problems, bringing the crisis to a head.

Even with the financial emergency board biting at the heels of city officials, there are doubts about Miami's ability to agree on a plan of action. "The severity of the budget crisis, coupled with political resistance even to moderate revenue enhancement proposals, make it appear increasingly questionable that the city will be able to restore fiscal balance without some form of outside intervention," Moody's wrote earlier this month.

Similarly, Standard and Poor's "believes that the city has the capacity to address its fiscal crisis, but the willingness of city officials is highly questionable at this time."

One reason for this scepticism is that an attempt to boost revenues by increasing the fees charged for collecting garbage has so far failed. Without some sign that revenues will be increased, persuading unions to accept any cuts is likely to prove

even more difficult.

So will the city teeter over the edge into bankruptcy, if a plan is not agreed? This seems unlikely. Under Florida's statutes the city cannot file for bankruptcy without the state governor's permission. Because city bankruptcy would have a detrimental impact on the state's credit - and therefore its ability to raise funds itself - the governor is likely to pursue other options.

One is for the state to take over the city's finances, but Governor Lawton Chiles has expressed reluctance to do so, and according to S&P, "It is not clear that the state has adequate authority to effect any necessary changes in order to assure timely payment of debt service."

So if the city fails to come up with a viable plan, the financial emergencies board is likely to impose one of its own. This might solve the immediate problem, though not the underlying causes. There is a more radical solution in the air: abolishing the city, and incorporating it into surrounding Dade County, with its much more affluent, and larger, population of 2m.

A local group of abolitionists say they have collected enough signatures to force a referendum on the issue. But in the city's centenary year, the Save our City lobby is also strong. "In political science," abolishing the city "would make a lot of sense, but in political reality it's not likely to happen," argues Mr Hyman Grossman, an S&P analyst. "Nobody wants to give up local control and the patronage that goes with it."

Tracy Corrigan

## Argentina bounces back from a short, sharp shock

Even the government is surprised at the strength of the recovery from the steep recession of last year, writes David Pilling

If in 1995 Argentina's economy confounded pessimists merely by surviving, this year it is raising eyebrows with the speed of its recovery.

Last year was a true test. After Mexico's devaluation, nearly a fifth of all deposits were pulled out of Argentina's banks in a few months - a run on the banking system of a greater magnitude than the US suffered during the entire Great Depression.

Argentina's currency board system, known locally as convertibility, technically precluded it acting as a lender of last resort, since the central bank's foreign reserves belonged not to the authorities but to holders of pesos.

Convertibility, however, proved more flexible than critics had thought. Authorities staved off collapse of the financial system by relaxing reserve requirements, establishing a privately funded deposit insurance scheme and encouraging bank merg-

ers. This, plus a new \$5bn emergency fund from international banks, has left the banking sector more solid and resistant to future shocks, says the former economy minister, Mr Roberto Alemann.

Similarly, the rigidity of Argentina's fixed exchange rate system, in place since 1991, meant it could not repair its current account deficit through devaluation. Instead, it took the route of deep recession, which stifled imports, diverted production abroad and increased productivity through deflation.

"We survived," says Mr Alemann. "It cost us 6 per cent of gross domestic product in one year. But it was short and sharp."

That accomplished, most economists predicted the battered economy would merely limp along. Recent data, however, shows production nearly back at 1994 highs, convincing the normally conservative economist, Mr Miguel Angel



Broda, that GDP growth will surpass 3.5 per cent this year and reach a minimum 5 per cent in 1997.

According to Mr Alfonso Prat-Gay, an economist with JP Morgan in Buenos Aires, better signs of growth, low inflation, an improving trade balance and rising tax revenues mean current economic indicators "could hardly get any better".

Even the economy ministry is taken aback. "We knew there was a recovery

under way, but we didn't know how strong it would be," says Mr Pablo Guidotti, treasury secretary.

Rising exports, which account for less than 10 per cent of GDP, do not explain the recovery. Neither does investment, which has grown about 3 per cent this year after plummeting 16.3 per cent in 1995.

Mr Luis Secco, an economist with the Broda consultancy, says the driving force is domestic consumption. Rising bank deposits, now at \$52bn against a low in 1995 of about \$38bn, are beginning to have their effect on the economy. In the first half of 1996, only 24 per cent of new deposits were lent on in new loans. That figure is now 66 per cent.

However, growth is unlikely to have a swift impact on unemployment, at 17.1 per cent Argentina's most critical problem. But those in employment no longer fear job loss and are starting to spend savings

accumulated last year, says Ms Débora Giorgi, an economist with the Alpha group.

Mr Broda says a likely scenario for 1997 is growth of 5.4 per cent, with consumption, investment, exports and imports up respectively 4.2 per cent, 18.1 per cent, 7.3 per cent and 11.9 per cent. That could set a pattern for years to come, he says.

There are potential pitfalls. First, social tension could persuade the government to fiddle with the economic model. This might be tempting if its Peronist party does badly in mid-term parliamentary elections next October. President Carlos Menem, however, shows no sign of wishing to abandon any key element of reform.

Second is what Mr Broda calls Argentina's "addiction" to foreign capital. Public debt of \$30bn in relation to GDP of \$300bn is not high by international standards but the reluctance of Argentines to lend to the treasury means most borrowing

occurs abroad. Next year, say Mr Broda, it will need financing of \$16.5bn, assuming a fiscal deficit of \$5.1bn - about \$2bn above official estimates. Some \$12bn must be raised externally.

International liquidity has been plentiful this year. But a sharp reversal of US interest rates or the bursting of Wall Street's stock market bubble could leave Argentina vulnerable.

Eventually, dependency on foreign capital will be mitigated by private pension fund savings, now accumulating \$200m a month. But before domestic savings reach sufficient critical mass, attention will focus on Argentina's budget deficit, even though this is relatively low and falling.

The government estimates that in 1997, the third successive year of nominal spending cuts, the deficit will drop to 1 per cent of GDP. Nevertheless, says Mr Broda, its mere existence has a disproportionate effect - because

of Argentina's underdeveloped financial system - in keeping domestic interest rates high.

Third, and for some most menacing, is the possibility that Brazil's economy, propped up by around \$200bn of short-term domestic debt, will spiral into crisis. A quarter of Argentina's exports go to Brazil, though much of that could easily find alternative markets.

Mr Broda says a Brazilian crisis would cost Argentina no more than half a point of GDP growth, but Mr Alemann is more concerned. "If Brazil collapsed like Mexico we would suffer, even though we would again be totally innocent," he says.

Even last July's sacking of economy minister of Mr Domingo Cavallo, once considered the only guarantee of stability, has not altered the picture, says Mr Secco. For him, that in itself is proof enough that Argentina's economic prospects rest on solid ground.

Autus desert  
refugee camp

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## NEWS: ASIA-PACIFIC

Unions step up pressure on government with threat of strike ahead of winter of discontent

## Seoul warned on revising labour laws

By John Burton in Seoul

The South Korean government is coming under increasing pressure to postpone labour law revisions as unions threaten a warning strike today, in what could be a prelude to a winter of discontent.

The unions are angry about proposed changes that would make it easier to sack surplus workers and allow employers to hire part-time ones if their companies are

hit by strikes.

Korea's two union confederations have warned they will conduct a general strike that could paralyse the country if the new labour laws are approved by the National Assembly this month.

Seoul promised to improve its labour laws to international standards by the end of this year as part of its entry into the Organisation for Economic Co-operation and Development, which it formally joined yesterday.

The new law would weaken job security rights in an attempt to improve labour market flexibility, but would gradually ease curbs on union activity as requested by the OECD and the International Labour Organisation. Korean unions claim the new law favours management more than labour.

The government announced this week it would submit the legislation to parliament this month.

but some ruling party MPs have joined demands by the opposition that consideration of the law be postponed until early next year.

Opponents of the new law argued that the strikes that could result from quick parliamentary passage would further weaken the already sluggish economy. Some government MPs fear the ruling party could lose the presidential election next year if labour strife is widespread.

The illegal Korea Confederation of Trade Unions, which would receive official recognition under the new labour law, plans a four-hour warning strike today that could affect car and ship-building facilities, while temporarily closing big hospitals and the underground system in Seoul.

The official Federation of Korean Trade Unions, with its 1.1m members, will conduct partial warning strikes next week unless the labour

law is postponed.

The government has said it will take tough action against labour leaders if a general strike is called once the law is passed.

The labour law revision is being criticised by employers, who fear worker militancy could increase once a ban on multiple unions in a workplace is lifted. They have asked for a further delay in introducing the measure, not scheduled to take effect until 2002.

## Japanese investors look abroad again

With domestic interest rates and share prices still low, Japan is shifting increasing amounts into overseas markets, writes Richard Lapper

Japan is still far from being the "world's banker", a status many would say it held up to the end of 1990 before the collapse of Japanese share prices ended the boom of the late 1980s. But the mere fear of sales by big Japanese institutional investors was enough to trigger a sharp fall in US equity and bond markets earlier this week, underlining the importance of the recent build-up of outward capital flows from the country.

With domestic interest rates at record low levels and leading share prices still close to 50 per cent below their 1990 peak, institutions that manage Japan's savings and pension fund assets have been channelling increasing amounts into overseas markets.

During October net purchases of foreign bonds reached ¥1,674bn (\$14.8bn), the highest figure for more than a year. Japanese investments in UK government bonds - or gilts - increased from ¥32.8bn in September to ¥130.2bn in October.

Flows into Australian dollar bonds help explain the appreciation of the Australian dollar to its highest levels for six years.

"The capital flows we have

seen represent a significant shift in the shape of Japanese portfolios," says Mr Keith Edmunds, senior analyst at Industrial Bank of Japan International in London. "The levels are starting to approach the peaks seen in the early 1990s."

Japanese life insurance companies and trust banks - the country's largest institutional investors - have this year increased their investments in foreign securities from 6.9 per cent to 8.1 per cent and from 8.3 per cent to 9.1 per cent of their total assets. The ¥14,500bn invested by life companies in foreign stocks and bonds is - in nominal terms - the highest figure committed to overseas markets since 1990, when investments of ¥15,300bn were equal to 17.8 per cent of total assets.

But there have also been significant levels of foreign buying by Japanese savers. Individuals - so-called "retail investors" - have been heavy buyers of yen-denominated bonds issued by foreign companies and governments. Rules governing the credit quality of issuers in the domestic Japanese market were relaxed earlier this year, allowing a number of emerging market borrowers to tap the so-called

"samurai" market, domestic Japanese issues by non-residents.

They have also bought significant amounts of "dual currency" bonds - which pay a coupon (the interest) in yen and are redeemed in a foreign currency. The interest rate paid by these instruments is usually high enough to be attractive to individuals even though it is lower than that available on foreign currency bonds.

Moreover, with the yen declining against the dollar by some 40 per cent since its highs of mid-1995, dual currency bonds have also offered attractive foreign exchange gains. As a result of these factors the issuance of samurai bonds has surged, with the amount issued rising to more than ¥3,500bn, more than double that for the whole of 1995.

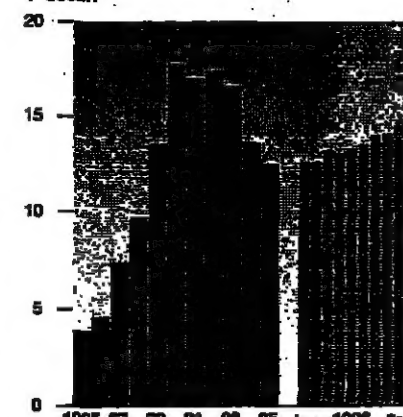
Some analysts play down the importance of the trend, arguing that it is largely a product of short-term perceptions about interest rates and currencies and could quickly be reversed if the yen were to strengthen or short-term interest rates were to be increased.

Ms Mineko Sasaki-Smith, chief economist at CS First Boston in Tokyo, points out that in the late 1980s Japa-

## Japanese Life Insurers: outward bound

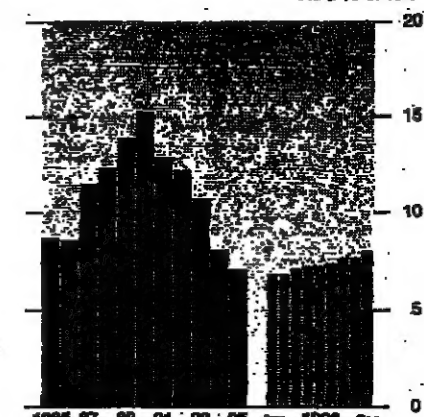
Assets invested in foreign bonds and equities

¥1000bn



Source: Nikko Research Centre

As a % of total



nese institutions were able to hedge their exposure to foreign currencies by the scale of their unrealised gains from investments in Japanese stocks. The fall in share prices has removed that cushion, increasing institutional aversion to foreign currency risk.

Nevertheless, others suggest that these flows could foreshadow heavier overseas involvement by Japanese institutions. They point in particular to the reform of the Japanese pension system and the need for institutions to invest abroad in order to achieve the returns necessary to meet commitments to future pensioners. Japan's

population is ageing at a more rapid rate than any other advanced industrial economy and a combination of these demographic pressures and the feeble level of returns achieved by life insurers and trust banks over the last 10 years has brought about the need for reform.

This year rules stipulating that no more than 30 per cent of a pension fund can be invested in foreign securities have been relaxed and pension fund trustees have been given greater freedom to award management mandates to independent fund management companies, which are usually more

likely to seek opportunities in foreign markets.

Mr Stuart Thomson, chief international economist at Nikko Securities in London, is particularly bullish about the impact of these changes.

"The reforms will prompt successive waves of pension fund money into foreign securities," argues Mr Thomson.

"Japanese pension funds will become a major force in international capital markets." A recent survey by Nikko showed that pension funds are likely to increase their investments in foreign securities from 17 per cent to 24 per cent of total assets within the next few years.

## ASIA-PACIFIC NEWS DIGEST

## Church opposes new Ramos term

The Philippines' powerful Roman Catholic church yesterday pledged to oppose proposals to allow President Fidel Ramos to stand for a second term, which at present is prohibited by the Philippine constitution.

Monsignor Bernardo Coronel warned of a slide towards "totalitarianism, warlordism and political dynasties" if term limits were removed. An advocate of constitutional amendment dismissed the warning as "complete nonsense". The church played a key role in the fall of President Ferdinand Marcos when Manila Archbishop Cardinal Jaime Sin called on Filipinos to take to the streets to oppose the regime in 1986.

A lawyers' group yesterday also denounced attempts by the newly formed People's Initiative for Reform, Modernisation and Action to reform the constitution as a "mockery of the letter and spirit of a genuine people's initiative".

President Ramos has repeatedly refused to be drawn on whether he will contest a second election, referring to it as a "back burner" issue. Yesterday he said the debate was "dividing us at a time when we should be working together more closely".

Justin Moracci, Manila

## Japan household spending dips

Japan's household spending in October remained weak, showing an inflation-adjusted 1.5 per cent fall from a year ago to an average ¥314,090 (\$2,780) on the heels of a 4.4 per cent drop in the previous month.

Spending by the household sector has been low since last summer, when a national food poisoning epidemic made consumers reluctant to dine out or buy fresh produce. In October, spending by salaried workers' families dropped a real 0.1 per cent, while that by self-employed workers' households declined 4.5 per cent, according to figures published by the government's Management and Co-ordination Agency yesterday.

The decline at non-salaried households reflects the difficult times self-employed people are having, according to the agency. The average monthly income for salaried workers' households edged up 0.4 per cent to ¥487,970. The agency attributed weak household spending mainly to the lingering effects of the food poisoning outbreak and less spending on education.

Spending on education plunged 18.9 per cent to ¥14,435 per household partly because of an irregular rise in the previous year. In October 1995, spending jumped as households recovering from the Kobe earthquake were allowed to delay payment of school tuition fees until the latter half of the year.

Kyodo, Tokyo

## Australia jobless rate falls

Australia's unemployment rate dipped slightly to 8.5 per cent in November, down from 8.8 per cent in the previous month.

Employment increased by 24,400, though the drop in the unemployment figure was also helped by a decline in the "participation" rate - the number of people in the workforce or actively looking for jobs. The decline was sharper than most analysts had expected, with most predicting that only about 10,000 new jobs would be created.

Ms Amanda Vanstone, employment minister, said the figures reflected the new conservative government's shift in economic policy, but she conceded "much stronger growth was needed to bring the unemployment rate down substantially".

Nikki Tate, Sydney

New law is expected to lead to US\$2bn in extra premiums

## Taiwan moves on road insurance

By Laura Tyson in Taipei

Taiwan's national legislature is today expected to pass a law making it compulsory for motorists to buy third-party liability insurance, in what is seen as an important step forward in the development of the domestic insurance industry.

The law is expected to result in up to US\$2bn in extra premiums industry-wide.

While the mandatory segment will not be profitable for insurance companies as the rates will be fixed, the millions of new customers compelled to come into the market will increase the prospects for profitable "vol-

untary" business, according to industry executives.

Car owners will, for the first time, be required to buy liability insurance for second parties (passengers) and third parties (persons in another car or pedestrians). They will also be required to buy insurance against the uninsured driver.

Motorcycle owners will be required to buy liability insurance for the first time. Previously, they were not required to have any cover at all.

Under existing laws, victims were able to claim T\$600,000 (\$21,800) per person up to a maximum of T\$1.2m for each accident, but they first had to prove responsi-

bility. The new law provides for prompt no-fault compensation payments, with no limit for each accident. It also gives victims the right to sue directly for damages from the driver who caused the accident.

Taiwan has one of the highest accidental death rates in the world. A leading cause is the legion of residents who for reasons of convenience and affordability prefer to ride motorcycles, mostly without helmets.

On a small island with a population of 21m, there are an estimated 11m motorcycles, including some 2m which are unregistered, and nearly 5m cars, trucks and buses.

Under the new law, which is expected to be put into effect on July 1 1997, the basis for determining liability insurance premiums will be switched from the record of the driver to the record of the car, as is the practice in more highly industrialised countries.

"This law will benefit society and the victims of car accidents and their families," said Mr James Yeh, head of car insurance underwriting at Mingtai Fire & Marine, Taiwan's second largest non-life insurance company.

"It will also bring our country's insurance system into line with the advanced countries."

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Church opposes  
new Ramos term

Household spending

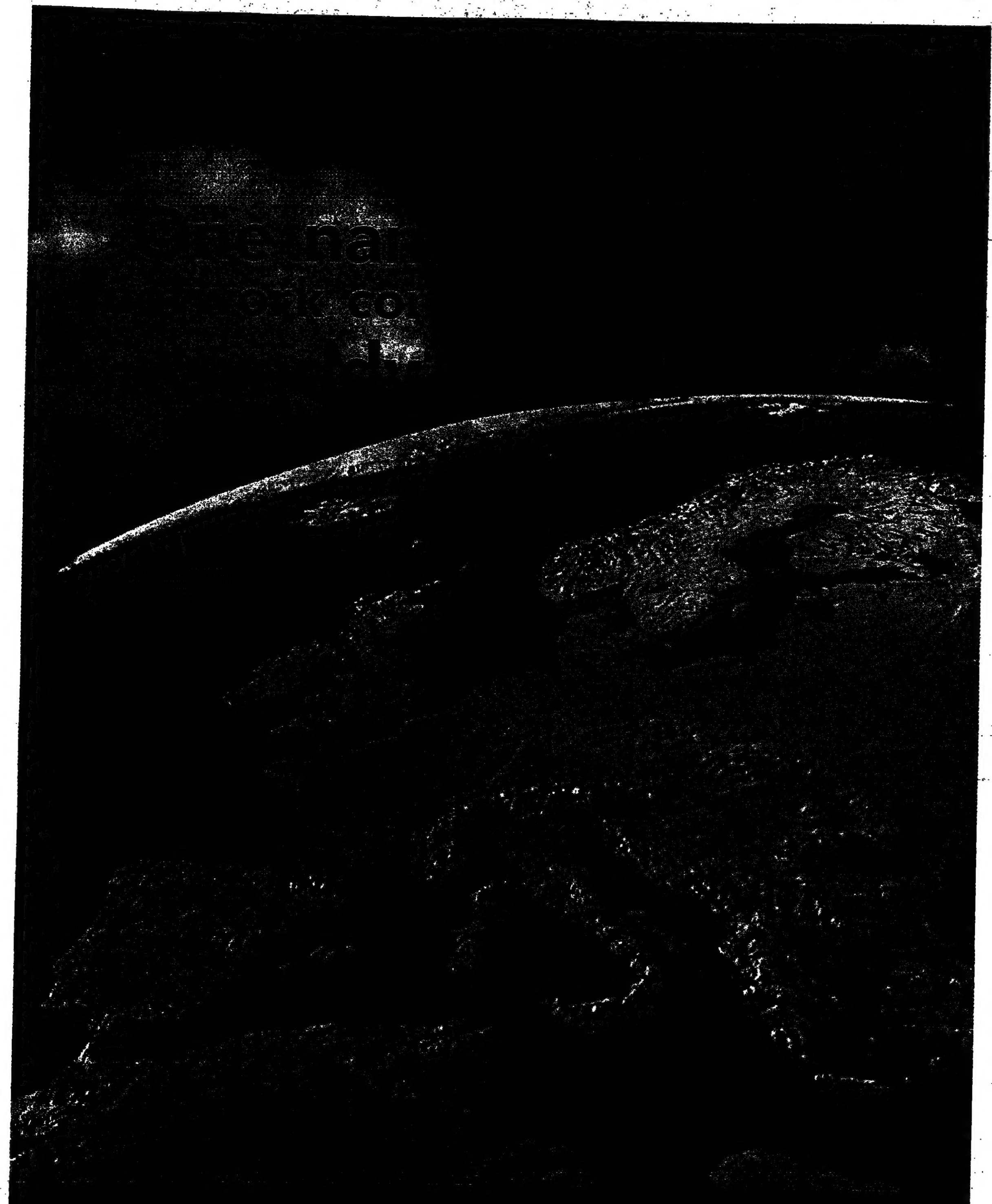
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## NEWS: WORLD TRADE

# WTO refuses to link trade measures to labour rights

By Frances Williams  
in Singapore



SINGAPORE  
December 1996

World trade ministers yesterday hammered out a compromise affirming their support for core labour standards but ruling out further work on the divisive issue in the WTO.

The ministers agreed to include a mention of labour rights in their final declaration today, but rejected the use of trade measures to enforce labour rights.

Low wage countries had argued that such measures could be used by richer ones for protectionist purposes.

Agreement came only after the US threatened to

veto the entire declaration if labour standards were not mentioned. However, Washington was forced to give way on its demands for further work on labour standards in the WTO as the price of bringing Pakistan, India and some other hard-line developing countries on board.

The inclusion of labour standards in the ministerial declaration, together with the conclusion of a deal on information technology, means that the US has achieved in large part its most coveted objectives for the WTO meeting.

They will be important trophies for Ms Charlene Barshefsky, acting US trade representative, Washington, where she will shortly face Congressional

confirmation hearings on her nomination for the job.

However, developing countries also expressed their satisfaction, saying the declaration had killed once and for all the possibility of WTO involvement in labour issues. Mr Yeo Chow Tong, Singapore's trade minister, who is chairing the WTO meeting, is due to make a supporting statement today that labour standards are not on the WTO's agenda.

The declaration's wording was agreed "on the clear understanding, assurance and expectation that no work whatsoever will be done in the WTO on core labour standards", said one senior diplomat from a developing country.

The International Confederation of Free Trade Unions

nevertheless said the accord was "a small but important step forward" and vowed to pursue its campaign to link trade and worker rights.

In the draft declaration, ministers renew their commitment to core labour standards but say the International Labour Organisation is the competent body to set these standards. They affirm support for the ILO's work, reject the use of labour standards for protectionist purposes and say the comparative advantage of low-wage countries "must in no way be put in question".

Ministers have also agreed to establish working groups to look at the links between trade and investment, and trade and competition policy, though with no commitment to future negotiations.



Acting US trade representative Charlene Barshefsky is briefed by her deputy Jeffrey Lang in Singapore yesterday

## WORLD TRADE NEWS DIGEST

## Indian airline buys Boeings

Jet Airways, the private Indian airline in which Kuwait Airways and Gulf Air hold 20 per cent shares, has signed a letter of intent to buy 10 Boeing 737-400 aircraft in a \$450m deal. It is the biggest fleet expansion of any of India's private airlines and the first outright purchase of new aircraft by a private Indian operator.

The deal, which must be approved by the Indian government, is for six Boeing 737-500s and four 737-400s. Boeing said the first 737-400 jets would be delivered in 1998, while deliveries of the 737-500s would begin next year. The new aircraft would almost double Jet's fleet of 12 leased Boeing 737 variants.

Mr Seddik Belyamani, Boeing vice president for international sales, described the Jet purchase as a "strategically important" inroad into the Indian market, for which he said Boeing was forecasting significant growth.

Jet is the largest private airline in India and among the few profitable ones to have emerged since civil aviation was deregulated.

Mark Nicholson, New Delhi

## IBM to buy Taiwan PCs

IBM is to buy up to \$2bn worth of notebook and desktop personal computers from Acer of Taiwan. IBM said the deal with Acer would enable it to enjoy cost benefits, flexibility and opportunities to expand capacity in PC production.

Many of the world's leading PC manufacturers come to Taiwan to source components and fully assembled PCs. IBM bought \$450m of components from Acer and other Taiwan companies in 1995, but this is the first time IBM has bought assembled PCs.

IBM, which sells \$16m of personal computer equipment a year, will begin marketing Acer-made computers in 1997. Acer's sales were \$5.3bn for the first 10 months of this year, up 1.9 per cent from the same period a year earlier. The agreement follows a similar accord between IBM and Samsung, the South Korean electronics concern, under which IBM promised to buy up to \$2bn worth of computer monitors over three years.

Laura Tyson, Taipei

## Greenpeace in crops protest

Greenpeace protesters yesterday chained themselves to a train and a ship in Germany carrying genetically modified crops from the US.

In Hamburg, a train carrying maize destined for the Czech Republic was held up by around 20 Greenpeace protesters, while in Baden-Württemberg, southern Germany, a freight ship carrying 250 tonnes of soybeans was taken over by people. Both incidents were ended by police and the train and ship continued on their journeys.

The import of genetically modified maize in to the European Union has yet to be approved by the Commission. A ruling is expected next Wednesday when the Commission is due to consider advice from three EU scientific committees.

Frederick Stedemann, Berlin

■ Audi, the subsidiary of Volkswagen of Germany, is conducting a feasibility study into the assembly of cars in Macedonia. The company said yesterday that it was in negotiations with both the Macedonian government and Asiba, its local importer, on a project to assemble cars from CKD (completely knocked down) kits supplied from Audi in Germany.

Kevin Done, East Europe Correspondent

## Taiwan to sell alcohol body

By Laura Tyson in Taipei

Taiwan said yesterday it would privatise its state alcohol and tobacco monopoly by the year 2000 and reform alcohol taxes as part of its bid to join the World Trade Organisation.

Taiwan, whose application to join the world trade body will be considered after that of China, also said it would join a global agreement to eliminate tariffs on information technology.

The cabinet has approved draft legislation setting out a new method of calculating tax on alcohol and tobacco and setting up a new system for regulating these products. The legislation will go to the national legislature early next year. Taiwan's trading partners have pressed the government to dismantle the monopoly system, which has been cited as a barrier to the island's admission to the WTO.

The Taiwan Tobacco and Wine Monopoly Bureau is

initially to be transformed from an arm of the provincial government into a state-owned corporation. Within two years, shares will be sold until the monopoly is technically privatised and the government stake falls below 50 per cent.

Once the new regulatory system is in place, the finance ministry will be the agency in charge of the production and sale of alcohol and tobacco. If all goes smoothly, the new laws could take effect by July 1 1997 and the monopoly system will be abolished then.

The draft bill forbids the sale of alcohol and tobacco through vending machines, and bans tobacco advertising. Under the draft laws, alcoholic drinks will be taxed on the percentage of alcohol content instead of by volume as they are now.

Private concerns will be allowed to make initially alcohol and later tobacco products once the legislation is passed.

## IBM's \$350m factory will be record Irish inward investment

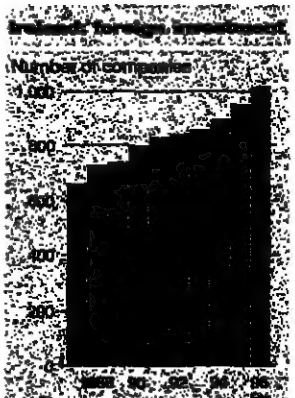
By John Murray Brown  
in Dublin

Ireland yesterday secured its largest foreign investment when International Business Machines unveiled plans to build a \$350m factory to make computer memory discs.

The announcement underlines Ireland's position as a favoured location for US investors, lured by a corporate tax rate of 10 per cent, plenty of labour, and access to the European Union.

The US already accounts for 40 per cent of inward investment in Ireland, which in turn attracts 24 per cent of all US start-ups in the European Union - only the UK attracts more.

IBM is to create 2,800 jobs at a campus facility in west Dublin. The investment is part of a \$440m global expansion by IBM in five locations including a disc drive manufacturing facility in Thailand, and more investment in component manufactur-



IBM's investment in Ireland from 1980 to 1995

ing in San Jose, California. Of the 90,000 jobs created by 1,000 foreign companies investing in Ireland, 45,000 are in information technology.

Last year, Ireland for the first time replaced the UK as the favourite site for US electronics hardware investment, securing 30 per cent of new projects in the EU against 19 per cent for the UK, according to a study by

accountants KPMG.

Announcing yesterday's investment, the Irish prime minister, Mr John Bruton, stressed the importance for the local economy, pointing out the project would generate salaries of 150m (\$83m) and sub-contracted work of around 150m for local companies. Officials at the Industrial Development Agency, the government investment promotion body, estimate that 80 per cent of the recruits will be graduates.

Mr Patrick Toole, senior vice president and IBM group executive, said IBM was creating a European integrated supply chain. The "platform" or memory disc is the brains for disc drives for the entire product range from personal computers to large mainframes. It will be shipped to other IBM assembly plants, including one in Hungary opened this year.

Mr Toole said IBM's "paramount" consideration was the need to meet the growth

in demand for storage devices, which is expanding at 40 per cent a year.

"Development schedules are now measured in terms of months. Many of the products which the facility will be manufacturing have not yet been invented," he said.

Ireland's low tax regime has proved attractive in high growth research intensive sectors such as computers - allowing companies to reduce their global tax charge and thus boost earnings per share.

In 1995, the 1,000-odd foreign companies had sales of \$13.5bn, but paid only \$450m in tax.

The US Department of Commerce estimates that US companies earn a return on investment of 24.6 per cent - four times the EU average.

However, some economists point to the widespread use of transfer pricing, where companies inflate the value of their Irish operations to reduce global tax liabilities.

## BUSINESSES FOR SALE

### British Rail

#### The Sale of British Rail International Limited

British Rail International Limited (BRIL) is a subsidiary company of British Railways Board (BRB) and is being offered for sale.

The main activities of the business are as a marketing and sales agent specialising in:

- The sale and distribution overseas of UK rail travel products, Eurostar and London Transport tickets
- The sale and distribution of European Railway tickets in Britain
- The sale of Eurostar tickets in Britain

BRIL operates in the UK and, through subsidiaries, representative offices and branches, in eight other European countries and the USA. BRIL also generates income through General Sales Agents in a number of other overseas countries.

Unaudited gross income earned for the year ended 31 March 1996 was £19 million. With headquarters in Victoria, London, BRIL had a total of 174 permanent and temporary staff in 10 countries at 31 October 1996.

This advertisement is issued by the British Railways Board and has been approved solely for the purposes of section 127 of the Financial Services Act 1986 by Price Waterhouse who are financial advisers to BRIL. Price Waterhouse is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Price Waterhouse

Coopers & Lybrand

Interested parties should contact:

British Railways Board

Room 212

24 Abchurch Lane

London EC4N 3DF

Tel: 0171 232 2541

Fax: 0171 232 0561

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One Southwark Bridge, London SE1 9HL

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## CONTRACTS &amp; TENDERS

On the instructions of HM Government acting through the Secretary of State for Defence



The Ministry of Defence's Head Office, Whitehall, Central London

- A major PFI Pathfinder project
- Serviced accommodation for the MoD's Whitehall Head Office
- Redevelopment of the 750,000 sq ft Main Building

Proposals are invited from companies registered and based in the UK for the implementation and funding of the redevelopment of the Head Office of the Ministry of Defence in Whitehall.

The aim is to provide modern, serviced accommodation for MoD Head Office staff. This requires extensive redevelopment of Main Building, a listed property between Embankment Gardens and Whitehall in London, and the movement of its occupants to other buildings during this time.

The selected Private Sector Partner (PSP) would be expected to provide facilities management services such as building services, accommodation services, office support services and staff support services.

The PSP is expected to offer innovative solutions and to accept and manage risks inherent in the delivery of the services and the redevelopment works.

Expressions of interest are required no later than 12 noon on 4 February 1997 in accordance with the announcement in the MoD Works Services Opportunities Journal, dated 11 December 1996.

Interested parties can receive the further information contained in the MoD Works Services Opportunities from the MoD's appointed PFI Adviser, Coopers & Lybrand. Please contact:

Mr Nasser Masoud, Team Leader

PFI Adviser's Office

Room 7207

Ministry of Defence

Main Building, Whitehall

London SW1A 2HB

Telephone 0171 807 0078 Facsimile 0171 807 0079

Tender number WS13/3744

Coopers & Lybrand

HERBERT SMITH

## CONTRACTS &amp; TENDERS

The Albanian Chrome Company Albkom ShA Tirane is organising Tender to buy about 24,000 Mt. of Met coke, 6,000 Mt. per quarter for the whole year 1997. Following are the chemical and physical element contents.

- Moisture 5%
- Ashes 9-12%
- Carbon Fix 85%
- Sulfur 0.8% Max.
- Phosphorus 0.04% Max.
- Volatile 2% Max
- Size 5-25 mm

Not more than 5% under 5 mm. Not more than 5% over 25mm. The offer will be given according to the Albanian legislation which obliges the firms companies to have a minimum of financial means deposited in Bank for this aim. In order to take part in this tender firms companies are requested to get more information in Albkom ShA Tirana Address: Blloka Vasil Shanto, Tirana, Albania Tel 00 355 42 263 45 (30 737) and fax 00 355 42 32 414 (30 737). The tender date is 16 January 1997, time 10.00. On this date and time, all interested firms, companies are requested to send the offer direct to the Tender Commission in a closed envelope.

## Negotiated procedure:

Appointment of Legal Advisers, Financial Advisers and Technical Advisers to Falkirk Council to provide legal advice and assistance, financial advice and assistance and technical advice and assistance respectively in connection with the procurement by the authority of schools within the Falkirk Council area under the government's Private Finance Initiative. Falkirk Council is seeking to procure expert legal advice and assistance, financial advice and assistance and technical advice and assistance in connection with the above project. The duration of the contract is not certain but it is anticipated to be in the region of 12-18 months.

Interested parties may obtain a copy of the client brief, giving details of the project and service areas, which will require to be addressed by prospective bidders by contacting the undersigned. Submissions from prospective advisers must be returned all in accordance with the said client brief to Director of Law and Administration, Falkirk Council, Municipal Buildings, Falkirk FK1 5RS no later than 12 noon on Monday 13 January 1997. All submissions, validly submitted, will be considered with a view to selection of prospective advisers with which Falkirk Council will enter into negotiations for the provision of the relevant services. Separate notices relating to provision of financial and technical advice respectively for the project are being advertised concurrently with this notice in the Official Journal of the European Communities and UK publications.

R McPhail  
Head of Legal Services  
Falkirk Council  
4 December 1996



### MOD Defence Animal Centre - PFI Opportunity

The Defence Animal Centre at Melton Mowbray, Leicestershire is a centre of excellence for the training of horses and soldiers for the ceremonial role and dogs and dog-handlers for search and security duties. The Centre is a Defence Agency and its main customer is the Ministry of Defence. However, it also undertakes training for other government departments and the private sector.

The Centre is based on three adjacent sites: the Headquarters site, Canine Division and Equine which includes a state-of-the-art Veterinary Hospital and Forge. The buildings on the Headquarters site are in need of replacement and consistent with the Government's Private Finance Initiative (PFI) the MOD wishes to identify the potential for private sector involvement in the provision of new office and residential accommodation, associated facilities management and support services, and some training support. There will be the possibility of sharing facilities, the development of parallel training opportunities, and clinical research. There is also the potential for development on surplus MOD land.

An Open Day during which potential bidders can view the facilities and gain a better understanding of the requirements has been arranged. The proposed date of the Open Day is 12 December 1996.

To register your interest in this business opportunity, and to receive an invitation to the Open Day, along with a Preliminary Information Pack and Pre-qualification Questionnaire, please contact:

Defence Animal Centre PFI Project Team  
St Giles Court  
St Giles High Street  
London WC2H 8LD  
Tel: 0171 305 0128/0275 Fax: 0171 305 0278

Prospective bidders may wish to note that it is the MOD's intention to provide an outline specification for the required services to the companies who pre-qualify and to seek indicative bids prior to short-listed tenders being invited to negotiate.

### TENDER ANNOUNCEMENT FROM BOTAS PETROLEUM PIPELINE CORPORATION

BOTAS intends to open an international bid for the construction of Dogubeyazit-Erzurum Natural Gas Pipeline having a diameter of 40" and approximately 300 km. in length. The required conditions for the companies which will participate the bidding, are the following:

- Having been completed the construction of steel pipelines at least 50 km. in total length with the various diameters (10" and above)
- Having been completed the construction of industrial plants and steel pipelines having a total cost of 20 million USD.
- To have the equipment and machinery with the sufficient amount which is necessary to construct the a.m. pipeline.

The companies satisfying the a.m. conditions can participate the bidding individually or by forming consortium. At least one of the consortium members or the total of the consortium members have to satisfy the mentioned requirements in the case of appliance as consortium.

The tender bond of this Project is 3 million USD.

The companies or consortiums which satisfy the required conditions shall obtain the Tender Documents from the following address between the dates 13-25 December 1996 by paying the amount of 5000 USD. Final tender date is 28th February 1997 and bids will be opened in the presence of the representatives of the bidders.

BOTAS is not subject to Art No: 2886

ADDRESS:  
BOTAS-Petroleum Pipeline Corporation  
Department of Engineering and Construction  
Güneş, Sokak No. 5  
06690 Givenevler/ANKARA/TURKEY

مكتبة العدل







## NEWS: UK

Disappointing result casts doubt on finance minister's goal of pre-election low price growth

## Inflation remains above official target

By Graham Bowley,  
Economics Staff

Inflation remained above the government's target last month casting doubt on the hopes of Mr Kenneth Clarke, the chief finance minister, of achieving low price growth before the election.

The disappointing result, which came amid signs that shops are exploiting buoyant consumer demand to raise prices, came as manufacturers reported that their export orders had fallen to the low level for more than two years.

The Confederation of British

Industry, the main employers' lobby, said its latest survey of manufacturing showed that the sharp rise in the pound has begun to choke off overseas demand.

But it said home orders remained buoyant and forecast that interest rates would have to rise by a quarter point to 6.25 per cent in the first quarter of next year as economic growth gathered pace. It said this would be followed by another quarter point rise in the second half of 1997.

Ms Kate Barker, CBI chief economist, said that "only a modest upward move in interest rates will

be sufficient to contain inflation. And that does not mean that a rise in interest rates is required now."

The underlying rate of inflation was 3.3 per cent last month, unchanged from October, according to the Office for National Statistics. This leaves it some way above the government's target of 2.5 per cent or below.

The headline rate of inflation, which includes all items, was also unchanged in November at 2.7 per cent. The retail prices index rose 0.1 per cent between October and November to 153.9.

There were big rises in the prices of oil and petrol and leisure goods. The rise in clothing and footwear prices was the biggest for 23 years - suggesting shops have successfully managed to make autumn price increases stick.

The main offsetting downward pressures on inflation came from lower food prices as shops again offered discounts on foods, such as meat, and from cuts in fuel and light costs, which fell for the first time since March 1994.

The Treasury said that record low factory gate prices would soon begin to feed through to the high

street, easing upward pressure on retail prices.

But the CBI reported that manufacturers' expectations of increased domestic goods prices picked up in December to the highest level since March.

The pound climbed slightly following the figures, gaining more than half a penny against the D-Mark to close at DM3.56.

The opposition Labour party said that the failure of the inflation rate to fall towards its target made "a mockery" of government claims that the sharp jump in October was temporary.

## Polly Peck asset fight goes to European court

By Jim Kelly in London  
and John Barham in Ankara

London-based administrators of the collapsed Polly Peck empire are to go to the European Court of Human Rights in a bid to win shareholders access to assets in Turkey.

They will claim that the Turkish courts have violated the Human Rights by upholding the rival claims of Mr Asil Nadir, the fugitive head of Polly Peck, in exile in the self-proclaimed Turkish Republic in North Cyprus.

The move will embarrass the Turkish government at a time when it is under intense international scrutiny over its human rights record. Mr Malcolm Rifkind, UK foreign secretary, is due to visit Cyprus next week.

Polly Peck collapsed in 1990 with debts of more than £1bn (\$1.6bn). Mr Nadir fled to northern Cyprus in 1993 while facing charges of theft and false accounting involving £34m.

The court move marks a hardening of attitude on the part of administrators, accountants Coopers &

Lybrand. "Our work in Turkey has been persistently thwarted by the systematic non-cooperation of the courts," said Mr Chris Barlow, lead administrator.

Mr Sermet Alacan, a Turkish foreign ministry spokesman, said: "I have no idea about this. I do not know if there is a problem or the nature of a problem."

The administrators also intend to go to the Court of Appeal in London to block claims by Greek Cypriot interests to assets realised in northern Cyprus. They claim rightful ownership going back to before partition of the island in 1974. The assets are understood to be worth in the region of \$10m.

The application to the European Court in Strasbourg is on behalf of Voyager - a unit of Polly Peck International based on the Isle of Man. It claims Turkish courts have failed to recognise that it owns 80 per cent of AN Graphics - a Turkish printing company.

The administrators want the European court to order the Turkish courts to rehear relevant cases.



Guernsey trawlermen, in dispute with French rivals over fishing rights, protest at the Houses of Parliament. Mr Doug Henderson, of the opposition Labour party, has written to Mr Michael Howard, home secretary, requesting information

## Share trading rules examined

By John Gapper,  
Banking Editor

The Securities and Investments Board is to examine new rules for the introduction of electronic share trading in the City to decide whether they are unfairly biased in favour of large investment banks.

The London Stock Exchange is to announce today that it will work further on some rules for the introduction of order-driven trading on October 30 next year before submitting them to a review by regulators, probably by the end of February.

The most contentious rules are those governing how soon a bank which risks capital to execute a large share trade must publish details, and the degree to which big trades must be executed using orders on electronic screens.

As part of this review, SIB is to consult the Office of Fair Trading, which has already expressed concern about rules allowing delays of up to 60 minutes in the publication of the details of big trades carried out by banks.

SIB has said it may allow exceptions to having complete transparency in the new market if liquidity would otherwise be damaged or trading driven offshore. However, the OFT wants to ensure that the rules are not anti-competitive.

The investment banks that currently act as market-makers in the London market want to preserve a set of privileges for the new regime of block trading that would take place alongside electronic order-driven trading on screens.

The rules have already faced criticism from Insti-

not, one of the largest agency brokers in the London market, on the grounds that they are unfairly weighted towards firms that risk capital, as opposed to agency brokers.

Separately, SIB yesterday confirmed new rules that will forbid banks from using derivatives contracts to gain profits for companies in circumstances where purchases of shares would constitute illegal trading on inside information.

The rules, drawn up to prevent companies gaining from the purchase of derivatives contracts in takeover bids, have been further tightened to cover contracts related to indices of shares as well as individual securities.

The change in the rules stem from a £1.2m bid made last year by the conglomerate Trafalgar House for Northern Electric, in which

Trafalgar in effect placed a bet through "contracts for differences" that Northern's price would rise.

SIB's new guidelines, bringing the rules governing the purchase of futures and options in line with shares, bear on investment banks and regulated firms rather than companies because only they must comply with SIB principles.

The rules now say that purchases of derivatives based on share indices will be similarly restricted in cases where the security involved forms a substantial part of the index or a transaction may move the level of the index.

They say that a financial firm should not rely on a "bid facilitation" defence to enable a company to deal on the basis of inside information in indirect stakes where the dealing with provide only a cash benefit.

## UK NEWS DIGEST

## Struggle for millennium plan

Mr Michael Heseltine, the deputy prime minister, was last night struggling to produce a last ditch business plan for the millennium exhibition in Greenwich, south-east London, that would meet serious concerns raised by the opposition Labour party. As Labour continued to express fears that it could end up bailing out the exhibition if it wins the next election, Mr Jack Cunningham, the party's heritage spokesman, set out a new plan which could save the exhibition.

The Millennium Commission, the body managing the event, issued a statement that it was "now finalising the means by which the exhibition will be delivered within an acceptable budget".

Potential sponsors of the £700m (\$1.15bn) exhibition - such as British Telecommunications and British Airways - have insisted they are not prepared to back the project unless Labour gives a commitment to underwrite it. Labour's concern over the viability of the budget had been triggered by a confidential risk assessment of the exhibition's business plan, it emerged yesterday. The assessment, drawn up by Towers Perrin, corporate risk analysts, showed the exhibition's business plan needed to be supplemented by a "recommended level of contingency" of £222m to be viable. Under Mr Cunningham's plan, the assets of the Millennium Commission in the year 2000 would be used as collateral to borrow additional money from banks.

James Blitz

## RESIGNATION

## Ex-minister still has election role

Mr David Willetts, who resigned from the government this week, will keep his place on many of the governing Conservative party's main committees planning strategy for the next general election. In a sign that the party is determined to resurrect Mr Willetts' career as quickly as possible, the 40-year old MP will be consulted by Mr John Major, the prime minister, over the writing of the Conservative manifesto. The resignation of Mr Willetts, from his position of paymaster general, followed a damning judgment from a House of Commons committee over evidence he gave to them last month. But a senior cabinet minister admitted that divisions among Conservatives were the worst for nearly 150 years.

James Blitz

## PRIVATISATION

## Launch of lobbying group delayed

Plans to set up a lobbying group to boost the image of privatised industries were yesterday shelved until after the general election, amid fears from some company executives that the scheme would antagonise the opposition Labour party. Labour believes the group was designed as a rallying point for opposition to its proposed windfall tax. The scheme has received enthusiastic backing from Mr Michael Heseltine, the deputy prime minister.

Many privatised companies turned down invitations to attend yesterday's opening meeting of the proposed new group, fearing retribution from an incoming Labour government.

George Parker

## TRAINING

## Payments 'should go to students'

The opposition Labour party's proposed educational allowance for 16 to 18 year olds should be paid to the student not the parents, according to the Institute of Fiscal Studies, the think-tank. The conclusion, published yesterday, comes from a study of an Australian scheme launched in 1987 which has had some success in ensuring students from relatively deprived backgrounds stay on at school. The Australian scheme, however, relies heavily on the idea that the incentive to stay on is more powerful if the cash is paid to the student rather than the parent. The IFS study argues that giving students the cash would create a more level playing-field than if it were given to the parents.

Labour is examining the possibility of introducing tax relief for small and medium-sized companies as a way of encouraging them to train their employees under the Investors in People scheme. The party believes small and medium-sized enterprises are discouraged from joining in the government-run Investors in People scheme because of the cost burdens.

Nicholas Timmins

## EMPLOYMENT

## Government unveils job schemes

Mrs Gillian Shephard, the education and employment secretary, yesterday announced plans for two government-funded schemes to help up to 50,000 of the long-term unemployed get back into work. Pilot projects will be launched next spring in four cities under the new Contract for Work scheme in which private-sector contracting companies are to be asked to place 6,000 long-term jobless in work. The companies have until mid-February to tender for the work, which will include extended job placement and mentoring. A further 6,000 long-term jobless will be placed on programmes administered by the state employment service. The pilot schemes will run for 12 months.

Robert Taylor

## TAXATION

## Labour seizes Treasury figures

The opposition Labour party yesterday renewed its assault on the government's taxation record, seizing on Treasury figures which show that the tax burden on the typical family has risen significantly since the last election. The figures show that the proportion of an average family's income absorbed by tax will rise to 35.1 per cent following last month's Budget, compared with 32.7 per cent in 1992-93.

David Wighton

## Forex scheme offers 'free draw'

By Cisy Harris

UK residents are being offered the chance to win £5,000 (\$8,250) in a "free draw" as part of the marketing effort for a scheme to speculate on the foreign exchange markets.

The direct mail solicitation comes from Anglo Scandinavian, which describes itself as being "in association with" Danish-based Scandinavian Forex and Futures Group. Anglo Scandinavian is a Spanish company, Mr David Rycott, managing director, said yesterday.

Its trading is run from Marbella, its back office is in Copenhagen and it has an administration office in

Southwark, London. Danish company records list Mr Rycott as "management" director and owner of Scandinavian Forex.

Entry to the £5,000 draw is offered as an incentive to request a brochure. Mr Rycott said: "We don't speak to anyone unless they've applied to us, so there's no cold-calling." He confirmed that Anglo Scandinavian had UK customers.

The group also markets its currency investments in Scandinavia and Spain.

Anglo Scandinavian is not authorised by UK regulators, although they are aware of its marketing effort.

Under an "overseas persons exemption", its promot-

ional material has been approved by Alexander, an accountancy firm in Reigate, Surrey, as complying with the Financial Services Act.

Scandinavian Forex has applied for authorisation by Financial Services, the Danish financial regulator. If approved, it would receive a "passport" to operate throughout the European Union under the EU's Investment Services Directive.

If the application is not successful, Mr Rycott said, "we have arrangements with members of authorised firms" in several countries, including the UK, to take over clients' business.

In May, Scandinavian Forex withdrew an applica-

tion to the UK's Securities and Futures Authority for authorisation to offer "rolling spot" foreign exchange investments rolled-over forward contracts of seven days or less.

The small print in Anglo Scandinavian's brochure states: "The rewards are great exactly because the risks are, and you can lose money as quickly as you can make it." It also says the UK's investors' compensation scheme does not apply.

Mr Rycott was a director of DPR Futures, a futures and options trading company wound up in 1993 by the Securities and Investments Board, the UK securities watchdog.

## Freight operators warn of a terminal problem

The rush to develop rail links for the Channel tunnel market may result in an imbalance between regions

Developers and municipal authorities in the UK are scrambling to complete rail terminals which, they hope, will link their projects and their regions to the growing market for international rail freight through the Channel tunnel between England and France.

But developments are unco-ordinated and threaten to leave some areas with too many terminals and others without good rail freight links to mainland Europe.

Some areas, such as the West Midlands, could find themselves with a glut of terminal space while south Wales, London and south-east England may find themselves short.

Early forecasts suggested the opening of the tunnel would increase cross-Channel freight shipments from 2m tonnes a year to 6.5m tonnes within two years. Growth has been slower than this

but there are still 160 long distance freight trains passing through the tunnel each week.

In the run-up to privatisation, Railfreight Distribution - the international freight arm of British Rail, the state operator - drew up plans for a network of nine terminals around the country. It spent £450m (\$733m) improving facilities but financial pressures, the speed of privatisation and a re-assessment of traffic needs meant only six were completed.

Some, such as Mossend, on the outskirts of the Scottish city of Glasgow, were planned on a generous scale with space for industrial and retail buildings which developers say are needed to justify the rail investment. Mossend covers 280ha and has attracted an investment from Chung Hwa Picture Tubes, a Taiwanese company which plans to use rail for shipping products around Europe.

But others - including Willesden in London and Lander Street in Birmingham, the second largest city in England - are on cramped, inner city sites with limited scope for expansion.

"The time it takes to get planning permission for greenfield projects meant we had to develop existing railway sites," said Railfreight Distribution.

A feature of the new developments is their combination of rail freight handling facilities and conventional property development.

"It is difficult for a pure rail terminal to be viable on its own so we put together a freight village which operates as a logistics hub," says Mr David Baker of Baker Rose, a project consultancy.

Daventry rail freight terminal in the English midlands, a 145ha greenfield site between the main west coast rail line and the M1 motorway, is typical.

Its focus is a railport, with five reception sidings and the capacity to handle 10 Channel tunnel freight trains a day. Rail lines run into five of the buildings on the site but most of the area consists of conventional industrial space which can use road or rail links.

But there are still a number of terminals which, in spite of considerable investments, have limited scope for expansion.

"The established terminals are often in entirely the wrong place, surrounded by housing," said Mr Chris Nichols, secretary of the Rail Freight Group, which represents freight users.

Mr Julian Worth, business development manager at English Welsh & Scottish Railway, the US-owned freight group, says the situation in London and south-east England is a particular concern. He identifies a

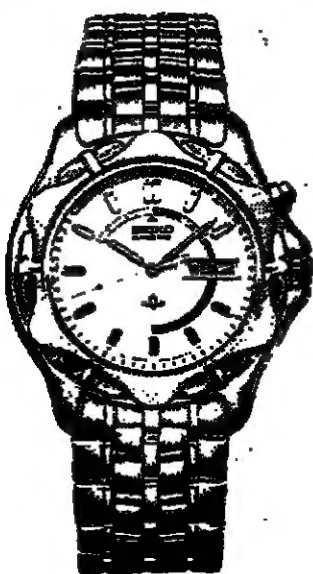
need for four terminals, two outside the M25 orbital motorway around London and two inside.

The rail freight industry pinpoints two problems facing the development of new terminals: the failure by Railtrack - the private company which controls track, stations and signalling - to retain disused freight depots for future terminal use, a charge denied by the company, and the government's parsimony with rail freight grants. The conditions for obtaining grants are to be eased but it is unclear what relief this will give.

A failure to develop a proper terminal network would deny rail freight the opportunity to become part of the increasingly sophisticated logistical schemes of big manufacturers and retailers. It would also mean that many freight shipments going by road.

Charles Batchelor

## Good-bye Battery



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Pursuant to Condition 5 of the Terms and Conditions of the above Notes, IBJ International plc hereby gives notice to holders of the Notes ("Noteholders") that it will on 23rd December, 1996 deliver to Noteholders the Delivery Settlement Amount (as defined in Condition 5(i)) in respect of such Notes.

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## COMPANIES AND FINANCE: EUROPE / AFRICA

## AT&amp;T awarded Hoechst contract

By Nicholas Denton

Hoechst, the German chemicals company, yesterday became one of the few multinational companies to acknowledge publicly it had chosen a foreign company as the primary provider of telecommunications services for its global operations.

Its choice of AT&T of the US is a setback for Deutsche Telekom. The deal exemplifies the start of a tendency for large companies to shop around for telecom services

as European telecoms liberalisation in 1998 approaches. In a deal worth up to \$150m over three years, AT&T and allied European telecoms companies will provide advanced connections linking phones and computers at Hoechst's operations in the US, Germany and the rest of Europe.

Deutsche Telekom will continue to manage some forms of traffic, but AT&T will provide electronic mail connections and the extremely rapid "frame

relay" services which big companies are increasingly adopting.

But Hoechst said the traditional relationship with Deutsche Telekom had no impact. "This is nothing to do with being patriotic or unpatriotic," said Mr Luigi Frigerio, telecommunications manager of Hoechst.

"Hoechst is a German name but a worldwide network of businesses."

To win the contract, AT&T overcame competition from a consortium of Deutsche

Telekom and France Telecom, British Telecommunications' Concert alliance, IBM and Scitor, the computer network owned by the big airlines.

The Hoechst contract is a useful fillip to AT&T, although it was named as the most credible global telecoms company in a recent survey by consultants Yankee Group, rivals claim its international strategy is ineffective.

BT said yesterday that, of five tenders by large compa-

nies in which it had faced AT&T in October, it had won four. The US company also lost out to BT in the bidding to ally with Compagnie Générale des Eaux to attack the French market.

AT&T's alliance with the four European telecoms companies in the Unisource group - KPN, Teli, Swiss PTT and Telefonica - is looser than Concert, the joint venture between BT and MCI Communications of the US cemented by their announced merger.

## Coca-Cola increases links with Leventis

By Kerin Hope in Athens

Coca-Cola, the US soft drinks company, is to take a minority stake in two Eusebian bottling plants belonging to the Cyprus-owned Leventis group.

The move will cement the position of Leventis as one of the US company's half-dozen "anchor bottlers" around the world. Leventis also holds Coca-Cola franchises in Greece, Nigeria and several Balkan countries.

Leventis said yesterday the exact size of Coca-Cola's stakes in the plants at Oryel, west of Moscow, and Novosibirsk in central Siberia would be decided after a valuation of Molino Beverages, the Luxembourg-based holding company which controls its east European operations.

In return, the Atlanta-based company will hand over another Russian Coca-Cola plant under its control to Leventis, which may later be offered additional Coca-Cola franchises in the former Soviet Union.

Leventis, a family-owned group, has been a Coca-Cola bottler for more than 40 years, but the Russian deal marks the US company's first equity stake in its operations.

Leventis has invested about \$40m in the Oryel bottling plant, which serves a district of 15m residents. It is spending another \$45m on a greenfield plant for the Novosibirsk region, which is home to 37m people.

The group is also expected to invest about \$60m in the former Yugoslavia, where Hellenic Bottling Company (HBC), its affiliate which bottles Coca-Cola in Greece, Bulgaria and Armenia, plans to take up franchises for Serbia and Macedonia next year.

HBC is negotiating joint ventures in both countries with local partners. In Macedonia, it will join forces with Athenian Breweries, the Greek affiliate of Heineken, to acquire a majority stake in Skopje Brewery, which produces both beer and soft drinks.

The company said yesterday its franchise for Greece, which was due to expire in mid-1997, had been renewed by Coca-Cola Atlanta for another 10 years.

Leventis has moved towards vertical integration of its soft drinks operations, producing PET plastic bottles, refrigeration equipment and bottle-tops at plants in Greece, Bulgaria and Romania.

HBC, listed in Athens, has a 30 per cent stake in Molino Beverages and is one of two quoted companies in the Leventis group. The other is Nigerian Bottling Company, listed on the Lagos exchange, which supplies a market of more than 100m people and projects pre-tax profits this year above \$20m.

## INTERNATIONAL NEWS DIGEST

## KTM shares make solid start

Shares of KTM, the Austrian motorcycle company, rose 2.5 per cent to Sch605 in heavy trading on their first day on the Vienna stock market. The issue, the first initial public offering in Austria for more than a year, was 12 times oversubscribed and the shares were priced at Sch590, equivalent to about 18 times earnings.

Some 121,000 shares, about an eighth of the share capital, changed hands in the first day's trading. KTM is the first publicly listed motorcycle manufacturer in Europe and produced 15,086 machines in its last financial year. Roughly half the company's share capital was floated on the stock market and half of the Sch545m (\$50m) issue was placed overseas. William Hall, Zurich

## France Télécom in price plan

France Télécom yesterday announced an aggressive pricing policy for 1997, when it is to be partially privatised through the public sale of about 20 per cent of its capital.

The French utility is to raise its standard monthly telephone subscription, which is among the lowest in Europe, by 28 per cent next March to FFr68, with a new half-price subscription rate for "moderate" phone users, who would pay extra for their relatively rare calls. But it also plans to cut the cost of national calls by 17.5 per cent in March and 21 per cent in October, and to cut the cost of calling abroad by 20 per cent in March.

Mr Michel Bon, France Télécom chairman, said the utility was gearing itself to go to the stock market from the second half of April onwards. The exact timing would depend on market conditions, but he said France Télécom was "more encouraged than ever" by Deutsche Telekom's successful flotation. David Buchan, Paris

## Bouygues, St Gobain in deal

Bouygues and Saint Gobain yesterday announced plans to merge two of their water and public services subsidiaries to create a new entity with a FFr12bn (\$2.5bn) annual turnover.

Under the deal, which the parent companies said would be discussed with the subsidiaries' staff and French competition authorities, Saint Gobain would sell 80 per cent of its Cise water treatment company to Bouygues for FFr2.15bn. Bouygues would have an option to buy, and Saint Gobain the option to sell, the remaining 20 per cent up to March 2000. Bouygues' plan is to merge Cise with its subsidiary Saur during the course of next year. The agreed price for 100 per cent of Cise is FFr2.7bn, after payment by Cise of FFr155m in dividends to Saint Gobain by the end of this year. David Buchan, Paris

## Premier Group ahead

A solid increase in first-half profits at Premier Group, the South African food, pharmaceuticals and retail group, has buoyed hopes of recovery at the debt-laden conglomerate.

Pre-tax profit of R258.4m (\$54.9m) was not comparable with the R189.9m achieved in the previous period, as the group had disposed of subsidiary Clicks, the nationwide retail chain. But Mr Doug Band, chairman, said a 25 per cent increase in trading profits and modest sales growth were "an excellent improvement".

Turnover was 4 per cent higher at R8.1bn, despite a slump in consumer spending and harsh trading conditions. Earnings per share for the six months to October 31 increased from 12.1 cents a share to 15.1 cents. Mark Ashurst, Johannesburg

## Tractebel defers decision

Tractebel, the Belgian utility, said its board would consider a merger with Powerfin, its 60 per cent owned subsidiary, when the two companies' 1996 accounts had been finalised. Tractebel and its controlling shareholder, Société Générale de Belgique, have been looking at a merger with Powerfin since September, when SGB increased its stake in the group to 65 per cent. Powerfin was set up to spearhead Tractebel's expansion in the electricity sector abroad. AFP-News, Brussels

## Metsä eyes Biber paper arm

Metsä-Serla, the Finnish pulp and paper concern, said it was holding talks on the acquisition of the fine paper operations of Biber Holding, the Swiss company. Metsä-Serla said the talks applied only to Biber's fine paper operations. AFP-News, Helsinki

## Canal Plus deal goes ahead

Mr Pierre Lescure, chairman of Canal Plus, the French pay-TV company, said the merger between Canal Plus and NetHeld would be signed on Saturday and effective from March. Mr Lescure said it would have a "clear impact" on Canal Plus's 1997 results, because of losses at NetHeld, which reached FFr800m in 1996. AFP-News, Paris

## Italy's airlines await heat of battle

Deregulation and an influx of new entrants threaten a shake-up of the industry

Competition in Italy's skies intensified this week with the launch of yet another small airline. AZZURRAir is the newest arrival in the country's airline industry, where competition began in earnest a year ago when the national carrier, Alitalia, lost its monopoly on the key Milan-Rome flights.

Although the market was opened up in 1993 in line with European Union rules, fully-fledged deregulation has been delayed by domestic restrictions already in force on most routes.

AZZURRAir, which is 49 per cent owned by Air Malta and is based at Bergamo, northern Italy, has become the first Italian airline to schedule flights to London's City airport.

It has also bucked the trend for regional airlines to acquire second-hand aircraft by buying three Avro RJ-86 four-engine jets, made by British Aerospace, from Aero International Regional (AIR). AIR expects more sales to Italian operators shortly.

Air One, owned by Mr Carlo Tota, is another private operator that has grabbed 30 per cent of the Milan-Rome market while Noman, which began operating at the end of 1995 and is majority-owned by the La Starza family, has taken nearly 2 per cent.

On what was one of Europe's most expensive routes, Air One undercut the Alitalia standard fare by 22 per cent and the off-peak by 42 per cent, prompting Alitalia to respond this year with a more flexible fare structure including a L139,000 (\$91) off-peak fare

that matches that of Air One.

Since October, Air One has branched out from its Rome-Milan operation and now flies the important business routes of Rome-Turin, Naples-Milan and Naples-Turin. Its initial fleet of three aircraft has increased to eight - seven of them leased Boeing 737-300s - while its workforce, including an airport handling services arm, has doubled to 300.

Alitalia still carries 80 per cent of all domestic traffic and stiff competition has yet to emerge in the regional centres of Palermo, Catania and Bologna.

But private operators such as the long-established Meridiana, and newer entrants such as Air Dolomiti, Air Sicilia and the north-east airline Alpi Eagles, all see scope in niche markets.

Alpi Eagles, however, suffered a setback this month when its four aircraft were suspended briefly for infringing regulations after an incident in which a passenger door on a Fokker 100 opened shortly after take-off from Venice.

Mr Chris Avery, European aviation analyst at Paribas in London, says the Italian market is still in the early stages of liberalisation. "We have not yet seen a shake-up of early start-up airlines or any go under," he says.

The pattern seen elsewhere, he says, is for the national carrier to attempt to keep the new operators in line by matching them in scheduling and pricing until their banks lose patience.

He believes survival may be easier in Mediterranean countries, where national



Alitalia: the former flag carrier faces a European Commission probe into its restructuring

carriers are not at the leading edge of low-cost service. The entrants are also beginning operations at a time of difficulty for both Alitalia and Meridiana. Alitalia estimates losses and restructuring costs this year at L1.200bn and the European Commission is investigating the restructuring because of concerns that a L3,000bn capital injection broke EU state aid rules.

Meridiana, which is jointly owned by the Aga Khan along with Airfin, and Finper and Cariplo, the savings banks, is attempting to persuade unions to accept a five-year plan including a productivity agreement. Meridiana, which has nearly half its activity on Sardinia routes, has seen

revenue fall since deregulation. It expects to break even this year with estimated sales of L475bn, down from L512bn.

It has warned its 1,200 staff that it will be forced to restructure if the plan is not agreed. "We want to consolidate our position as Italy's leading privately owned airline and increase our 17 per cent market share," says Mr Claudio Morelli of Meridiana. "But we need to be competitive and to bring our labour costs down to at least the level of Alitalia and closer to the level of the new entrants which have not had to negotiate agreements with unions."

A fresh stage of competition begins next April when EU rules permit European

wide carriers to operate in Italy. There is also likely to be further liberalisation of ground-handling services, a big component of the costs of low-cost carriers.

Operators are also keen to see how new arrangements for slot allocation will work in practice. Until last month, when it relinquished the role, Alitalia was responsible for allocating slots at congested airports, but was recently fined for abuses which included scheduling its own flight times to overlap with those of competitors and impeding purchase of rivals' tickets through travel agents.

John Simkins

## Philips may dispose of cable TV business

By Alan Carne

Shares in Philips Electronics rose F11.30 yesterday to close at F167.40 after the Dutch company confirmed it was examining the possibility of disposing of its extensive cable television activities.

These include networks in Amsterdam, Eindhoven, Brussels and Vienna covering more than 2m subscri-

bers. The cable interests are held by a joint venture company, UPC, owned equally by Philips and by the US group United International Holdings.

Philips said it was examining various options and did not rule out the possibility of an outright sale. It is understood Philips is prepared to examine the possibility of selling its interests either as a whole or in parts.

Philips said there had been no negotiations with potential buyers and no decision had been taken. It would not comment on the possibility that UIH could be a potential buyer of the stake. UIH has not made clear its position on a disposal.

The disposal of Philips' cable interests would be in line with the policy outlined by Mr Cor Boonstra, the company's new chairman,

who told journalists in late October he intended to cut activities that absorbed capital but were not core to the company's ambitions.

The projected disposal, however, raises questions about the value of the assets and the ambitions of potential buyers.

In the UK, for example, the cable companies Videotron, Nynex CableComms and Bell CableMedia are to

be merged with the telecoms interests of Mercury Communications in a deal instigated by Cable and Wireless.

The deal is less about promoting cable television than cable telephony. As cable companies in mainland Europe win the right to offer telephony over their networks, Philips' 2m customers will represent an increasingly valuable asset.

## French take to streets over Eurotunnel concession

By Andrew Jack in Paris and Motoko Nish in London

Individual shareholders in Eurotunnel took to the Paris streets yesterday to try to force the French and UK governments to extend the concession granted to the operator of the Channel tunnel rail link.

About 100 investors, most well above France's retirement age, marched to the British embassy to submit a letter calling for the UK's support for an increase in the concession to up to 99 years. The British

government is opposed to an extension, while France appears to be in favour.

Mr Christian Cambier, march leader and head of the Association of Eurotunnel shareholders, said an extension was a prerequisite for investor approval of the company's \$9.1bn (\$15.1bn) debt restructuring programme. Investors are scheduled to vote on the plans next spring. However, in an indication of softening investor sentiment, a sub-committee of the association said yesterday it agreed with some of the plan.

The British embassy said yesterday it agreed with some of the plan.

Mr Cambier's association, in conjunction with a mass campaign launched by the forthrightly newspaper Investir, collected enough votes to form a blocking minority at Eurotunnel's annual general meeting last summer, and could jeopardise approval of the restructuring.

The British embassy said yesterday: "The extension of the concession is the subject of discussion, and we will respond in due course."

A report published yesterday by Klesch & Co, the debt traders, said

an extension to the concession "would add little current value to the underlying worth of the group's equity".

On its estimates, the company's shares are worth about 50p each, compared with yesterday's London closing price of 82p, up 4p.

The report suggested last month's tumbled fire could have a more lasting effect on the group's refinancing programme if passengers switched to alternative forms of travel, the insurers raised their premiums, or if the Channel Tun-

nel Safety Authority called for a re-design of the freight rolling stock.

"We are not saying that this fire in isolation says the restructuring is dead before it is done but in our view it makes it a lot more fragile," said Mr Jeff Summers, Klesch analyst.

However, another analyst said: "There is no material long-term impact of the fire. It was just a hiccup and it is just a question of whether infinity plus two is more than infinity."

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The new issue was authorized at an extraordinary general meeting of the shareholders held on 12th December, 1996.

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Vienna, 13th December, 1996

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The Financial Times plans to publish a Survey on

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## COMPANIES AND FINANCE: THE AMERICAS

## Tobacco stocks prove healthy for investors

By Richard Tomkins  
in New York

Tobacco stocks are a bad buy, right? No-one in their right mind would buy shares in an industry threatened by billions of dollars worth of lawsuits.

Wrong. One of the hottest stocks on Wall Street is Philip Morris, the biggest US tobacco company. In the past few weeks, its shares have leapt so fast, they have left the market's rapid advance in a trail of smoke.

As recently as August, Philip Morris shares touched a low of \$85 after a Florida jury awarded damages of \$750,000 to a cigarette smoker who had contracted lung cancer. (The verdict is under appeal).

But that lawsuit now seems to have been forgotten. In a rally that began to accelerate after last month's

US presidential election, Philip Morris's stock - and only slightly less that of RJR Nabisco, the second-biggest tobacco company - has soared.

At lunchtime yesterday, Philip Morris shares were at \$116, representing a gain of 38 per cent in less than four months. RJR Nabisco shares were at \$33, a gain of 33 per cent over the same period.

On the face of it, the gains are inexplicable. Nothing significant has happened in the US tobacco industry recently: there has been no sudden leap in profitability, nor has the industry won any big court cases.

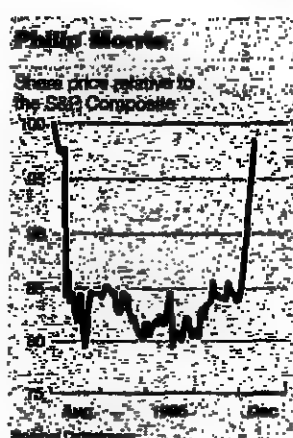
Wall Street tobacco analysts say the gains are partly explained by a hiatus on the litigation front.

Mr Norman Wilner, the anti-tobacco attorney who triumphed in the Florida

Wall Street tobacco analysts say the gains are partly explained by a hiatus on the litigation front - and the political climate also looks relatively favourable

case, has hit delays in pursuing lawsuits: his next trial is not expected to begin until April.

The political climate also looks relatively favourable. Although President Clinton, a tobacco industry foe, was re-elected last month, the more pro-tobacco Republican



party maintained control of Congress, limiting Mr Clinton's ability to inflict much damage.

More good news for cigarette manufacturers came last month when Mr David Kessler, the strongly anti-tobacco head of the Food and Drug Administration,

announced his decision to resign.

"That brought a large, collective sigh of relief," says Mr Terry Bivens, an analyst at Donald & Co Securities. "It seems clear that we won't get a successor who is as aggressively anti-tobacco as he was."

But Mr Gary Black, of Sanford C. Bernstein, says the biggest reason for the stock price gains is speculation that the tobacco industry and Congress will do a deal next year giving the industry immunity from anti-tobacco litigation. "There's a lot of talk about it on the street, and that's what's driving the stocks higher," he says.

The speculation was given a boost last week when Mr Steven Goldstone, RJR Nabisco chairman and chief executive, told a private meeting of chief executives

in Boston that the "most meaningful" thing he could do next year would be to find a legislative solution to the litigation problem.

"I believe we'll come to reasonable ground and do it soon," Mr Goldstone said. "We can't continue in public as kind of an outlaw industry."

A legislative settlement would probably require the industry to fund a government-run compensation programme.

But Mr Black says cigarette manufacturers could raise the cash by increasing prices: an extra 25 cents per pack would raise \$60m a year, and any loss of sales would be more than outweighed by the relief from litigation.

If that happens, Mr Black says, Philip Morris would arguably trade on at least a market multiple.

## AMERICAS NEWS DIGEST

## JP Morgan debt rating outlook cut

Standard & Poor's, the US rating agency, has lowered the outlook on J.P. Morgan and Co's AA plus senior debt rating from stable to negative.

The agency cited J.P. Morgan's changing financial profile, as the bank's business shifts towards investment banking. J.P. Morgan recently issued preferred stock and announced a share repurchase programme, both of which could lead to further leveraging of the balance sheet.

The agency said capital levels were no longer high enough for the triple-A rating category, though J.P. Morgan's parent, Morgan Guaranty, is still rated triple-A. "The expense base has grown rapidly as the bank built its investment banking capabilities," S&P said, adding that "operating leverage could make the bank more subject to the cyclical earnings swings prevalent among investment banks". Tracy Corrigan, New York

## CBOT re-elects Arbor

Mr Patrick Arbor was re-elected to a third two-year term as chairman of the Chicago Board of Trade in a membership vote on Wednesday, making him the longest-serving chairman in the history of the world's largest futures exchange. Mr Arbor is an independent floor trader and principal in the trading firm of Shatkin, Arbor, Karlov & Co.

Mr Richard Sander, chairman of New York-based Centre Financial Products, was elected second vice-chairman for a two-year term. Mr Sander, a long-time innovator in the derivatives markets, most recently served as a member of the Chicago Mercantile Exchange's board of governors. Laurie Morse, Chicago

## PepsiCo begins South American marathon

Joint venture with Empresas Polar aims to win back lost 80% share of Venezuela cola market

When PepsiCo chose Venezuela for its first non-US plant 50 years ago, it was one of the few countries where Coca-Cola out-sold its rival.

Today, PepsiCo is starting from scratch with 30 per cent of a joint venture in an attempt to recover the 80 per cent market share lost when its former partner, the Cisneros group, switched to Coca-Cola in August.

PepsiCo was quick to put together the new operation. Sociedad Productora de Refrescos y Sabores (Sopresa), with the Venezuelan food and beverage group Empresas Polar. But the company admits recapturing the market will take time. "This isn't going to be some sort of short-term 100-yard dash. This is a long-term marathon and we don't underestimate how difficult our time ahead is going to be," says Mr Roger Enrico, chief executive officer of PepsiCo.

Mr Enrico does not hide his bitterness towards the group's former partner,

whose defection to Coca-Cola left Venezuela with little more than Pepsi advertisements in the streets. Explaining why the partnership fell apart, he says: "A big red truck full of money showed up on the door step and our partner decided to get in and drive away with it."

PepsiCo is seeking \$118m in compensation from the Cisneros Group for the breaking of a contract supposed to last until 2003.

The Venezuelan anti-trust agency, Procompetencia, on Tuesday ruled that the alliance between Coca-Cola and Cisneros could go ahead, but fined the company \$1.9m for violating anti-monopoly regulations.

Procompetencia ordered that the joint venture between Coca-Cola and Hit de Venezuela, the Cisneros subsidiary, could not bottle more than one brand of a single flavour soft drink and would have to sell the licence for other sodas.

Both companies celebrated the ruling as a victory. "This proves that Coca-Cola and



Hit are a legal entity and all the allegations that Pepsi made were completely false," said a Coca-Cola spokeswoman.

Mr Alberto Uribe, president of PepsiCo in Venezuela, said the ruling "not

only re-established free competition in the market but severely punishes Coca-Cola, which tried to enter the market violating the laws of this country."

Not that Sopresa believes Pepsi's problems are over.

"There are many obstacles to our progress here," says Mr Enrico. "We will have to build the business from the ground up."

Sopresa has only one production plant, which previously produced Polar's own soft drink brand, Golden. Another plant will start operating in the first quarter of 1997.

Pepsi-Cola produces the soft drink concentrate at its Venezuelan plant at Yanare, which also supplies Colombia, Ecuador, Peru, Bolivia and Paraguay.

Though PepsiCo continued advertising its products even when they were not available, an aggressive advertising campaign will be postponed until Pepsi has recovered its market penetration.

"The important part in this market is the distribution," says Mr Oscar Grossmann, soft drinks manager of Empresas Polar and president-elect of Sopresa.

Unlike other markets, where much of the cola battle is carried out with

heavy publicity, the case of Venezuela dictates that distribution takes precedent over advertising, according to PepsiCo. "We don't need to teach anybody here how to drink Pepsi," Mr Enrico says.

Despite Polar's large beer distribution network, which reaches 140,000 sales points, Sopresa will build up its own network.

"You'll never see soft drinks on a beer truck," says Mr Lorenzo Mendoza Gimes, executive director of Polar. "They're set up completely differently."

Sopresa is to increase its fleet of trucks from 250 to 1,500 within two years. Investments over the next three years will total \$400m.

Given the current conditions, Pepsi-Cola's goal of recovering market leadership within two years is ambitious. Sopresa expects to sell 50m cases next year, roughly 25 per cent of Venezuela's soft drinks market.

Raymond Collett

## US natural gas alliance

Oneok, the US natural gas distribution company, and Western Resources, the Kansas-based electricity company, plan to form a strategic alliance to combine their natural gas assets in a transaction valued at \$600m.

Oneok will own and operate the natural gas assets of Western Resources in Kansas and north east Oklahoma. Western Resources will become the largest equity holder of Oneok through a combination of common and convertible preferred stock. Western Resources and Oneok expect the agreement to help earnings for both companies in the first year. The pact has received approval from both companies' boards.

Western Resources will get about three million new Oneok common shares and preferred stock convertible upon necessary regulatory approvals into another 12.2m common shares. Western Resources will nominate two directors to Oneok's board and an additional two directors if the preferred stock is converted to common shares. AP-DJ, Kansas

## Eluma president leaves

Mr Jorge Washington Queiroz, the president of copper-product maker Eluma, a subsidiary of the Brazilian mining and metallurgy conglomerate Parapanema, has left the company because of "differences in management style regarding the strategic vision for Eluma's future". Mr Queiroz told Dow Jones News Services.

Parapanema says the departure was by mutual agreement. The Parapanema president, Mr Dennis Braz Goncalves will take on the position. AP-DJ, Rio de Janeiro

# NOTICE OF MEETING OF NOTEHOLDERS JDC CORPORATION (the "COMPANY") US\$140,000,000 1% PER CENT. GUARANTEED NOTES DUE 1997 (the "NOTES") GUARANTEED BY THE TOKAI BANK, LIMITED (the "GUARANTOR")

The Mitsui Trust and Banking Company, Limited at its offices at 5th Floor, 6 Broadgate, London EC2M 2TB (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of US\$140,000,000 1% per cent. Guaranteed Notes due 1997 issued by the Company (the "Notes") that, pursuant to the provisions of the Trust Deed dated 17 June 1993 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Notes (copies of which are available for inspection at the office of the Paying Agents specified below), a meeting of the holders of the Notes (the "Noteholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 12:00 pm (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Notes or voting certificates or being proxies and being or representing in the aggregate of holders of over 50% in principal amount of the Notes for the time being outstanding.

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 25 (A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Noteholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Notes.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Noteholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- the Noteholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
- the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;
- the Noteholders hereby authorise the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution; and
- this resolution and all subsequent actions taken by the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Noteholders of the Notes.

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting.

If a Noteholder wishes to vote in person, he must deposit his Notes with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Noteholder.

If a Noteholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Notes with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Notes should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of its choice, instructing such proxy to cast such vote(s) in the specified manner.

Accountholders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Codel Bank, société anonyme to whom Notes are credited in the relevant clearing system (excluding Euroclear System and Codel Bank, société anonyme themselves to the extent to which they are accountholders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform any Paying Agent no later than 72 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

## Principal Paying Agent

The Mitsui Trust and Banking Company, Limited  
5th Floor, 6 Broadgate, London EC2M 2TB

## Paying Agents

Mitsui Trust Bank (Europe) S.A.  
Avenue Louise, 257-Bte 5, 1050 Brussels  
Morgan Guaranty Trust Company of New York  
Avenue des Arts 35, 1040 Brussels

Nikko Bank (Luxembourg) S.A.  
16 Boulevard Royal, 2449 Luxembourg

The Tokai Bank, Limited  
Bockenheimer Landstrasse 51-53  
6000 Frankfurt am Main 17

Tokai Bank Nederland N.V.  
Keizersgracht 452  
1016, GD Amsterdam

13 December 1996

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## COMPANIES AND FINANCE: ASIA-PACIFIC

## Hyundai Motor to accelerate Asia push

By John Burton in Seoul

Hyundai Motor, South Korea's largest car producer, plans to produce a new car for the Asian market in an ambitious attempt to sell 1m vehicles in the region by 2005.

The Hyundai "Asian unique model", which will be on the market in early 1998, is meant to compete against similar Asian cars being produced by Japanese carmakers Honda and Toyota.

The announcement of the venture came as Hyundai Motor this week broke ground in India for its first Asian manufacturing plant outside Korea. The plant, which will go into operation in 1998, is expected to produce 200,000 vehicles a year once fully completed, in 2005.

The Hyundai Asian car will be similar in size to its popular Accent model. It will be equipped with 1,300cc and 1,500cc engines, and 80 per cent of the components will be sourced from local manufacturers.

Hyundai plans to set up a regional headquarters in south-east Asia to oversee production and marketing. The \$1.1m Indian plant, near Madurai, is expected to play a key role in supplying the Asian market, and will produce engines and transmissions for other Hyundai assembly plants in the region.

Hyundai sold 90,000 vehicles in Asia last year, accounting for 18 per cent of its total overseas sales.

## Esprit Asia tightens its grip on global trademark

By Louise Lucas in Hong Kong

Esprit Asia, the Hong Kong-listed fashion retailer, is to pay HK\$1.84bn (US\$237.9m) for the European, sourcing and licensing operations of the Esprit empire.

By bringing the different businesses under one roof, Esprit Asia plans to expand the brand in Europe, and to cut overheads by streamlining sourcing and other operations.

It also plans to diversify beyond

fashion into lingerie, perfumes, jewellery and cosmetics under the Esprit label.

Mr Alva Chan, executive director of Esprit Asia, said the company - which is an integrated retailer, with its own production department - was able to meet

less than 15 per cent of its manufacturing needs at its own 600-employee factory in China.

Through the acquisition, there is synergy on the sourcing and production side: now, 70 per cent to 80 per cent of Esprit Asia prod-

ucts are designed in Germany.

Esprit Asia is buying the businesses primarily from a company controlled by Mr Michael Ying, chairman and chief executive of Esprit Asia, which is itself the majority shareholder in the Hong Kong-listed group.

Under the deal, Esprit Asia is to acquire all of Esprit Europe and Esprit Far East (Sourcing), as well as 68 per cent of Esprit International, which owns or controls the Esprit trademark in a number of

countries, and has small stakes in the US and Japanese operations.

After the transaction, which remains subject to shareholder approval, Esprit Asia will wholly own the Japanese business.

The deal will be partially funded by a HK\$307.8m share issue, with the balance coming from a bank loan and internal resources.

This will push the company's gearing up to 136 per cent including goodwill, or 339 per cent excluding goodwill.

Mr Chan conceded the level was

high compared with other Hong Kong corporates, but said the interest cover of five or six times was "comfortable".

Esprit's biggest operation is in Europe, where turnover is more than US\$470m. But Mr Chan reckons Europe also offers some of the biggest scope for expansion, as stores are now concentrated largely in Germany and Belgium.

The US and Asia operations each have turnover of slightly more than US\$250m. Stores in all three markets are a mix of

directly controlled shops and franchises, all of which tap Esprit Sourcing's operations.

Mr Chan said that, despite common management, the three different regions were now pursuing slightly different target markets: a junior look in the US; "provincial housewife" in Europe; and more trendy fashion in Asia.

"Of all the synergies, design will be more unified. In future, Germany will not just think of the German market, but of a global market," Mr Chan said.

## Former Magma chief to leave BHP copper arm

By Nikki Tait in Sydney

Mr Burgess Winter, the former chief executive of US-based Magma Copper, is to retire from BHP. Mr Winter became the head of BHP's copper division after the Australian resources group acquired Magma for A\$3.2bn (US\$2.53bn) in January.

A statement from the Melbourne-based company said that Mr Winter, 63, was departing "to pursue a range of business and personal interests". There was no formal contract between the US executive and the Australian group.

Mr Winter's place will be taken by Mr Jim Lewis, currently executive general manager, corporate development. Mr Lewis has been with BHP for more than 20 years, moving up on the coal, steel and transport sides of the business.

Mr John Prescott, BHP managing director, said last night that there had been no



Burgess Winter: oversaw the integration of Magma

leave at this stage, he said.

The Magma deal, which made BHP the world's second-largest copper producer, was applauded when first announced. It gave BHP an involvement in copper smelting via Magma's San Manuel smelter in the US. This was seen as advantageous because of the Australian company's growing supply of copper concentrate from the Escondido mine in Chile, as well as from OK Tedi in Papua New Guinea.

But subsequent upheavals in the copper market stemming from the Sumitomo scandal made the acquisition appear ill-timed, and there has been pressure on BHP to make the deal perform.

In August the group succeeded Mr Bob Flew, its corporate general manager, international, to the newly formed BHP copper division in order to bring experience from the wider group to the enlarged copper business.

## AMP gives in to listing urge

Life insurer's chief believes benefits of demutualising outweigh risk

AMP's solid steps



George Trumbull, managing director and chief executive

The first whiff of demutualisation at AMP, Australia's largest life insurer, could be scented two years ago.

Within months of the arrival in mid-1994 of Mr George Trumbull, the US insurance executive, as managing director, the option was clearly on the table. There was an even chance that the institution could shed its mutual status by 1999, the new boss said later that year.

"It is easier to run a commercial enterprise, in my view, as a stockholder company," he said. "But... it's a major undertaking and we won't do it lightly."

Until then AMP had downplayed talk of changes to its structure, despite the growing popularity of demutualisation internationally. It pointed out that it was well-capitalised and had no need to raise additional funds through the stock market - a primary motivation for many other insurers.

But Mr Trumbull's appointment was to lead a recognition by AMP's board that the institution needed an overhaul. In contrast to many Australian financial institutions, the life insurer - which speaks for about 4 per cent of the Australian equity market - had emerged from the turbulent 1980s in solid financial shape.

Nevertheless, it was increasingly seen as a heavily bureaucratic organisation, slow to respond to consumer demand and in danger of losing its way in a rapidly evolving and increasingly competitive savings industry. Its investment performance was flagging, and by 1994 its share of total life premiums in Australia had dropped to 19 per cent, compared with 27 per cent five years earlier.

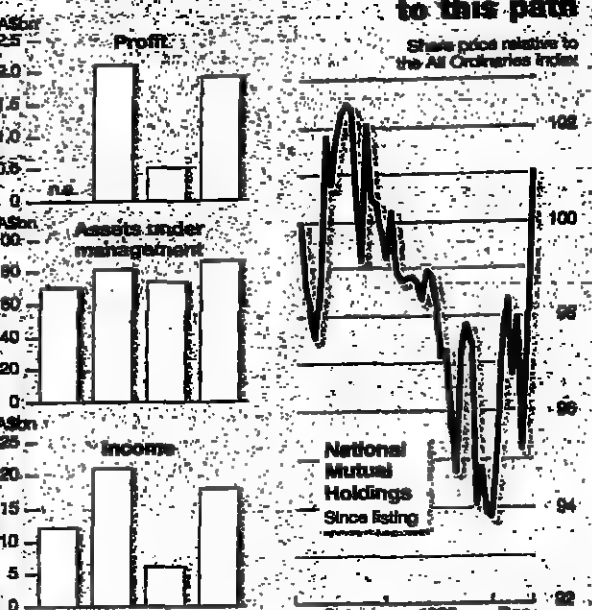
So, as the new managing director pursued an internal "culture change", the demutualisation option was explored alongside it. In January this year, AMP set up a

AMP's solid steps



Source: AMP annual reports

may switch to this path



Source: AMP annual reports

taskforce to review the corporate structure. Yesterday, the board announced it had studied the review's conclusions and was backing demutualisation.

The timetable for change remains relaxed. AMP's 2.3m members will have a chance to discuss the issue at next April's annual meeting, but formal details will be sent to them only in the middle of next year. A vote will be taken in the second half of 1997.

If members back the plan, a new global holding company will be introduced, with units such as AMP Society, the main life company, and the UK-based Pearl becoming subsidiaries of it. The holding company will probably be listed in late 1998.

Yesterday Mr Trumbull made clear that his views on the rationale for demutualisation had not changed. "We could go on as mutual for a period of time," he said.

"But our judgment, after weighing all the factors, is that the change at this point in time makes good sense. It enables us to have more flexibility, changes the corporate governance and ownership structure into something more modern, and acts as another lever in changing the culture of this society... so that we can continue to be a competitive force."

Doubts remain about whether this time-consuming process will hamper AMP's ability to respond to changing market conditions in the interim. The Australian government has instigated a wide-ranging inquiry into the country's financial sector. This is due to report early next year, and a big shake-up could be in view.

Mr Trumbull has no such doubts. He has not hidden his desire to make AMP a more broadly based financial services group, but claims the group could still make important acquisitions while demutualisation is taking place - at least until a pre-listing prospectus is issued. "We continue actively to evaluate acquisitions... in various parts of the world," he said yesterday, adding that deals in the A\$2bn-A\$5bn (US\$1.6m-US\$4m) range would be well within AMP's current capabilities. "I don't think it'll have a big impact short-term on any of our strategies."

He suggested that areas of interest to AMP included pensions, savings and investment management, and that a conventional banking business held less appeal. The focus was on the main English-speaking markets, such as the UK, the US and Australasia.

When listed, AMP will be

one of the bigger companies on the Australian stock market. National Mutual, the country's second-largest life insurer, which listed earlier this year, accounts for about 1 per cent of the All-Ordinaries index, and AMP could be three times larger.

This will mean that index funds need to build up holdings, and Mr Trumbull said yesterday AMP would expect a fair portion of its shares eventually to be held offshore, perhaps by US institutions.

Demutualisation, however, will not come cheap. To date, AMP has spent A\$10m on evaluating its options, and it will come up with another A\$50m-A\$100m in the pre-listing stage. Then there will be the listing costs themselves, not to mention the expense of managing a potentially large share register.

The 147-year-old institution may even have to find a new name. The "M" stands for "Mutual", and if US shareholders join the register, there could be confusion with a company called AMP Inc, which is traded under "AMP" on Wall Street.

"We haven't picked a name," said Mr Trumbull yesterday, before quickly stressing that the main life subsidiary would continue to carry the AMP title.

Nikki Tait

## NOTICE OF MEETING OF BONDHOLDERS

Seika Corporation ("Company")  
US \$100,000,000 2 3/4% Per Cent. Guaranteed Bonds Due 1997 ("Bonds")  
Guaranteed by The Bank of Tokyo-Mitsubishi, Ltd. ("Guarantor")

Bank of Tokyo-Mitsubishi Trust Company at its offices at 100 Broadway, New York, NY 10005 (the "Disbursement Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of US\$100,000,000 Guaranteed Bonds due 1997 (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 9 February 1993 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JF, on 23 January, 1997 at 11:30 am (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Bonds or voting certificates or being proxies and being or representing in the aggregate of not less than 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 24 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 23(A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Bonds.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee that:

- The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee").
- The retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997.
- The Bondholders hereby authorize the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution.
- The terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds.
- This resolution and all subsequent actions taken by the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders of the Bonds.

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting. If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of his choice, instructing such proxy to cast such vote(s) in the specified manner.

Accountholders of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system (excluding Euroclear System and Cedel Bank, société anonyme themselves to the extent to which they are accountholders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform any Paying Agent no later than 96 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

Disbursement Agent  
Bank of Tokyo-Mitsubishi Trust Company  
100 Broadway  
New York, NY 10005

Paying Agents  
The Bank of Tokyo-Mitsubishi, Ltd.  
Firestone Circus House  
12-15 Firestone Circus  
London EC2M 7BT

The Tokai Bank, Limited  
Banque Générale de Luxembourg S.A.  
One Exchange Square  
14 rue Aldringen  
London EC2A 2EH  
Luxembourg

Date: 13 December 1996

## NOTICE OF MEETING TO THE HOLDERS OF

ANY AND ALL OF ITS OUTSTANDING  
11.75% SERIES I EURO GLOBAL REGISTERED  
NOTES DUE MAY 11, 1998 (CUSIP  
NO. 57632RAE2) AND ANY AND ALL OF ITS  
OUTSTANDING 12.00% SERIES II NOTES  
DUE APRIL 19, 1999 (CUSIP NO. 57632RAC0)  
OF MASTELLONE HERMANOS S.A.

Please be advised that Mastellone Hermanos, S.A. (the "Company"), by resolution of its Board of Directors has called for a meeting of the holders of each of Any and All of its outstanding 11.75% Series I Euro Global Registered Notes due May 11, 1998 (the "Series I Notes") and Any and All of its outstanding 12.00% Series II Notes due April 19, 1999 (the "Series II Notes"), and together with the Series I Notes, the "Notes") to be held at 10:00 a.m. Buenos Aires, Argentina time on December 20, 1996 at the offices of the Company located at Av. L.N. Alem 720 (1001) Buenos Aires, Argentina.

At each of such meetings, holders of the Notes will be asked (i) to waive certain covenants contained in an Indenture, dated May 7, 1996 (the "Indenture"), by and among The Bank of New York, The Bank of New York, S.A., and Banco de la Nación Argentina, S.A., relating to the Notes in order to allow the Company to spin-off certain of its assets relating to the production of dairy yogurt products, and (ii) to amend a particular covenant contained in the Indenture in order to obtain financing for the construction of a powdered milk plant, all in accordance with the Agenda for each of such meetings of holders as shown below in Annex A. Holders who wish to waive the covenants and amend the Indenture will receive a payment from the Company. Holders will have the option of tendering their Notes for purchase by the Company. In order to tender their Notes, holders will vote to approve the waiver of the covenants and the amendment to the Indenture.

In connection with the spin-off of assets, the Company will ask holders of the Notes to waive Sections 9.5(i), 9.5(k) and 9.5(l) of the Indenture and, in order to finance the construction of the powdered milk plant, the Company will ask holders of the Notes to amend Section 9.5(a)(ii) of the Indenture to increase the amount of Encumbrances (as defined in the Indenture) to U.S. \$6 million.

Holders of record of the Notes as of November 20, 1996 (the "Record Date") will be entitled to give voting instructions which will be binding on subsequent transferees. Holders of record of the Notes as of the Record Date will receive an Offer to Purchase and Proxy Statement and related information prior to the scheduled meeting on December 20, 1996. In order to be entitled to attend any of such meetings of holders, holders of Notes shall deposit evidence of their holdings of Notes issued by the institution with which they have deposited the Notes as of the Record Date with The Depository Company ("DTC"). The corresponding certificates shall be deposited at the offices of the Company mentioned above, from Monday to Friday, between 10:00 a.m. and 1:00 p.m. and from 3:00 p.m. to 6:00 p.m., Buenos Aires, Argentina time. No certificates will be accepted for deposit after 6:00 p.m. Buenos Aires, Argentina time on December 16, 1996.

The Bank of New York  
as Trustee on behalf of  
MASTELLONE HERMANOS S.A.  
By: Rodolfo D. Gonzalez  
Chief Financial Officer

## ANNEX A

The Board of Directors of Mastellone Hermanos S.A. hereby gives notice to all and any holders (the "Holders") of its 11.75% Series I Euro Global Registered Notes due May 11, 1998 and any and all 12.00% Series II Notes due April 19, 1999 (collectively referred to as the "Notes") of a meeting of Holders to be held on December 20, 1996, at 10:00 a.m. (Buenos Aires, Argentina time), at the offices of the Company located at Av. L.N. Alem 720 (1001) Buenos Aires, Argentina, to discuss the following:

- Appointment of the chairman of the meeting. Appointment of two Holders to draw up and sign the minutes, together with the chairman.
- Waiver of Sections 9.5(i), 9.5(k) and 9.5(l) of the Indenture dated May 7, 1996 related to the Notes (the "Indenture").
- Amendment of Section 9.5(a)(ii) of the Indenture to increase the amount of Encumbrances (as defined in the Indenture) incurred in connection with the financing of a powdered milk plant so long as the aggregate amount of indebtedness secured by such Encumbrances does not exceed U.S. \$6 million.
- Delegation to the Board of Directors and/or the persons that it appoints, with the broadest abilities to negotiate and execute all actions, agreements, documents, instruments, communications and accept suggestions and make the necessary modifications required by the regulatory authorities of Argentina to amend the Indenture with whatever modifications the Holders may decide.

## Notes:

In order to be entitled to attend the meeting of Holders, Holders of Notes shall deposit evidence of their holdings of Notes issued by the institution with which they have deposited the relevant Notes or by DTC (The Depository Trust Company). The corresponding certificates shall be deposited at the offices of the Company mentioned above, from Monday to Friday, between 10:00 a.m. and 1:00 p.m. and from 3:00 p.m. to 6:00 p.m. (Buenos Aires, Argentina time). No certificates will be accepted for deposit after 6:00 p.m. (Buenos Aires, Argentina time) on December 16, 1996.

## Siemens and CP in chip plant deal

By Ted Bardache in Bangkok

Siemens of Germany has signed a memorandum of understanding to provide technology for a \$1.2bn semiconductor plant being built by Thailand's CP Group in Shanghai, China.

CP said it was also discussing with Siemens taking an equity stake in the project, as well as participating in the development of a downstream packaging and testing plant.

Last month CP agreed to build the wafer plant in the Pudong development area in east Shanghai, where the

conglomerate, the largest single foreign investor in China, has extensive property holdings and the headquarters of its commercial bank, TM Bank.

If approved by Beijing, CP would hold 81 per cent of the project, with the Shanghai Municipal Authority and the Ministry of Electronic Industries taking up the rest. The plant would produce low-end semiconductors for use in such products as clocks and calculators.

Higher-end D-ram chips are expected to be built at a second, \$1.2bn plant CP is considering for either Thailand or Hong Kong.

## Nomura broking side downgraded

By William Dawkins in Tokyo

The creditworthiness of Nomura Securities, the leading Japanese stockbroker, was yesterday downgraded by Standard and Poor's, the US credit rating agency.

S&P cited likely pressure on Nomura's earnings from the forthcoming liberalisation of Japanese stock-broking commissions, an expected increase in competition on the Tokyo equity market following the government's recent financial deregulation plan, and Nomura's costly recent

pull-out of a non-banking affiliate.

Nomura Securities reported a ¥140bn (€2.24bn) consolidated net loss in the six months to September as a result of its decision to write off the bad property-linked debts of the affiliate, Nomura Finance.

S&P now rates Nomura's long-term company debt at A plus, down from AA minus and its short-term debt at A-1, down from A-1 plus.

For the future, the agency said Nomura's outlook was stable and that its capitalisation was "expected to remain high by global standards".

## Sitca hits out over Thai bank rescue

By Ted Bardache

Sitca Investment & Securities said yesterday that its proposed rescue of the troubled Bangkok Bank of Commerce had been made "unfeasible" by Thailand's central bank, which it accused of "introducing harsh new conditions and unreasonable terms" for the bank's purchase.

Sitca, a leading finance and securities company, was chosen last month by the central bank to bail out the commercial bank, which was taken over by the government last May after nearly collapsing with bad

debts of \$t50bn (\$1.95bn). Sitca said it had an agreement in mid-November to buy a controlling stake in the bank over a seven-year period. But at the end of the month regulators altered the terms, the company said.

The central bank wanted \$t32 a share rather than the \$t12 it had originally requested and insisted on keeping a majority on the bank's board of directors and its executive board.

Sitca claimed the higher price was an attempt by the central bank to avoid sharing any of the financial burden in sorting out the commercial bank's bad loans.

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## COMPANIES AND FINANCE: UK

# London Electricity to reassess £500m plan

By Simon Holberton

London Electricity, the capital's electricity distributor and supplier, is to reassess its £500m (£850m) capital spending plans for the next five years in the light of government changes to the taxation of long life assets.

London is the first electricity company to suggest that its investment plans might have to change following a Budget proposal that depreciation on assets with a life of 25 years or more should be cut from 25 per cent to 6 per cent.

Sir Bob Reid, chairman, said: "We hope that elements within our programmes, such as tunnelling, which provide environmental and social benefits to London, are excluded from the proposals and that long-term investment is not discour-

aged." He also gave the strongest hint that London was planning to merge its electricity supply and gas operations after 1998 with Northern Electric.

Northern unveiled the possible merger as part of its bid defence against Cal Energy of the US earlier this week.

It said the deal could save both parties £22m a year.

Sir Bob said London remained "pragmatic" about its supply business.

"Our priority remains our distribution networks," he made these comments as London published results which showed an 18 per cent fall in pre-tax profits to £69.2m from £84.5m in the six months to September 30.

Turnover rose 11 per cent from £565m to £617m. As expected the company

declared an interim dividend of 14.8p, an increase of 9.2 per cent.

Earnings per share were 31.4p (32.8p).

Operating profits for London's distribution business were just 4.5 per cent lower at £68.3m, reflecting the second distribution review.

Non-regulated distribution profits were up 70 per cent to 3.6m.

Supply profits fell to £3.1m from £3.8m on turnover up 28m to £574m.

Analysts said these figures were disappointing. The 11.4p rise to 63.4p in London's share price yesterday should not be seen as appreciation of the half-year results, but rather the activity of investors seeking a bid in the air. The results were unexceptional.

# Pru raises its Northern Electric stake to 11.4%

By Simon Holberton

Prudential yesterday said it had increased its shareholding in Northern Electric and repeated that CalEnergy's £752m (£1.28bn) hostile cash bid was "inadequate".

The UK life insurer said it had bought 100,000 Northern shares, taking its stake to 11.5m shares, or 11.35 per cent. Prudential said it was happy for its purchases to be seen as support for Northern.

"We don't think 550p [CalEnergy's offer] reflects an appropriate premium for control of a company whose management has sought to deliver value for shareholders," it said.

The announcement marks a more assertive stance by Britain's biggest investment institution, one that has found resonance among other fund managers.

One big investor, who requested anonymity, said of Northern: "They have

done everything that could be asked of them. CalEnergy is getting away with it because of nervousness among investors about a possible Labour government and a possible referral".

CalEnergy said: "The Prudential is an extremely astute organisation." The bidder was referring to the fact that Prudential had bought the shares at 60p and so would make a profit of 48p a share - or £48,000 - if the bid succeeds.

# Craegmoor raises £80m in securitisation move

By Richard Lapper, Capital Markets Editor

Craegmoor Group, a leading UK residential nursing and healthcare company, has raised £80m (£131m), for expansion in a novel bond issue backed by its entire operating income and assets.

The deal is the latest in the fast growing trend of companies and government bodies in Europe to "securitise" assets and streams of income.

European companies and government bodies have raised \$65bn in securitisation deals so far this year compared with \$12bn-\$13bn last year, according to Duff

and Phelps, one of two credit rating agencies which rated the bonds. Assets pledged in other European deals range from mortgage loans to train operating and aircraft leases.

Craegmoor will pledge its operating income and assets to a specialist financing subsidiary, which has issued the bonds and will use the income to pay the interest.

Mr Mark Lewis, executive director of UBS, the Swiss bank which led the transaction, said the deal was "the first securitisation of an entire commercial operating business in Europe". In the health care sector loans to nursing home operators had been securitised before but it

was the first time a health care company had securitised its revenues, he said.

Mr Michael Stratford, finance director at Craegmoor, said the deal had allowed the company to reduce its financing costs significantly and achieve funding over a longer period than would otherwise have been possible.

Craegmoor plans to use the money to reduce debt and finance its existing business but will also deploy some of the funds for acquisitions in a market which has seen some consolidation in recent months. It owns 41 separate homes and manages 1,964 beds.

# Hicking in \$55m US buy

By Michael Lindemann

Hicking Pentacost, the textiles group, yesterday said it would spend \$54.9m to buy Belding Thread, a US maker of industrial thread, partly financed by a placing of stock units.

The south Wales-based group will offer shareholders one non-interest bearing stock unit, priced at 300p, for every three shares. The stock units will later be converted into new ordinary

shares on a 1-for-1 basis.

The stock unit offer is expected to raise £22m (£36m) net and Mr Tudor Davies, chief executive, said the group would take out loans of £12m to complete the purchase funding.

The loans would take net debt to £28m, gearing of 70 per cent, Mr Davies said. Hicking Pentacost shares closed up at 312.4p.

The company said the purchase was part of its strategy to become the leading international supplier of non-clothing thread.

Belding Thread is part of Belding Hemmaway, a listed US company 70 per cent controlled by the Noel Group.

The business saw 1995 operating profits fall 21 per cent to \$6.8m (\$8.7m). It had net assets of \$41.2m. Mr Davies said the group had dealt with productivity problems caused by moving production.

# Banks have agreed to maintain support

# Wickes calls for £53m

By Ross Tienan

Wickes, the DIY retailer, yesterday ended almost six months of uncertainty over its future by unveiling a deeply-discounted £53.5m (£87.2m) rights issue and capital reconstruction to restore its balance sheet.

The issue, on a 1-for-10 basis is priced at 150p. Because of the capital reconstruction, the offer is equivalent to a 1-for-1 rights issue at 15p. Shares in the group were suspended at 69p on June 26, after the company discovered that profits had been overstated.

Provided the High Court consents to the reconstruction, and shareholders approve the proposals at an extraordinary meeting on January 6, trading in the shares could resume on January 7.

Wickes' UK banks have agreed to maintain their support, and provide on-going facilities of £25m once the rights issue proceeds are received. The banks may elect to take part of their fee in shares. That could entitle them to 666,666 new shares in Wickes, or 0.9 per cent of the equity.

If all goes to plan, Wickes



Bill Grimsey, who took over as chief executive last month

will emerge from the reconstruction with shareholders funds of \$48m, gearing of 100 per cent, and annual sales from its 122 UK stores of about \$450m.

The rights issue, underwritten by SBC Warburg, is accompanied by revised

accounts for 1996, and a warning that the company is likely to show a pre-tax loss for 1996 of "not more than \$50m".

Discussions have begun with potential purchasers of Wickes 19 stores in continental Europe.

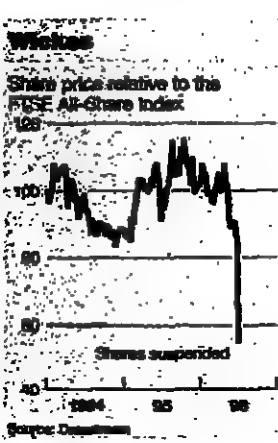
## LEX COMMENT

# Wickes

The new Wickes unveiled yesterday presents a bitter-sweet proposition to shareholders. Being asked to hand over more money to a company with such a chequered financial record is hardly appealing. But the fully underwritten £53m rights issue is so heavily discounted - the 15p price probably represents a 50 per cent discount to what the shares are worth, never mind the 69p when trading was suspended - that it is probably worth shareholders taking up their rights.

On yesterday's evidence, it is difficult to be confident that Wickes can flourish alone. DIY may be a growing market, but it is also one in which it has proved difficult to prosper. And while Wickes may be a solid brand, it is hard to see how it can deliver on its promise to return to profits next year, after a projected loss of nearly £20m this year. The management has certainly made some necessary changes, but it is not clear it can deliver on the central issue of bolstering gross margins.

The best hope for shareholders is that Wickes attracts a bid. Both Kingfisher and RMC appear serious suitors, and would offer heavyweight management. Each can make out a strategic case for buying Wickes, not least the desire to ensure it stays out of the hands of a competitor. Without a bid, however, the shares would represent a risky proposition. Even at a price of around 25p, where they might be expected to start trading, they would not be for the faint-hearted.



# M&G expects 'renaissance' of value

By William Lewis, Investment Correspondent

Value investors are likely to outperform growth investors next year, according to M&G, the fund management group.

Mr Vivian Bazalgette, recently appointed managing

director of M&G Investment Management, said: "1997 looks like being potentially an outstanding year for value stocks." M&G added that the gap between high- and low-yielding stocks was at a historically wide level and a process of reversal "is inevitable at some point".

M&G conceded its adherence to value investing had led its UK unit trusts, its main products, to fall in performance rankings over the last three years, outperformed by funds managed by growth investors.

However, Mr Bazalgette predicted "the renaissance of

value" in the year ahead. These comments accompanied the announcement of a 16 per cent rise in pre-tax profits before exceptional costs to £72.1m (£118m) for the year to September 30. Earnings per share, also before exceptional, increased by 13 per cent to 86.2p. After exceptional charges - including £7.6m for an overhaul of the administration offices - pre-tax profits were up 49 per cent at \$94.5m and earnings up 45 per cent at 59.2p.

This notice is issued in compliance with the requirements of the London Stock Exchange Limited ("the London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities in Xenova Group plc ("the Company").

Application has been made to the London Stock Exchange for the whole of the ordinary share capital of the Company, issued and to be issued pursuant to the Placing, to be admitted to the official list. It is expected that admission to the official list will become effective and that dealings will commence on 19 December 1996.

## Xenova Group plc

(Incorporated and registered in England and Wales under the Companies Act 1985 with registered No. 2698672)

Placing by

Greig Middleton & Co. Limited

of 10,520,600 Ordinary Shares of 10p each at 215p per share

Share capital of the Company following the Placing

Authorised	Amount	Issued and fully paid
Number	40,000,000	23,135,471
Amount	\$4,000,000	\$2,313,547

The Placing Shares will, on admission, rank pari passu in all respects with the existing shares of the Company and will rank in full for all dividends or other distributions declared, made or paid on the ordinary share capital of the Company.


The principal activity of the Company is the discovery and development of novel drugs derived from natural chemicals extracted from micro-organisms, such as fungi and bacteria, and from plants.

Listing particulars relating to the Company have been published and are available, during normal business hours on any weekday (Saturdays excepted), from the London Stock Exchange Tower, Old Broad Street Entrance, London EC2N 1ML, by collection only, up to and including 17 December 1996 and during normal business hours (excluding Saturdays), up to and including 30 December 1996 from:

Greig Middleton & Co. Limited  
66 Wilson Street, London EC2A 2BL  
and at the registered office of the Company:

240 Bath Road, Slough,  
Berkshire SL1 4BP

13 December 1996



## Scottish Hydro-Electric plc

**INTERIM RESULTS FOR THE HALF YEAR ENDED 30 SEPTEMBER 1996**

### FINANCIAL HIGHLIGHTS

	6 months to 30 September 1996	6 months to 30 September 1995	Change %
Turnover	£16.8	£16.2	7.4
Profit before interest and tax	£6.9	£6.8	8.0
Net interest	7.8	2.1	
Pre-tax profit	81.3	61.7	(0.6)
Earnings per share	12.37p	11.85p	4.4
Dividend per share	5.28p	4.75p	11.2

- Sales up 7.4%. Strong volume growth, particularly in England and Wales
- Profit before interest and tax up 1.3% in Scotland and 37.6% in England and Wales
- Stated earnings per share up 4.4%
- Underlying earnings per share up 11.5%
- Interim dividend up 11.2%
- Service to customers improved again
- Preferred bidder for NORWEB's 50% share of Keadby Power

### CHAIRMAN'S STATEMENT

"These are very good figures backed by good progress in all our activities. Normalising variations in hydro output shows strong underlying earnings growth which has come mainly from development of our business in England and Wales where we earned 23% of our profit before interest and tax. This demonstrates the success of our programme of investing in expansion in the energy business. The underlying improvements in profit before tax and in earnings per share were 7.5% and 11.6% respectively. We have, therefore, raised our interim dividend 11.2%, significantly beating our current 6% real growth target. This dividend is covered 2.3 times and will be paid on 19 March 1997 to shareholders on the register on 18 February 1997.

"Total turnover has grown by £28.6m, or 7.4%, in spite of competitive and regulatory pressures.

"All our major businesses have improved profits. Generation and Supply are the largest contributors, providing around two thirds of profits in a full year. These largely unregulated activities are expected to contribute more than four fifths of profit before tax when all our current investment projects come on stream towards the end of this decade.

"In pursuit of our expansion plans in England and Wales we are in discussions with United Utilities plc (which now owns NORWEB) as preferred bidder for their 50% share of the high efficiency Keadby Power Station project.

"We expect the proposed purchase, which would be funded by borrowing, to be financially beneficial and plan to invest in further improvement of the Keadby plant. We anticipate being able to complete the proposed acquisition by the end of the current financial year.

"The second half of the financial year has started well and we are confident of an encouraging result for the full 12 month period."

Lord Wilson of Tillymormac CMG

### GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES (UNAUDITED)

	6 months to 30 September 1996	6 months to 30 September 1995	Years to 31 March 1996
Profit for the financial period	£4.7	£5.5	£14.5
Unrealised deficit on revaluation of property	-	-	(0.4)
Total recognised gains and losses for the financial period	£4.7	£5.5	£14.1

### GROUP BALANCE SHEET (UNAUDITED)

	At 30 September 1996	At 30 September 1995	At 31 March 1996
Fixed assets and investments	1,375.1	1,111.0	1,345.1
Current assets less current liabilities	(144.6)	(135.9)	(158.2)
Long term liabilities and provisions	(228.7)	(168.5)	(217.2)
Share Capital and reserves	900.8	806.6	865.7
Net borrowings	165.0	77.2	215.4
Gearing	18.3%	9.0%	24.9%

### GROUP CASH FLOW STATEMENT (UNAUDITED)

	6 months to 30 September 1996	6 months to 30 September 1995	Years to 31 March 1996
Net cash inflow from operating activities	123.4	116.4	257.1
Net cash outflow from returns on investments and servicing of finance	(9.8)	(39.2)	(62.2)
Tax paid	(4.4)	(4.6)	(36.7)
Net cash outflow from investing activities	(57.3)	(44.3)	(97.6)
Net cash inflow/(outflow) from financing	1.2	1.0	(15.3)
Increase in cash and cash equivalents	62.3	29.3	45.3

**NOTES**

1. Interim financial statements

These interim financial statements have been prepared on the basis of accounting policies consistent with those set out in the Company's Director's Report and Accounts for the year ended 31 March 1996. The information shown for the year ended 31 March 1996 does not constitute statutory accounts within the meaning of section 240 of the Companies Act 1985 and has been extracted from the full financial statements for the year ended 31 March 1996 filed with the Registrar of Companies. The report of the Auditors on these financial statements was unaudited.

2. Earnings per share

Earnings per share has been calculated by dividing the profit for the financial period of £47.7m (1995: £55.5m) by 388.2m ordinary shares (1995: 388.2m), being the average number of ordinary shares in issue during the financial period.

There would be no significant dilution of earnings per share if the outstanding share options were exercised.

3. Dividends

The interim dividend of 5.28p (1995: 4.75p) per ordinary share is payable on 19 March 1997 to those shareholders on the register on 18 February 1997.

**Revised report by KPMG Audit Plc to Scottish Hydro-Electric plc**

We have reviewed the interim financial information for the six months ended 30 September 1996, which is the responsibility of, and has been approved by, the Directors. Our responsibility is to report on the results of our review.

Our review was carried out having regard to the Bulletin "Review of Interim Financial Information", issued by the Auditing Practices Board. This review consisted principally of applying analytical procedures to the underlying financial data, assessing whether accounting policies have been consistently applied, and making enquiries of Group management responsible for financial and accounting matters. The review was substantially less in scope than an audit performed in accordance with Auditing Standards and accordingly we do not express an audit opinion on the interim financial information.

On the basis of our review:

- In our opinion the interim financial information has been prepared using accounting policies consistent with those adopted by Scottish Hydro-Electric plc in its financial statements for the year ended 31 March 1996; and
- We are not aware of any material misstatements that should be made to the interim financial information as presented.

For copies of Hydro-Electric's full results statement telephone 01738 455113 or write to The Press Office, Scottish Hydro-Electric plc, 10 Donhead Road, Perth PH1 5WA

Interim Results 1996



## NOTICE OF MEETING OF BONDHOLDERS

## Pekka Corporation

U.S. \$70,000,000

2 1/2 per cent. Guaranteed Bonds due 1999

The Bank of Tokyo-Mitsubishi, Ltd.

The Bank of Tokyo-Mitsubishi, Ltd. at its office at Praterstrasse 10, 1010 Vienna, Austria, hereby gives notice to the holders of U.S. \$70,000,000 2 1/2 per cent. Guaranteed Bonds due 1999 issued by the Company, that pursuant to the provisions of the Trust Deed dated 9 November 1995 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 11:00 am (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Bonds or voting certificates or being proxies and being or representing in the aggregate of over 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 25(A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Bonds. It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders. The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee:

(a) The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");

(b) the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;

(c) the Bondholders hereby authorise the Company, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution;

(d) the terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds; and

(e) this resolution and all subsequent actions taken by the Company, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders of the Bonds.

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of his choice, instructing such proxy to cast such vote(s) in the specified manner.

Accommodators of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system (excluding Euroclear System and Cedel Bank, société anonyme themselves to the extent to which they are account-holders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform either Paying Agent no later than 72 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

**Principal Paying Agent**  
The Sumitomo Bank, Limited  
Temple Court  
11 Queen Victoria Street  
London EC4N 4TA

**Paying Agents**  
Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
L-2955 Luxembourg

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels

13 December 1996

## PLIVA

Notice to Holders of

Pliva d.d.

(the "Company")

Global Depository Receipts

(the "GDRs")

Notice is hereby given that at the General Assembly of the Company duly convened and held on 25th November, 1996 a resolution was passed pursuant to which the existing ordinary shares of the Company will be split as of 1st January, 1997 so that each shareholder receives 37 new ordinary registered shares with a nominal value of HRK 100 each instead of 1 share with a nominal value of HRK 3,700.

As a result of such share split and in order to increase the marketability of the GDRs on the London Stock Exchange, the Company and the Depository have agreed that the ratio relating to the GDRs will, with effect from 1st January, 1997, be adjusted and the ratio will consequently become 5 GDRs to 1 new ordinary registered share with a nominal value of HRK 100, instead of 50 GDRs to 1 old ordinary registered share with a nominal value of HRK 3,700. The GDRs will, with effect from 1st January, 1997, represent 20 per cent. of one new ordinary registered share of par value HRK 100 each instead of 2 per cent. of one old ordinary registered share of par value HRK 3,700.

The terms and conditions of the GDRs will be amended accordingly. Holders of the GDRs on the record date of 31st December, 1996 will receive 185 new GDRs in exchange for 50 GDRs as a result of such adjustment. The exchange will take place during the first week of January 1997 by making appropriate changes to the relevant registers.

No action need be taken by current holders of GDRs in order to participate in the mandatory exchange.

Bankers Trust Company  
as Depository

13th December, 1996

## De Beers Centenary Finance PLC

(Incorporated in the Isle of Man under the Companies Act 1931 to 1993)

Registered Number 66056C

£100,000,000 9% PER CENT GUARANTEED

BONDS DUE 2020 (the "Bonds")

INTEREST PAYMENT NO. 4

Interest on the Bonds for the six months ending 31 December 1996 at the rate of £487.50 per £10,000 in principal amount of the Bonds will be paid on 31 December 1996 as follows:-

i) To holders of Bonds in registered form registered as such on 16 December 1996; and

ii) To holders of Bonds in bearer form by presentation and surrender of coupon no. 4 detached from Bearer Bonds to any of the following paying agents:-

Morgan Guaranty Trust Company  
of New York  
60 Victoria Embankment  
London EC4Y 0DP

Swiss Bank Corporation  
Paradeplatz 6  
CH-8010 Zurich  
Switzerland

Morgan Guaranty Trust Company  
of New York  
120 Boulevard Royal  
L-2955 Luxembourg

The interest due on the London Stock Exchange is 2 December 1996. Payment of interest will, where applicable, be subject to deduction of United Kingdom income tax.

**Registered and Head Office:**  
6 Hope Street  
Cardiff  
Cardiff CF1 1AB

**Registrar:**  
Royal Bank of Scotland plc  
Registrars Department, PO Box No. 82,  
Canton House, Ravelin Way,  
Bristol BS99 7NH

8 December 1996

## COMPANIES AND FINANCE: UK

## Buoyant demand in Knightsbridge store behind 35% advance

## Harvey Nichols ahead to £5.5m

By Christopher Price

The cost of the new Harvey Nichols store in Leeds, which opened for business in October, was revealed as £2m (£14.8m) yesterday as the upmarket retailer announced a 35 per cent rise in half-year pre-tax profits to £5.5m.

Sales increased 16 per cent to £49.2m with nearly all the revenues generated from the group's other store in Knightsbridge. There was a two-week contribution from the new London restaurant, sited in the restored Oxo Tower on the south bank of the Thames, while Leeds opened after the September 28 half-year.

Mr Joseph Wan, chief executive, said the company was considering sites in Manchester, Glasgow, Edinburgh and Newcastle for further stores. However, he added that the Harvey Nichols "image and prestige" would only lend itself to another two UK sites. "We need a large, affluent and fashion-conscious catchment area to sustain our investment."

Expansion in the restaurant business was also under consideration, with talks



Clive Morton (left) and Patrick Hamly, finance and commercial directors, flank Joseph Wan

under way which could add a further two London outlets within the next 12 months. The £2m for Leeds and a £2m payment for extending the men's wear department at Knightsbridge will double capital expenditure in the second half.

Mr Wan said demand for designer-label clothes was buoyant, while there had also been a 14 per cent rise in sales of the group's own

label merchandise. Like-for-like sales at Knightsbridge for the first nine weeks of the second half were running 16 per cent ahead. Earnings per share rose 36 per cent to 6.4p (4.7p). The maiden interim dividend is 1.9p. Profit forecasts for the full year of £13.1m put the shares on a prospective p/e of 23 times.

The shares, which floated at 270p, rose 7p to 361.5p.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividend (p)	Total for year	Total for year
Avonford Estate	6 mths to Sept 30	1.79 (0.81)	0.175	0.01	11.1	0.75	3.125	3.125
Barringtons Brick	Yr to Sept 30	33.1 (26.1)	2.52 (4.71)	4.07 (7.99)	2.375	4.1	3.7	3.7
Brooklands	Yr to Sept 30	36.2 (33.4)	6.22 (6.09)	6.12 (5.85)	4.1	1	0.75	0.75
Care UK	Yr to Sept 30	21.7 (15.7)	3.52 (2.65)	6.79 (4.83)	0.87	0.5	0.86	0.86
Chelville	6 mths to Sept 30	15.8 (14.3)	0.05 (0.166)	0.3	0.8	0.86	0.86	0.86
Clark (DC)	6 mths to Oct 31	100.5 (90.7)	2.22 (2)	3.45 (3.15)	0.8	Jan 24	0.86	2.1
Countrywide Press	Yr to Sept 30	160.3 (140.2)	3.14 (10.8)	3.4 (12.7)	1.5	Apr 9	1.26	2.26
DMGT	Yr to Sept 30	1.007 (874)	85.54 (66.84)	84.1 (45.2)	14.8	Feb 14	11.5	10.4
Edwards	6 mths to Sept 30	0.021 (84)	0.057 (0.288)	1.39 (2.18)	0	Jan 24	3.7	16.5
Essex Street	6 mths to Sept 30	41.1 (40.5)	2.85 (2.78)	1.71 (1.68)	3.7	Mar 25	2.175	3.75
French	Yr to Sept 30	16.3 (15.8)	0.827 (0.826)	3.44 (4.86)	2.25	Mar 8	8.44	15.4
Greenfield	Yr to Sept 30	1.02 (765.9)	117.44 (700.7)	32.1 (38.9)	0.18	Feb 21	15.4	14.2
Harvey Nichols	6 mths to Sept 30	49.2 (42.4)	5.51 (4.09)	6.4 (7.7)	1.9	Feb 14	1	1.4
Heathcote	Yr to Sept 30	35.5 (46.7)	6.31 (4.58)	5.8 (4.3)	1.15	Apr 31	1	1.05
James Street	6 mths to Sept 30	10.8 (14.3)	0.28 (0.73)	10.8 (14.3)	1.2	Mar 31	11.5	36.5
London Electricity	6 mths to Sept 30	87.1 (59)	88.39 (84.5)	31.4 (32.8)	14.3	Jan 31	18	36
MS&L	Yr to Sept 30	146.5 (126.5)	64.54 (43.24)	58.2 (40.9)	20	Jan 30	0.1	0.6
MS Ind	6 mths to Sept 30	17.3 (15.8)	0.121 (0.129)	0.2 (0.3)	0.1	Feb 10	1.8	6.6
Phoenix	6 mths to Sept 30	2.18 (2.1)	3.15 (2.71)	6.71 (7.3)	-	Feb 14	1.8	6.6
Portland Metal	6 mths to Aug 31	0.457 (0.457)	0.014 (0.009)	1.05 (0.7)	-	Feb 14	1.8	6.6
Reflexive Security	6 mths to Nov 1	49.4 (41.9)	1.11 (1.78)	3.3 (8.3)	1.75	Feb 28	1.75	6.75
Scottish Hydro	6 mths to Sept 30	416.8 (388.2)	61.3 (61.7)	12.07 (11.85)	5.28	Mar 18	4.75	15.76
Select Appliances	9 mths to Sept 30	263 (153.4)	14.9 (8)	12.9 (8.7)	-	-	-	0.25
Suez (India)	6 mths to Oct 31	0.945 (0.888)	0.025 (0.029)	35.3 (31.1)	-	-	-	30
Victoria	Yr to Sept 30	38.3 (31.3)	12.9 (8.53)	11.9 (8.8)	3	-	-	4.5
Wickham	6 mths to Sept 30	45.1 (48.2)	1.75 (4.25)	1.9 (4.5)	1.5	Jan 27	1.5	4.5
Wicks	6 mths to Sept 26	43.4 (334.8)	52.7 (279.8)	13.8 (74.8)	0.8	Apr 7	0.8	0.8
Windsor	Yr to Sept 30	11.7 (10.7)	0.764 (0.4434)	0.92 (0.57)	0.8	Apr 7	0.8	0.5

Investment Trusts

Barometer — 6 mths to Oct 31 — 104.76 (108.07) 2.7 (4.15) 5.6 (8.81) 34 Jan 31 2.9 12.5

Deutsche Bank — 6 mths to Oct 31 — 402.5 (350.3) 1.8 (1.95) 8.54 (6.24) 6 Jan 27 6 9

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*On increased capital. \*Comparatives restated. \*After exceptional charge. \*After exceptional credit. \*On reduced capital. \*Comparatives for 12 months and revised. \*Second interim; means 6p to date.

## NOTICE OF MEETING OF BONDHOLDERS

## DAIWA HOUSE INDUSTRY CO., LTD

(the "Company")

U.S.\$800,000,000

1 per cent. Bonds due 1997 (the "Bonds")

The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, London EC4N 4TA (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of U.S.\$800,000,000 1 per cent. Bonds due 1997 issued by the Company (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 10 November 1993 made between the Company and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 10:30 a.m. (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Bonds or voting certificates or being proxies and being or representing in the aggregate of over 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 25 of the Trust Deed, the Trustee has given notice to the Company of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 24(A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Bonds.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee:

- The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
- the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;
- the Bondholders hereby authorise the Company, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution;
- the terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds; and
- this resolution and all subsequent actions taken by the Company, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders of the Bonds.

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of his choice, instructing such proxy to cast such vote(s) in the specified manner.

Accommodators of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system (excluding Euroclear System and Cedel Bank, société anonyme themselves to the extent to which they are account-holders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform either Paying Agent no later than 72 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

**Principal Paying Agent**  
The Sumitomo Bank, Limited  
Temple Court  
11 Queen Victoria Street  
London EC4N 4TA

**Paying Agents**  
Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
L-2955 Luxembourg

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels

Union Bank of Switzerland  
Bahnhofstrasse 45  
CH 8021 Zurich

13 December 1996

## NOTICE OF MEETING OF BONDHOLDERS

## DAIWA RAKUDA INDUSTRY CO., LTD

(the "Company")

U.S.\$85,000,000

1 per cent. Guaranteed Bonds due 1997

Guaranteed by the Fuji Bank, Limited (the "Guarantor")

The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, London EC4N 4TA (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of U.S.\$85,000,000 1 per cent. Guaranteed Bonds due 1997 issued by the Company (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 24 June 1993 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 10:00 a.m. (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Bonds or voting certificates or being proxies and being or representing in the aggregate of over 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company and the Guarantor of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 25 (A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Provisions for Meetings of the Bondholders set out in the Second Schedule to the Trust Deed.

It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee:

- The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
- the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997 and upon the passing of the resolution;
- the Bondholders hereby authorise the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution;
- the terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds; and
- this resolution and all subsequent actions taken by the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders.

Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting.

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for or against the resolution. The Paying Agent will then issue a block voting instruction to a proxy of his choice, instructing such proxy to cast such vote(s) in the specified manner.

Accommodators of Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System and Cedel Bank, société anonyme to whom Bonds are credited in the relevant clearing system (excluding Euroclear System and Cedel Bank, société anonyme themselves to the extent to which they are account-holders with each other for the purpose of operating the "bridge" between them) should notify the relevant clearing system to inform either Paying Agent no later than 72 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

**Principal Paying Agent**  
The Sumitomo Bank, Limited  
Temple Court  
11 Queen Victoria Street  
London EC4N 4TA

**Paying Agents**  
Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
L-2955 Luxembourg

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels

Union Bank of Switzerland  
Bahnhofstrasse 45  
CH 8021 Zurich

13 December 1996

## Notice of Meeting of Bondholders

## AUTORACS SEVEN CO., LTD

(Company)

U.S. \$100,000,000

4 1/2 per cent. Bonds Due 1999

The Seven Bank, Limited at City Place House, 35 Broadgate Street, London EC2N 2DL (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of U.S. \$100,000,000 4 1/2 per cent. Bonds due 1999 (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 10 March, 1995 made between the Company and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), a meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JL, on 23 January 1997 at 12:00 pm (London time) to consider the Extraordinary Resolution set out below. The quorum shall be two or more persons present in person holding Bonds or voting certificates or being proxies and being or representing in the aggregate of over 50% in principal amount of the Bonds for the time being outstanding.

Pursuant to Clause 26 of the Trust Deed, the Trustee has given notice to the Company of its intention to resign as Trustee thereunder. Under this Clause the resignation of the Trustee shall not become effective until a successor trustee is appointed by the Company. According to Clause 25(A) of the Trust Deed, any appointment of a new trustee has to be approved by an Extraordinary Resolution of the Bondholders passed in a meeting duly convened in accordance with the Terms and Conditions of the Bonds. It is the intention of the Company to appoint Tokai Trust Europe Limited as the new trustee under the Trust Deed, subject to the Extraordinary Resolution passed by the Bondholders.

The meeting will consider and vote upon the following Extraordinary Resolution proposed by the Trustee:

- The Bondholders hereby confirm that they have no objection and hereby consent to and approve the appointment of Tokai Trust Europe Limited as the new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee");
- the retirement of the Retiring Trustee and the appointment of the New Trustee is intended to take effect as of 23 January 1997;
- the Bondholders hereby authorise the Company, the Retiring Trustee, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary or desirable to give full effect to the terms of this resolution;
- the terms of this resolution are without prejudice to the rights of the Bondholders under any of the other provisions of the Bonds; and
- this resolution and all subsequent actions taken by the Company, the Retiring Trustee, the New Trustee and all other relevant persons shall be conclusive and binding upon all Bondholders of the Bonds.

If a Bondholder wishes to vote in person, he must deposit his Bonds with or to the order of, any Paying Agent not later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Bondholder.

If a Bondholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Bonds with or to the order of the Paying Agent not later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Bonds should be cast for



## SURVEY: WAREHOUSING AND DISTRIBUTION

Investment yields on high bay warehousing have risen but it may no longer be seen as a 'hot' sector, writes Simon London

## Objects of desire

Beauty, as the saying goes, is in the eye of the beholder. And to the untrained eye there is nothing aesthetically uplifting about a 30 metre high, metal-clad shed.

But to many consumer goods manufacturers, such high bay warehouses are objects of corporate desire. Fully-automated warehouses, with goods stacked 25m into the eaves and retrieved by automated handling equipment, can cost far less to operate than traditional sheds. The biggest saving is on labour costs because automation reduces the number of warehousing staff required by up to 90 per cent. With more goods stacked on the same square metre of land, very high warehouses also save on site costs. These economic arguments have led to a proliferation of warehouses with very high eaves. Moreover, high bay sheds are getting higher.

Warehouses built in the 1980s with 10-12m eaves are being dwarfed by a new generation of behemoths. At Lutterworth in Leicestershire, distribution specialist Wincanton is operating a 275,000 sq ft automated warehouse with 34m eaves on behalf of Britvic, the soft drinks company.

Mr Nick Redwood of Chesterton, the chartered surveyors, notes that such high bay warehouses appeal to manufacturers rather than retailers. "Automated ware-

ing works best for companies handling very high volumes of relatively few product lines. This is principally the domain of manufacturers," he says.

The influence of manufacturing companies has implications for location of automated warehouses. While retailers tend to site warehouses close to market - usually their stores - manufacturers want warehousing within striking distance of their factories.

The snag for manufacturers is that high bay warehouses and the equipment on which they depend are expensive capital items.

For retailers - often handling thousands of product lines and concentrating on quick turn-around of goods - fully automated warehousing does not make such economic sense. Retail companies often prefer to use manual labour, which can be hired on short-term contracts to meet seasonal peaks in demand. Moreover, stacking goods up to 30 ft is pointless if they spend only a few hours in the warehouse. For these companies, high bay warehouses are likely to have eaves of no more than 14m. But what they lack in height, they make up for in width.

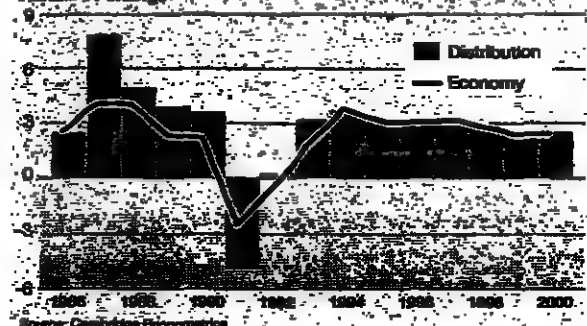
Mr John Duggan, managing director of Gazeley Properties, a subsidiary of Asda, the food retailer, points to a trend towards very large warehouses. Gazeley has



An internal shot of the 275,000 sq ft fully-automated high bay warehouse at Magna Park, which Wincanton is operating for Britvic

## Economic outlook

Annual % change



recently built high bay warehouses of up to 450,000 sq ft for Argos, the catalogue retailer, in Basildon and Stoke-on-Trent.

Automated warehousing aside, high bay development has tended to focus on traditional distribution locations in the Midlands, notably the "golden triangle" formed by the M1, M4 and M69 motorways.

Property agents estimate that about 40 per cent of the UK's 34 million sq ft of high bay warehousing is concentrated in the east and west Midlands. Unlike office blocks, however, there is no standard specification for

warehousing. Each user is likely to demand a different configuration depending on the management of their overall supply chain.

This has not stopped speculative development of high bay warehousing. Gazeley - headquartered at Magna Park, Lutterworth - is currently marketing two large speculative developments, at Milton Keynes and Hemel Hempstead, Hertfordshire.

The 185,000 sq ft Apex Centre in Milton Keynes was forward-funded by British Airways Pension Fund in November 1994 under an agreement which assumed

the building would be let at an initial yield of 8.25 per cent. As yet no tenant has been found for the building, which is adjacent to Junction 14 of the M1 motorway and boasts a 12m eaves height. This is bad news for Gazeley, which will see its development profit gradually erode until the rent starts flowing.

Moreover, investment yields on high bay warehousing have also drifted higher over the last two years. Figures from Hillier Parker, the chartered surveyors, show that prime investment yields on fully let warehouses have

increased from under 6.5 per cent to about 7.25 per cent since 1994.

Rising yields - and, by implication, falling valuations - partly reflect the fact that high bay warehousing is no longer regarded by investment funds as a "hot" sector.

But the initial flood of capital into high bay warehousing has now diminished. Development activity peaked in 1995, when 31 big new warehouses were built, totaling 5.9 million sq ft. Hillier Parker expects about 22 new warehouses to open this year, declining to perhaps 14 in 1997.

Location: by Christine Moir

## Testing the home truth

Reaction to the role of rail in the distribution network is decidedly mixed

The basic truism of real estate - that only three things count when it comes to property: location, location and location - is being challenged. Industry is increasingly prepared to put specification alongside the shibboleth of location as an equal priority.

The fact is that the days are long gone when occupiers were prepared to put up with anonymous buildings built to a uniform formula known as "institutional standard" because it met the minimum quality criteria of the investing institutions.

According to Mr Nick Redwood, Chesterton's director of business space and a specialist in distribution and warehousing in the UK, at least 75 per cent of all warehousing moves today are into bespoke facilities.

Material handling technology and information technology are the two main driving forces, of course. So powerful have they become that the Institute of Logistics is just about to publish Location is Not the Only Consideration: A Guide to Locating Industrial Facilities.

In addition to technology-driven requirements, it identifies a number of other factors which can influence demand.

Location is still the first factor to be considered when choosing a distribution facility. But locations vary in attraction to different users. Mr Redwood identifies three different distribution markets, each with their particular location demands:

- retailers
- manufacturers
- logistics providers.

Retailers, especially food retailers, are driven by where their markets lie. Their distribution centres must be very accurately located with reference to the delivery network. With upwards of 300-400 HGV movements a day at an average price of 1 p per mile, siting a distribution centre 10 miles in the wrong direction can be an expensive mistake.

Manufacturers, naturally, are more sensitive to the link between their production base and storage sites. This sensitivity is enhanced by the increasing tendency for retailers to demand that manufacturers take primary responsibility for storage and distribution. Retailers want to do as little stock-holding as possible. They would rather be supplied on a "just-in-time" basis by manufacturers.

By comparison with retailers, manufacturers usually have to deal with higher volumes of fewer lines. They are therefore better placed to consider the new generation of automated storage and distribution facilities, with their typical clear space height of as much as 25 metres. These are the so-called "high bay" units predicted to hold the future for UK distribution.

High bay units pose their own location needs. Mr Redwood ruefully admits that "they do not make good neighbours".

At present he can think of only seven sites suitable for a large facility between the M25 and what is regarded as the industrial "golden triangle" in England (delimited by the M1, M5, M6 and M47).

Evidence that the "golden triangle" continues to hold its position comes from the strong and rising land values on the main motorway hubs within it. The best pitches on the M25 take the lead, with serviced land fetching £500,000 per acre. The M4/M5 interchange takes second place at £350,000 though it can be overtaken by pockets along the M1 in the Birmingham area where land fetches between £250,000 and £300,000 per acre. The M40 comes into the same premier league, at £300,000.

Mr David Baker, a chartered surveyor who heads his own project consultancy and was also a member of the Institute of Logistics working party which produced the guideline, believes it is difficult to assess whether rail is beginning to affect the predominance of roads as far as location is concerned. "Some [of my clients] think rail important but they insist that rail ports must have inter-modal facilities with a direct link to primary trucking."

Even that cautious vote for rail is more than Mr Redwood will allow. "95 per cent of our enquiries do not want rail links," he insists. "If a site is on a road hub and it has rail links, that is seen as a benefit but almost none is prepared for rail alone."

Rail's main drawback is that it nearly always involves double handling. Even if the producer has on site rail distribution facilities, he cannot expect to deliver by rail into his customer's yard.

The most Mr Redwood will concede is that rail is suitable for high-volume, low-value products to be delivered over long distances - a minimum of 200 miles.

\* Guideline No 8: Institute of Logistics. Price: £35 to members; £50 to non-members. Phone: 01536 305 500 Fax: 01536 400 979

Demand: by Christine Moir

## A supply problem looms

The next battle could be between the property landlords and the logistics providers

If the present economic upturn is not nipped in the bud by election frosts or sluggish Continental demand, a supply problem could loom over next year's warehouse market.

That is the inference from the forthcoming annual Big Sheds survey soon to be published by Chesterton. Over the past 12 months, it notes, the supply of high specification distribution units of more than 50,000 sq ft close to motorway networks has shrunk by 35 per cent.

The previous year, accord-

ing to Chesterton's figures, demand was also steady (if not quite so high) with the result that shortages are already occurring at the most favoured spots. There is, for example, no new high bay warehouse available at Heathrow at present.

Although demand is not yet strong enough to produce immediate rental growth or to stimulate a rush of speculative building, Mr Nick Redwood, Chesterton's director of business space, predicts an imminent end to occupier incentives such as short leases, rent-free periods or accommodation lease breaks.

The occupiers' best riposte in the current state of the market, he thinks, is to hold back on sealing property moves until developers and

market specialists produce facilities even more tightly tailored to their needs.

He is confident that companies today know very well what their distribution needs are and that the property market has evolved to meet those needs.

The Institute of Logistics may lament the fact that 50 per cent of companies do not formally monitor the cost of occupying their buildings. But it would be wrong to infer that half of all companies are thereby caught unaware by relocation or do not know how to specify their needs. Informal monitoring is widespread and, while not, perhaps, ideal, can yield useful information.

Property analysts and consultants confirm that companies today take a long-term

planning approach to their property needs and are in a position to wait for the building or site which meets their specification.

In turn, specialist industrial property developers have evolved to meet this growing sophistication by tailoring sites and facilities with particular specifications in mind.

This tendency had its beginning in the late 1970s and early 1980s.

As they invested in new storage facilities, the retailers strove to save costs by minimising their stockholding requirements at the expense of producers. In large measure they have succeeded. The sector which leads demand today is for so-called "big sheds". These are much more suited to

manufacturers and producers with their higher volumes of limited lines than to the smaller parcels of wide ranges needed by retailers. Self-evidently it is the manufacturers who need to find extra storage space today.

Mr Redwood foresees the next struggle as one between property landlords (particularly institutional investors) and the logistics providers, warehouse and storage specialists to whom 30 per cent of all distribution is now sub-contracted.

At present there is an imbalance between the needs of these two parties. The institutional landlords want long leases (15 years at least) with security of income. Logistical contracts, by contrast, are typically for three or five years. The Institute of Logistics fears that if the sub-contractors force leases down to match the length of their contracts,

institutions may lose interest in the market and new sources of funding may have to be found.

But there are other scenarios. Landlords might be prepared to offer shorter leases - at a premium rent. Alternatively, sub-contractors might be able to persuade their clients (the retailers and manufacturers) to take responsibility for the longer term by way of a head lease. Thirdly, several sub-contractors might join together to agree an occupation sequence.

The alternatives have one thing in common: they require a built-in flexibility of design to make the buildings attractive to the next comer in the chain. This fights to some degree against the trend to ever more "bespoke" facilities, but may be a useful check and balance against over-specification.

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# Sterling rises as traders expect rate hike

MARKETS REPORT  
By Simon Kuper

The pound gained against the D-Mark and the dollar yesterday, reflecting more of its losses of last week, as traders continued to expect UK interest rate rises.

Sterling had opened lower in London after comments by Mr Eddie George, governor of the Bank of England, late on Wednesday that the currency's recent strong rise might not last. But the pound rebounded when UK inflation data emerged strong, as expected, firming the market's view that Mr Kenneth Clarke, the chancellor, would raise rates after his January monetary meeting with Mr George. The December 11 monetary meeting now seems unlikely to produce a rate hike.

The pound rose 0.8 pence against the D-Mark to DM2.580 and 0.8 cents against the dollar to \$1.555 in London yesterday.

The dollar gained Y0.5 against the yen to Y118.4 on reports that Kampe, the Japanese postal fund, would not hedge against a fall in the US currency because it believed the present dollar/yen rate was relatively stable. There had been rumours that Kampe would hedge its foreign bond holdings.

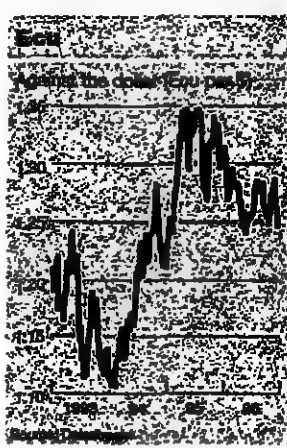
The dollar also briefly received a boost from weak US inflation data and a fall in November retail sales. These figures suggested a US rate rise was still some way off, encouraging stock and bond markets to rise. But the dollar lost some ground later in the day when the US asset markets slipped back. The dollar closed little changed against the D-Mark at DM1.644.

But it was a quiet day in a

slow week on the currency markets. Mr Jeremy Hawkins, chief economist at the Bank of America in London, said: "We are getting to the time of year when there is not much interest."

Trading in European exchange rate mechanism currencies was particularly quiet, as it has been all week ahead of the European Union's Dublin summit. EU finance ministers were meeting in the Irish capital yesterday to try to agree a stability pact for European monetary union. The pact would set down fiscal targets that states joining Euro would have to meet for years into the future.

Mr Jacques Chirac, the French president, said he expected a pact to be agreed, although other politicians dissented. Most currency strategists expect a pact to emerge in outline from Dublin. But Mr Hawkins warned: "If the politicians do come out with nothing, the markets will take it as a sign



that they can't agree." That would help the D-Mark and hit the lira and the peseta.

A growing number of economists have been expecting US interest rates to rise since Mr Alan Greenspan, chairman of the Federal Reserve, warned last week of the risk of "irrational exuberance" affecting the asset markets. A rate hike could be the Fed's

method of preventing rising asset prices from causing generalised inflation.

But what would a rate increase do to the dollar? Mr Peter von Maydell, senior currency economist at UBS in London, said it would boost the currency. "Historically the dollar reacts positively to a shift of interest rate differentials in its favour," he acknowledged. That when rates rose in 1994, the dollar fell, but said that case was the exception.

Mr Hawkins takes the opposite view. In the present climate, he said, a US rate rise would hurt the dollar. That was because the dollar was tending to follow movements in US stock and bond markets. A rate hike would

hit these markets, thus reducing flows into the dollar. "Where go the asset markets, there goes the dollar," Mr Hawkins said.

The Confederation of British Industry warned that the pound's present strength, if it continued, could reduce gross domestic product growth by more than 25 basis points next year. That accords with the queue of UK companies that have recently said the strong pound is eating into their profits. Statements of this kind could raise pressure on the government to weaken sterling. So far Mr Clarke has appeared to follow a hands-off policy.

The CBI said that if the pound stayed at an index level of about 91.7 against a trade weighted basket of currencies, GDP growth would be 2.75 per cent in 1997 rather than the 3.1 per cent presently forecast. The pound's index level at yesterday's London close was 93.1.

## POUND SPOT FORWARD AGAINST THE POUND

Dec 12	Closing mid-point	Change on day	Settlement spread	Day's bid low	Day's ask high	One month Rate %PA	Three months Rate %PA	One year Rate %PA	Bank of England %PA
Europe	(Bid)	18.0158	-0.0084	17.970	18.025	17.975	2.9	17.9125	2.2
Australia	(Bid)	1.2747	-0.0044	1.270	1.279	1.275	2.9	1.2697	2.2
Belgium	(Bid)	9.8255	-0.0087	9.800	9.850	9.825	2.9	9.7924	2.2
Denmark	(Bid)	7.5582	-0.0103	7.520	7.590	7.570	2.9	7.5349	2.2
France	(Bid)	6.5810	-0.0022	6.560	6.600	6.580	2.9	6.5609	2.2
Germany	(Bid)	2.5301	-0.0008	2.510	2.550	2.530	2.9	2.5109	2.2
Greece	(Bid)	4.0454	-0.0044	4.010	4.080	4.060	2.9	4.0309	2.2
Italy	(Bid)	2.9373	-0.0090	2.900	2.970	2.950	2.9	2.9309	2.2
Japan	(Bid)	253.70	-0.18	253.50	253.90	253.70	2.9	253.50	2.2
Netherlands	(Bid)	2.2713	-0.0088	2.250	2.290	2.270	2.9	2.2509	2.2
Norway	(Bid)	10.7219	-0.0058	10.690	10.750	10.730	2.9	10.7019	2.2
Portugal	(Bid)	12.9749	-0.0104	12.940	13.010	12.980	2.9	12.9649	2.2
Spain	(Bid)	215.85	-0.0047	215.70	215.90	215.80	2.9	215.70	2.2
Sweden	(Bid)	11.2304	-0.0048	11.200	11.260	11.240	2.9	11.2204	2.2
Switzerland	(Bid)	2.1781	-0.0041	2.160	2.190	2.175	2.9	2.1651	2.2
UK	(Bid)	-	-	-	-	-	1.8	1.3222	1.8
USA	(Bid)	1.2396	-0.0045	1.230	1.245	1.235	1.8	1.2301	1.8
Asia	(Bid)	-	-	-	-	-	-	-	-
Americas	(Bid)	-	-	-	-	-	-	-	-
Argentina	(Bid)	1.5550	-0.0025	1.540	1.570	1.555	-	-	-
Brazil	(Bid)	1.7189	-0.0018	1.710	1.725	1.715	-	-	-
Canada	(Bid)	2.2508	-0.0028	2.240	2.260	2.250	2.7	2.2408	2.2
China	(Bid)	13.1159	-0.0045	13.100	13.130	13.115	-	-	-
India	(Bid)	1.5582	-0.0025	1.550	1.565	1.555	0.8	1.5501	0.8
Indonesia	(Bid)	2.0915	-0.0014	2.080	2.100	2.090	-0.7	2.0805	-0.4
Malaysia	(Bid)	12.8270	-0.0018	12.810	12.840	12.825	0.7	12.8105	0.7
Hong Kong	(Bid)	50.5045	-0.1347	50.370	50.640	50.530	-	-	-
Israel	(Bid)	5.4413	-0.0041	5.420	5.460	5.440	-	-	-
Japan	(Bid)	107.365	-0.1119	107.250	107.480	107.365	5.8	107.18	5.8
Malaysia	(Bid)	4.1252	-0.0041	4.110	4.140	4.125	-	-	-
New Zealand	(Bid)	2.3711	-0.0075	2.350	2.390	2.370	-0.4	2.3601	-1.6
Philippines	(Bid)	4.0024	-0.0074	3.980	4.020	4.000	-	-	-
Saudi Arabia	(Bid)	6.2182	-0.0008	6.200	6.230	6.210	-	-	-
Singapore	(Bid)	2.5186	-0.0048	2.500	2.530	2.515	-	-	-
South Africa	(Bid)	7.1088	-0.0049	7.080	7.140	7.100	-	-	-
South Korea	(Bid)	140.201	-0.1218	140.080	140.320	140.200	-	-	-
Taiwan	(Bid)	45.8005	-0.0087	45.780	45.820	45.800	-	-	-
Thailand	(Bid)	42.4002	-0.0087	42.380	42.420	42.400	-	-	-

## CROSS RATES AND DERIVATIVES

### EXCHANGE CROSS RATES

Dec 12	SPY	DKK	FFV	EUR	GBP	HKD	INR	JPY	MYR	SGD	THB	USD	CHF	SEK	NOK	SAR	TRY	ILS		
Belgium	(Bid)	100	18.0157	18.0151	4.8510	1.889	480.0	20.31	408.5	21.39	4.127	1.935	4.285	3.945	3.562	2.820	2.357	2.820		
Denmark	(Bid)	100	18.0158	18.0151	4.8517	2.595	2.640	20.31	408.5	22.01	1.238	2.222	1.020	2.285	1.901	19.18	1.830	1.918		
France	(Bid)	100	11.32	11.32	3.3118	2.716	2.716	20.31	408.5	22.01	1.238	2.222	1.020	2.285	1.901	19.18	1.830	1.918		
Germany	(Bid)	100	32.82	32.825	3.383	1	3.386	108.6	21.22	1.186	10.1	64.22	4.411	0.361	0.279	1.658	73.44	0.250		
Greece	(Bid)	100	32.84	32.81	3.697	2.086	1	254.2	2.980	10.75	20.85	21.62	11.32	2.165	1.003	2.875	1.843	1.834		
Italy	(Bid)	100	2.063	2.037	0.342	0.01	0.039	10.1	0.423	10.21	8.508	0.448	0.096	0.028	0.009	0.009	7.419	0.028		
Netherlands	(Bid)	100	16.38	16.414	0.3472	0.386	0.447	69.0	6.36	90.11	7.408	0.348	0.778	0.577	0.577	69.48	0.448	0.448		
Norway	(Bid)	100	1.814	1.814	0.3472	0.386	0.447	69.0	6.36	90.11	7.408	0.348	0.778	0.577	0.577	69.48	0.448	0.448		
Portugal	(Bid)	100	20.40	3.789	3.348	0.980	0.985	979.5	1.10	1.144	10.1	83.34	0.84	0.842	0.387	0.870	5.641	72.57	0.514	
Spain	(Bid)	100	24.45	4.545	4.017	1.187	1.492	1.175	1.332	4.972	12.010	10.1	4.324	1.013	0.456	1.044	7.689	87.20	0.617	
Sweden	(Bid)	100	46.75	6.882	5.977	2.367	0.983	2.244	2.943	9.485	22.91	21.0	10.1	1.588	0.895	1.948	1.683	1.718	1.718	
Switzerland	(Bid)	100	24.23	4.501	3.977	1.175	1.558	1.185	1.332	4.972	12.010	10.1	4.324	1.013	0.456	1.044	7.689	87.20	0.617	
UK	(Bid)	100	2.832	2.832	0.3472	0.386	0.447	69.0	6.36	90.11	7.408	0.348	0.778	0.577	0.577	69.48	0.448	0.448		
USA	(Bid)	100	23.45	4.355	3.888	1.187	1.463	1.021	1.229	1.725	4.782	11.40	95.75	0.195	0.988	0.444	1	1.737	83.82	0.591
Canada	(Bid)	100	31.83	5.912	5.224	1.544	1.021	1.229	1.725	4.782	11.40	95.75	0.195	0.988	0.444	1	1.737	83.82	0.591	
Japan	(Bid)	100	28.07	5.714	4.607	1.926	0.530	1.348	1.227	5.702	19.74	114.7	8.005	0.196	0.532	1.187	0.882	1.000	1.000	1.000
Hong Kong	(Bid)	100	58.86	7.870	1.512	1.365	0.750	0.530	1.348	1.227	5.702	19.74	114.7	8.005	0.196	0.532	1.187	0.882	1.000	1.000



## COMMODITIES AND AGRICULTURE

## Uphill struggle for pulp futures plan

By Bernard Simon in London and Greg McIvor in Stockholm

Backers of an international pulp and paper futures market are struggling to persuade the forest products industry to support their plans, in spite of a widespread desire to avoid the wild price swings that are a hallmark of the sector.

The idea of a futures market gained momentum in 1995 and early this year after a boom and bust cycle saw pulp prices double and then halve in less than three years.

Mr Edward Swan, a partner at UK law firm McKenna & Co, told yesterday's session of the annual world pulp and paper conference organised by the Financial Times that a futures market was "going to take you out of the betting parlour".

McKenna is among backers of the proposed Liverpool Derivatives

Exchange (Livedex), which aims to start screen-based trading in three pulp and paper futures contracts by next November. There are also plans for futures contracts in Helsinki and Hannover but progress has been slow.

An exchange for pulp options and futures was due to open in Helsinki this autumn but was delayed after Finland's financial supervisory authority blocked market-making by banks and securities brokers.

When trading starts, the exchange will have to overcome the conservatism of the pulp and paper industry, but its biggest hurdle will be to establish a credible benchmark price, because settlement will be in cash rather than physical delivery.

There have been fears that the benchmark index might be open to manipulation, although the Finnish Options and Futures Exchange is confident its model will work.

A rival pulp futures exchange is to be set up in London next year by OMI Group, the Swedish derivatives exchange operator. Settlement will be by physical delivery. Many industry executives are sceptical a futures market can work.

One Canadian pulp producer said the forest products industry was too fragmented among different kinds of producers, processors and consumers.

Mr Peter Ingram, another Livedex backer, said it was a long, slow process. "More people think it's the right thing to do, but remain to be convinced that the mechanism can be established," he said.

Mr Swan declined to identify investors in Livedex, which is also examining futures contracts in cotton, airline freight, flyer points, and telecommunications time slots.

The Livedex steering group comprises a number of non-commodity companies which hope the Liverpool project can be a trail-blazer for other electronic exchanges.

The steering group is considering sites in central Liverpool and is seeking a chief executive.

Three basic contracts have been identified for futures: northern bleached softwood craft (NBSC), the pulp market benchmark; photocopy paper; and newsprint.

Mr Swan estimated that Livedex would need to trade between 2,000 and 3,000 contracts a day to be viable. He said price volatility of between 10 and 20 per cent was needed to justify a futures market.

Backers of futures markets were encouraged by a straw poll among conference participants. They predicted that the NBSC, currently at about \$560 per tonne, could be anywhere between \$275 and \$610 this time next year.

## Soyabean prices up on export estimates

By Laurie Morse in Chicago and Deborah Margreaves in London

Soyabean prices in Chicago jumped yesterday after the US Department of Agriculture raised its projections for the country's soyabean exports. The USDA also said reserves after exports and domestic processing needs were met would fall below last year's levels.

Soyabean exports are crushed to make high-protein animal feed and cooking oils. US soyabean exports and local crushing figures both reached records in the first quarter of this marketing year, so revisions had been expected, but traders were surprised the US boosted the export figure by an aggressive 20m bushels.

The agency now estimates US soyabean supplies will be 180m bushels at the end of the 1996-97 marketing year, below last year's 183m, and last month's 170m estimate.

Futures for January delivery on the Chicago Board of Trade rose 7 1/2 cents per bushel by midday, to \$6.99.

Wheat prices were also higher in Chicago as traders extended gains made on Wednesday. Although the USDA left most of its estimates for US wheat production and use unchanged in its report, talk that India was seeking to buy 500,000 tonnes on world markets boosted prices. Wheat futures for March delivery rose 8 1/2 cents a bushel to \$3.86 in early trading.

Crude oil prices rose slightly after the fall of the previous two days.

After reaching \$22.50 a barrel near midday, Brent Blend for January delivery was at \$22.35 in late trading after closing on Wednesday at \$22.15.

## Vietnam plays down coffee mould problem

By Jeremy Grant in Hanoi

Traders in Vietnam yesterday played down market concern over mould damage to the country's coffee crop, saying only a modest amount of the current October-March season's harvest had been affected.

But they added that, although rain lashing the main coffee-producing area of Daklak had subsided in the past few days, the weather was still not clear enough to allow concerns over further mould as the harvest gathers pace.

"We are seeing some lower quality as a result of the rain but it's not as though farmers are wheeling in very high levels of mould," said one Daklak-based trader. "We see some coming in with very little mould and some with 2 to 3 per cent mould-damaged."

Reports earlier this week put the mould rate at between 3 and 4 per cent. Vietnamese regulations say a rate of up to 0.2 per cent is acceptable, and local trade officials insist that quality has not been affected by the six-week rain.

The trader said the harvest had yet to peak and farmers had been holding back on picking to an extent because of the rains. But he added that the next two weeks would be critical. "At least there's no rain, but we're also not seeing any sunshine," he said.

Trade has slowed in east Asia because of confusion among overseas traders over the extent of the mould and its effect on production of coffee in Vietnam, which is the second-largest producer of robusta beans in Asia after Indonesia.

However, one Ho Chi Minh City-based trader said there certainly had been some

mould - and that some of it had arrived in Antwerp. "But I would say the problem has been rather exaggerated," he added. "We had our best month [of bookings] last month."

Grade two robusta was quoted yesterday at \$950 a tonne FOB Saigon Port.

The Daklak trader said that most of the beans harvested last week - amounting to between 10 per cent and 15 per cent of the total crop - were affected by mould, but that this week's hauls were showing improved quality.

Clearer skies had encouraged farmers to speed up harvesting in the province, which accounts for about two-thirds of Vietnam's total coffee production. Increased acreage was likely to result in higher output of 150,000 tonnes this year, up from 110,000 tonnes last year, the Daklak trader said.

An official at the Ho Chi Minh City branch of Vina-cas, the state inspection agency, said that the country would probably produce 250,000 tonnes of robusta this year, the bulk of which would be exported.

There is speculation that some mould could have been caused by contamination during storage. Freshly harvested coffee may have been held alongside six-month-old stock that some farmers had been withholding in the hope of better prices this season.

"Storage is still not particularly good in some parts. That's probably introduced mould into coffee that otherwise would be untreated," said the Ho Chi Minh City-based trader.

Quality is still a problem, with workers tending to "strip-pick" beans from branches, rather than carefully selecting better ones.

## Expanding Asian mills seen as disruptive force

By Bernard Simon

Asian mills may be a seriously disruptive force in world pulp and paper markets over the next few years, a conference in London heard yesterday.

Mr Martin Glass, a UK consultant, predicted that the capacity of new mills in Indonesia, South Korea, Thailand and other Asian countries would significantly outstrip rising demand in the region.

Asia, excluding Japan, imported a net 2.6m tonnes of printing and writing papers and 2.1m tonnes of newsprint in 1995. However, the region is expected to become a net exporter by the turn of the century. "Where these papers will be sold will be a source of increasing conflict," Mr Glass told the conference, organised by the Financial Times.

He predicted that European and North American producers, aggressively seeking to expand their markets,

would increasingly clash with Third World producers, which generally have the advantage of lower costs.

Mr John Dillon, chief executive of International Paper, the world's biggest forest products group, said the industry's inability to hold capacity in line with demand had caused volatile prices and friction between producers and consumers.

He said supply and demand was relatively easy to predict, but noted that producers announce new capacity "in the face of compelling evidence that supply and demand will be out of balance" if all the projects come to fruition.

He identified three causes of chronic over-capacity: • Easy access to project finance based on a "gamble" that mills can be completed and lenders repaid before prices turn down.

• Government involvement in some countries, in the form of direct financial support, cheap fibre from state-

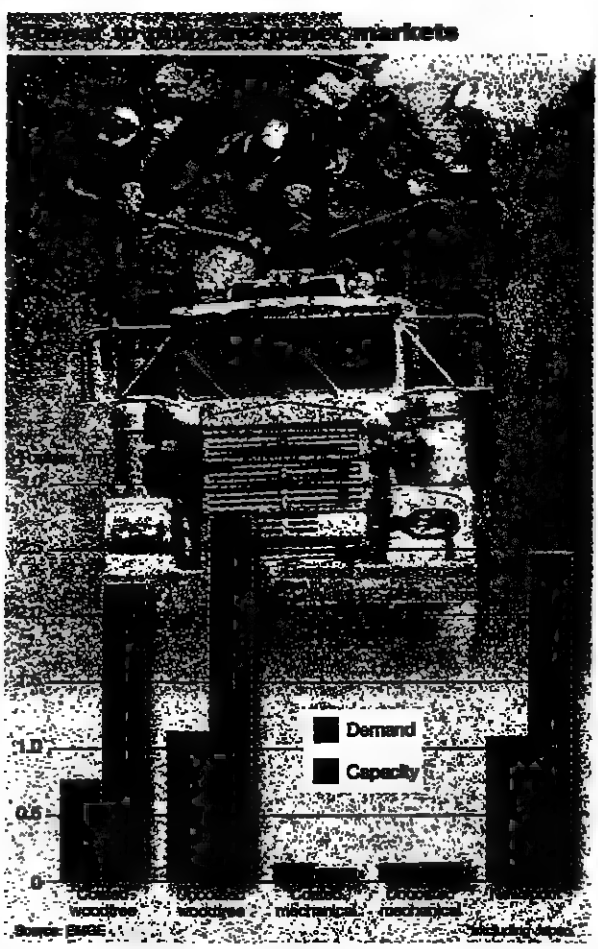
owned forests, and the provision of cheap infrastructure.

• Unequal trade rules, which permit pulp producers in some countries to export freely to paper mills abroad, but limit imports of finished paper products from Europe and North America.

Mr Glass said growth in Asian graphic paper capacity would be 2.5 to three times the increase in demand over the next few years.

Concern centres on Indonesia, where pulp and paper capacity is expected to expand by 18 to 20 per cent a year. Exports could climb from 1m tonnes this year to 2.6m tonnes in 2000, while paper and board capacity is expected to grow from 1.7m tonnes to 2.9m tonnes.

Over-capacity is likely to be especially severe in newsprint. Following heavy investment in Asia, global capacity is projected to expand by 3.1m tonnes between 1995 and 1999, compared with demand growth of 1.6m tonnes.



## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)

■ ALUMINIUM, LME FUTURE (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	1498.5-1500.0	1525.00			
Previous	1485.5-1486.5	1516.17			
High/Low	1482	1530.5/1513			
AM Official	1491.5-1500.0	1522.5-1523.5			
Kerb close	1491.5-1500.0	1527.0			
Open int.	250,231				
Total daily turnover	78,212				

■ ALUMINIUM ALLOY (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	1335.40	1382.70			
Previous	1330.40	1370.1/1365			
High/Low	1330.40	1370.1/1365			
AM Official	1330.40	1367.7-1370.0			
Kerb close	1330.40	1367.7-1370.0			
Open int.	6,316				
Total daily turnover	1,395				

■ LEAD (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	595.5-600.5	594.5			
Previous	597.0-600.0	594.5			
High/Low	595.5-600.5	594.5			
AM Official	595.5-600.5	594.5			
Kerb close	595.5-600.5	594.5			
Open int.	47,161				
Total daily turnover	13,578				

■ TIN (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ ZINC (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ COPPER (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ NICKEL (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ IRON (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ STEEL (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ COAL (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ OIL (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ RUBBER (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ SUGAR (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ WHEAT (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55	5785.80			
High/Low	5745.55	5785.80			
AM Official	5745.55	5785.80			
Kerb close	5745.55	5785.80			
Open int.	47,161				
Total daily turnover	13,578				

■ CORN (\$ per tonne)

Month	1996	1997	1998	1999	2000
Close	5785.00	5830.40			
Previous	5745.55				











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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4978 for more details.

### Offshore Insurances and Other Funds

<p><b>UNITED INTERNATIONAL (Currency) Ltd</b>  <b>Unit 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, </b></p>
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# Benign economic news lifts UK equities

## MARKETS REPORT

By Steve Thompson,  
UK Stock Market Editor

A morning rally in London faltered yesterday when more signs of nervousness from Wall Street emerged in afternoon trading. But the day's economic news helped steady UK share prices after Wednesday's losses.

Inflation figures for November and the latest monthly survey from the Confederation of British Industry, gave little or no cause for concern. All the leading FTSE indices clawed back some of Wednesday's severe losses.

The market was additionally

cheered by news that UK interest rates had been left on hold for the time being after Wednesday's meeting between the chancellor and the governor of the Bank of England.

A raft of economic data from the US was similarly well-received, on both sides of the Atlantic. Wall Street initially recovered its poise after Wednesday's big shake-out, which saw the Dow Jones Industrial Average down more than 120 points at one stage, before staging a recovery to close 70 points lower.

But during the afternoon another bout of nervousness on Wall Street immediately made its presence felt across increasingly

fraught European stock markets. An early 30 point rise in the Dow quickly turned into a 20 point fall.

Traders were also concerned about the weakness of the US bond market during Wednesday's session, when the 30-year bond fell not far short of two points; yesterday it showed little sign of recouping its losses.

The effect was to wipe out much of the strong performance London managed during the morning. The upshot of another tense trading day was that the FTSE 100 index was 8.2 higher at 3,990.7. The FTSE 250, meanwhile, closed 12.7 firmer at 4,379.5 and the FTSE Small Cap 1.3 bet-

ter at 2,138.7. All of those closes were below the day's best levels. The gilts market never looked anything but shaky throughout the day, eventually giving way in worrying fashion. The 10-year gilt was down 18 ticks and the 20-year issue almost a full point down at the close.

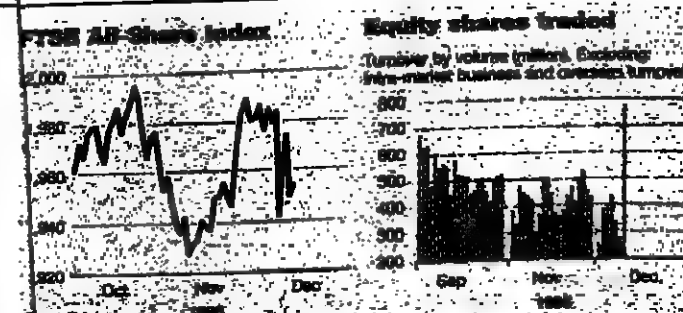
Marketmakers, whilst noting the latest show of volatility on Wall Street and in London, were slightly more relaxed about the day's events.

"Wall Street has had plenty of opportunities to crack in the past few days and it has bounced back every time; it is starting to look like it has had its scare and might now embark on a slow ride

to Christmas," a trader said. Little in the way of institutional selling was reported.

Turnover at 6pm was a respectable 683m shares, and split evenly between FTSE 100 and other stocks. Customer business on Wednesday was valued at £1.99bn, the highest daily figure since last Thursday. And intramarket trading was also on the increase, reaching £635.1m, compared with Wednesday's £596.4m and Tuesday's £433.4m.

Trade point, the order-driven trading system, enjoyed one of its busiest ever trading days yesterday, winning big market share in two Footsie stocks, AB Foods and Barclays Bank.



Index	Value	Change
FTSE 100	3990.7	+8.2
FTSE 250	4379.5	+12.7
FTSE 350	1985.1	+4.4
FTSE All-Share	1955.25	+4.1
FTSE All-Share yield	3.85	3.87

Best performing sectors	Worst performing sectors
1 Gas Distribution +0.3	1 Textiles & Apparel -0.7
2 Food & Drink +0.1	2 Oil Integrated -0.6
3 Tobacco +0.1	3 Insurance -0.5
4 Food Producers +0.8	4 Mineral Extraction -0.4
5 Telecommunications +0.7	5 Chemicals -0.4

## BT boost for Orange

By Joel Kibazo, Peter John  
and Lisa Wood

Mobile telecoms group Orange was one of the day's top Footsie performers after confirming it is in talks with British Telecom on changes to call rates.

The move is expected to help mobile operators such as Orange and One2One get a bigger proportion of revenue from BT for calls that end up on their network. One analyst indicated that the changes could result in a 13 per cent improvement in Orange's revenue.

The shares gained 9% to 179.5p on turnover of 28m, the most heavily traded stock of the day. Mr Jim McCafferty at ABN Amro Hoare Govett said: "This is positive news for Orange because the annual revenue per subscriber is likely to rise by between 8 and 9 per cent."

The news also boosted Cable & Wireless, which has a 50 per cent stake in One2One. The shares hardened 4 to 452p.

BT hardened to 387p. Lehman Brothers published a detailed review on the stock. Analysts at the US investment bank said: "The market is accelerating from an overall 7 per cent volume growth over the last five years, to an anticipated 8.5

per cent per annum and our forecast for BT is an advance from 5 per cent to 6.5 per cent per annum."

Shell Transport avoided the potential impact of a weak underlying oil price as investors looked ahead to two high profile presentations, the first of their kind from the company for three years.

The company will hold its first showcase event in New York today and will follow on with another one-day investment seminar event at the Chiswell Street brewery in central London on Monday.

And while analysts are not anticipating any radical announcement, they are hoping for clues about rationalisation in Shell's European refining as well as further information about the company's involvement in the Gulf of Mexico.

The shares had been up 12% and ended 55p stronger at 979p. That compared with falls of 9 to 659p at BP, and 6% to 551p for Enterprise.

Glaxo Wellcome slipped in early trading as HSBC James Capel slashed forecasts and turned seller of the stock.

The broker argues that the effect of strong sterling on overseas earnings will hit current year profits by £70m. On top of that, it has lopped a further £100m from its estimate because of the significant impact on marketing of new drugs. It also believes research and development costs will come to £1.1bn, up from its previous forecast of £1.1bn.

The net effect has been to

lower the full year forecast to £2.93bn. Capel reduced its earnings per share forecast from 55p to 54p and suggested the shares will not be fairly valued until they fall below 900p. Glaxo fell 18p and recovered in afternoon dealing to close 6p up at 944p.

British Gas jumped to the top of the Footsie performance table with a rise of 14% to 233p on turnover of 12m shares. There was also buying of short dated calls - options to buy shares at a fixed price up until a certain date - which is generally considered a bullish sign.

Investors responded to data from Citywatch, the equities ownership analyst, that several big institutions have underwritten positions in the stock. Life insurance groups were under pressure from the general volatility in the market and talk that SBC

Warburg was making cautious noises about Legal & General.

The broker was apparently saying that 10 per cent of the share price already represented potential bid premium and there was better value elsewhere. However, there was some support from down under. Australian Mutual Provident announced it was considering a listing in the UK and is believed to be interested in expanding its life activities in the UK and US. Legal shares shed 3 to 353p.

Dalgety firmed 10% to 339p as old rumours recirculated that Nestle was considering making a bid for the group in order to acquire its pet foods business. Nestle is a large manufacturer of pet foods and had wanted to acquire Quaker's European pet food business, but was piped to the post

by Dalgety in 1995. The acquisition has not been particularly successful to date, said one analyst, but it was seen as having potential.

Nestle, he said, would probably like to buy the business from Dalgety but the UK food group probably did not want to sell. Making a bid for the whole group, he said, would be a cumbersome way of Nestle securing that goal.

Associated British Foods, which is perceived as a strong defensive stock, hardened 10% to 499p after a positive interim result statement.

Conversely, a number of stocks which joined the key indices rose, including new 260 member Biocompatibles, which climbed 37% to 742.5p.

Electricity generator Scottish Hydro ended 2% to 314.5p as the group turned in lower-than-expected half year profits.

Jones Stroud plummeted 30 to 385p after the textile and electrical accessories manufacturer posted a drop in first-half profits.

British Midair fell 18% to 100p after warning that profits for the second half of the year will be lower than those achieved in the first half.

Asda, which many analysts have considered to be cheap over the past couple of weeks, strengthened 1% to 121.5p on volume of 9.8m shares.

Greenalls fell 10% to 591.5p despite results in line with expectations. One analyst said that growth rates in some divisions of the business, including its managed houses, were below par for the sector.

Guinness rose 6 to 436p after one analyst suggested this might be due to news that tariffs on brown dis-

tilled spirits traded between the European Union and the US were to be eliminated by the year 2000, four years earlier than expected.

Several stocks were adversely affected by falling out of the key indices. Pilkington fell 3% to 144p as Courtaulds weakened 8% to 370p after falling from the FTSE 100. Matthew Clark, which dropped out of the 250, fell 4 to 270.5p. However, Fine Art Developments, which also fell out of the FTSE 250, rose 89p after a positive interim result statement.

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## FUTURES AND OPTIONS

■ FTSE 100 INDEX FUTURES (LFFE) £25 per full index point								(AP)
	Open	Sett price	Change	High	Low	Est. vol	Open in	
Dec	3990.0	3992.0	+2.0	4014.0	3963.0	16943	39047	
Mar	4008.0	3998.0	+10.0	4028.0	3988.0	3093	25394	

wee	Mar	4008.0	3958.0	+50.0	4058.0	3908.0	0	2288
y falling	Jun	-	4018.0	+8.0	-	-	0	-
es. P/L	IN FTSE 250 INDEX FUTURES (LFFE) £10 per full index point							
44p and	Dec	-	4398.5	+12.0	-	-	0	3370
d 8%	Mar	-	4448.5	+12.0	-	-	0	2328

FTSE 100 INDEX OPTION LIFTS (3000) £10 per full index point													
	3900		3950		4000		4050		4100		4150		
	C	P	C	P	C	P	C	P	C	P	C	P	
Dec	184	4	142	7	87	12	55	21	25	44	5	1	
Mar	211	15	169	24	135	35	85	74	40	102	22	1	
Jun	189	40	160	40	100	35	54	51	18	44	150	32	

ments	Feb	284 <sup>1</sup>	33 <sup>1</sup>	168	44 <sup>1</sup>	159 <sup>1</sup>	55	128	72	98	31 <sup>1</sup>	98	178	98	150	32 <sup>1</sup>	168
of the	Mar	284 <sup>1</sup>	47 <sup>1</sup>	204 <sup>1</sup>	60 <sup>1</sup>	171	76 <sup>1</sup>	127	92	103	113 <sup>1</sup>	81 <sup>1</sup>	137 <sup>1</sup>	61 <sup>1</sup>	158	42 <sup>1</sup>	202
44p after	Jan	289 <sup>1</sup>	28 <sup>1</sup>	61 <sup>1</sup>		226	115 <sup>1</sup>			188	156 <sup>1</sup>				128	207 <sup>1</sup>	
result	Calls	2,642	Puts	4,798													
	■ EURO STYLE FTSE 100 INDEX OPTION (LFFE) £10 per full index point																
	Open	Style	FTSE	100	Index	Option	(LFFE)	£10	per	full	index	point					
	Dec	3990.0	3992.0	+2.0	4014.0	3963.0	39947	39947									
	Mar	4008.0	3998.0	+10.0	4028.0	3988.0	3992	3992									
	Jun	4018.0	4008.0	+10.0	4038.0	3998.0	0	2398									

	3625	3675	3825	3975	4025	4075	4125	4175
number of	Dec 1992 6	718	84	78	382	31	18	59
the key	Jan 191	23	180	32	712	44	78	66
new	Feb 228	37	121	49	146	82	112	41
variables	Mar 228	32	188	67	158	57	125	163
742/4p	Jun 228	32	188	67	158	57	125	163
	Jul 228	32	188	67	158	57	125	163
	Oct 11,080	71,213	21,213	21,213	21,213	21,213	21,213	21,213

Underlying index value. Premiums shown are based on settlement price.

FTSE 100 INDEX OPTION (LFFE) £10 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open int.		
Dec	3990.0	3992.0	+2.0	4014.0	3963.0	39947	39947		
Mar	4008.0	3998.0	+10.0	4028.0	3988.0	3992	3992		
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Major Stocks Yesterday			
	Vol. 000s	Closing price	Day change
3i	1,000	480 1/2	+1 1/2
BP	9,000	121 1/2	+1 1/2

Car Group	168 1/2	+1	W3.9	2.8	2.9	16.4	Asia Group	6,550	32 1/2
Cadentia	229 1/2	+2	L2.4	2.5	1.3	28.0	Abbey National	4,190	719 1/2
Charmelle	Comms 6 1/2	-	-	-	-	14.0	Alfred Fisher	987	40 1/2
Coms Cos	1/2% 98 1/2	-	-	-	-	-	Alfred Domecq	1,000	42 1/2
Dawn Tr	121 1/2	-	-	-	-	10.3	Anglian Water	337	547 1/2
Dunlop Grp	314 1/2	-	-	-	-	34.2	Argos	282	75 1/2
							Arjo Wiggins	2,700	158 1/2
							Assoc. Brit. Foodst	1,003	45 1/2

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2 Kern River	50 1/2	-	-	-	-	898	1,500	351 1/2	-1 1/2
2 Kier Group	184 1/2	-	-	-	-	88 1/2	4,200	485 1/2	-
2 Oliver Astwin	131 1/2	+1	F4.6	1.9	4.4	11.7	81 1/2	267	-
2 Pinkwood	76 1/2	+1	F1.82	1.3	3.0	23.8	12,100	393	-
2 Provend	126 1/2	-	FW3.6	2.4	3.8	12.9	Bank of Scotland	2,700	294
2 Recycling One	96 1/2	-	W2.8	-	4.1	-	Bancap	2,400	1,027 1/2
							Barr	1,600	812 1/2
							Blue Circle	1,000	586

80	SDX Business	172½	12.2	2.5	1.8	25.8	Booker	82	381½	-
81	Scott Highgate	136	R3.0	2.4	2.7	13.8	Booker	892	601½	-
82	Second St Ltd	110½	-	-	-	-	Isobaric	87	737½	-
83	Do Residential	9½	-	-	-	-	BNL Aerospace	2,800	1127½	+6½
84	Do Zero Div	184½	-	-	-	-	British Airways	2,800	581	-4½
85	Sample Cochine	215	-	-	-	-	British Biotech	2,800	210	+3½
			-	-	-	-	British Energy	1,600	144½	-

Placing price.		Introduction. For a full explanation of all		British Gas	12,000	239	+14
London Share		price notes.		British Land	2,000	488	+
				British Steel	1,700	187 1/2	+
				Rural	185	221 1/2	+
				Burmah Control	380	1067 1/2	+
				Burton	1,600	184	+1
				Cable & Wire	2,400	452	+
				Cable & Robinson	2,000	488	+

ES INDEX						
day	Dec	Mar	Jun	Gross div	P/E	52 week
high	3990.0	4008.0	4018.0	1.00	15.0	3963.0
low	3963.0	3988.0	3998.0	1.00	15.0	3963.0
settle	3992.0	3998.0	4008.0	1.00	15.0	3963.0
change	+2.0	+10.0	+10.0	0.00	0.0	0.0
open int.	39947	3992	2398	0.00	0.0	0.0

day	10	30	yield %	ratio	High	Low
-2.5	2990.25	19.35	1.85	-	2929.73	1899.65
+1.5	2171.59	25.25	3.59	31.82	3553.66	2151.14
-1.9	2153.29	24.68	2.85	21.08	2927.34	2065.75
<hr/>						
Calcutty Sownseepert 2,890 436						
Gardon 1,700 235 +3						
Garton Coors.† 2,480 493 +						
Chubb 2,280 414						
Costs Virella 527 129 -						
Coors Union† 2,500 644						
Compass 415 626 1						
Cookson 1,900 212 +						

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Dec	3990.0	3992.0	+2.0	4014.0	3963.0	39947	39947		
Mar	4008.0	3998.0	+10.0	4028.0	3988.0	3992	3992		
Jun	4018.0	4008.0	+10.0	4038.0	3998.0	0	2398		

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Jun	4018.0	4008.0							

The UK Series							Eng China Clays	117	181
							Enterprise Off	2,400	581
							FDI	1,300	202
							Foreign & Col. LT.	829	150
							Gen. Accident	680	700
							General Elect.	4,400	387
							Glasco Wellcome†	7,500	944
							Others†	604	394
Year	Av.	Net	P/E	Xd	Total				
Dec 9	ago	y	% cover	ratio	ytd	Return			

4011.8	3971.8	89	2.03	15.48	187.81	1866.98	Openwest	804	334	-
4385.0	3961.7	81	1.50	23.18	171.58	1791.08	Grande↑	1,200	889.1	-
4421.8	3972.0	71	1.32	22.20	180.58	1810.92	Grand Mist↑	4,500	432	-
1891.8	1817.9	91	1.92	16.84	82.18	1892.19	QUEST	2,000	838	-
2008.0	1818.1	19	1.79	13.44	103.10	1268.42	Greenalls	1,400	581.2	-10.0
1908.0	1824.4	75	2.14	21.21	61.83	1455.88	GREY	3,000	265	-
							GUN	749	1055	-
							Openwest	3,200	436	-

1996.05	1964.05	75	2.58	21.21	01.60	1400.08	HSBC (75p shift)	6,000	1248	+
1937.44	1946.05	29	1.94	24.53	68.27	1784.75	Hannamson	83	383	+1
135.42	1922.46	45	1.84	22.06	72.53	1797.08	Harcourt	4,000	80	+
963.13	1791.24	58	1.90	17.04	70.64	1693.77	Harcourt Crossfield	2,000	132	+1
							Hays	1,300	634	-5
							Henderson	2,000	18	
							Hyslop	288	731	
							IM	352	739	+1

Dec	ago	year	cover	ratio	ytd	Return
1995.03	3265.98	27	1.71	19.38	142.73	1657.13
1135.66	4248.85	45	2.58	11.61	162.01	1194.78
999.84	3320.45	36	1.55	20.38	154.38	1757.89
882.80	2049.98	10	1.73	40.13	52.93	1776.02

0622.44	1930.62	4.9	1.65	17.30	81.86	1063.92	Land Securities	1,200	721.5	+
150.29	1018.93	3.0	1.58	22.28	-40.70	1000.21	Laporte	491	656.2	+
789.32	1778.54	4.1	1.40	20.25	77.54	909.72	Legal & General	6,400	358	+
361.86	2321.41	4.0	1.43	18.67	102.40	1193.47	Lloyds Abey	9,000	396	-
415.84	1750.90	7.1	1.84	11.95	90.93	818.93	Lloyds Bank	7,200	411	-
231.72	2142.21	3.1	1.34	26.17	65.09	1172.32	LASMO	1,200	227	+
							London Elect	876	681.9	+11
							London	1,600	159.5	

548.23	2139.81	3.2	2.30	16.88	81.47	1590.06	Luxor	1,990	1199
							LucasVerity	2,990	229
124.65	2472.77	3	1.71	20.94	103.02	1836.09	NFEC	491	434
847.54	2484.88	4.2	1.82	15.24	99.86	1048.46	NFI	7,100	182
047.04	1428.76	6.8	1.15	15.94	68.80	883.06	Norcia & Sons	2,900	484
							Mercury Asset Man	801	1231
							Mortenson (Wm.)	1,16	168
							NFC	1,100	176
986.03	3603.48	3.2	1.95	16.36	145.17	1408.78			
810.98	0946.00	4.2	1.85	16.36	145.17	1408.78			



**Highs & Lows shown on a 52 week basis**


## WORLD STOCK MARKETS

[illegible]

**Every major world  
airline flies with  
Rockwell avionics.**



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**Rockwell**

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### AFRICA

**AFRICA (Dec 12 / Rand)**

City	Time	Class	Price
JOHANNESBURG	12:00	First	1200
JOHANNESBURG	12:00	Second	600
JOHANNESBURG	12:00	Third	300
JOHANNESBURG	12:00	Fourth	150
JOHANNESBURG	12:00	Fifth	75
JOHANNESBURG	12:00	Sixth	37
JOHANNESBURG	12:00	Seventh	18
JOHANNESBURG	12:00	Eighth	9
JOHANNESBURG	12:00	Ninth	4
JOHANNESBURG	12:00	Tenth	2

### ASIA

**ASIA (Dec 12 / Yen)**

City	Time	Class	Price
TOKYO	12:00	First	1200
TOKYO	12:00	Second	600
TOKYO	12:00	Third	300
TOKYO	12:00	Fourth	150
TOKYO	12:00	Fifth	75
TOKYO	12:00	Sixth	37
TOKYO	12:00	Seventh	18
TOKYO	12:00	Eighth	9
TOKYO	12:00	Ninth	4
TOKYO	12:00	Tenth	2

### EUROPE

**EUROPE (Dec 12 / Pound)**

City	Time	Class	Price
LONDON	12:00	First	1200
LONDON	12:00	Second	600
LONDON	12:00	Third	300
LONDON	12:00	Fourth	150
LONDON	12:00	Fifth	75
LONDON	12:00	Sixth	37
LONDON	12:00	Seventh	18
LONDON	12:00	Eighth	9
LONDON	12:00	Ninth	4
LONDON	12:00	Tenth	2

### AMERICA

**AMERICA (Dec 12 / Dollar)**

City	Time	Class	Price
NEW YORK	12:00	First	1200
NEW YORK	12:00	Second	600
NEW YORK	12:00	Third	300
NEW YORK	12:00	Fourth	150
NEW YORK	12:00	Fifth	75
NEW YORK	12:00	Sixth	37
NEW YORK	12:00	Seventh	18
NEW YORK	12:00	Eighth	9
NEW YORK	12:00	Ninth	4
NEW YORK	12:00	Tenth	2

US INDICES									
	Dec 12	11	Dec	High	Low	Dec 12	11	Dec	High
Dow Jones	11800.00	10110.18	10884.80	1205	10707.25	2206			
S&P 500	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Nasdaq	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Japan	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Hong Kong	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
London	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
France	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Germany	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Italy	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
Spain	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Sweden	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Switzerland	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Netherlands	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
Belgium	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Australia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
New Zealand	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
South Africa	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
Canada	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
USA	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Europe	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
Oceania	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Latin America	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Middle East	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Africa	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South America	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Central America	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
Caribbean	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
South Pacific	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
East Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Southeast Asia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Central Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Central Asia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Central Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Central Asia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Central Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Central Asia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Central Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
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South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
Central Asia	10012.0	10010.0	10010.0	10010.0	10010.0	1212			
South Asia	2288.0	2283.0	2301.8	2380.70	2291.00	1711			
Central Asia	3739.0	3532.0	3803.2	4176.00	3610.00	1711			
South Asia	1512.0	1504.0	1502.0	1523.30	1505.00	1212			
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# Switz



**NASDAQ NATIONAL MARKET**

of 1997 shows December 1997

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9	105	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	+1 <sub>2</sub>	Oct 15	17	8321	1
1	1500	2 <sup>2</sup> / <sub>3</sub>	12 <sup>2</sup> / <sub>3</sub>	2 <sup>2</sup> / <sub>3</sub>		Oct 16 A	21	378	

15 <sup>5</sup> <sub>2</sub>	17 <sup>7</sup> <sub>8</sub>	18 <sup>1</sup> <sub>2</sub>	- <sup>1</sup> <sub>4</sub>	Trace
22	25	21	5	

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IntercoA	0.28	15	204	10 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	Pentair	0.50	16	6	28 $\frac{1}{2}$	29 $\frac{1}{2}$	29 $\frac{1}{2}$	- $\frac{1}{2}$	Veeva	54	429	11 $\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$	- $\frac{1}{2}$
Ingham	18	2677	10 $\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$	Pentech I	3	457	7 $\frac{1}{2}$	12	7 $\frac{1}{2}$	+ $\frac{1}{2}$	W.S. Tech	3720	193	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$	+ $\frac{1}{2}$		
Intertec	2	2957	2 $\frac{1}{2}$	2 $\frac{1}{2}$	2 $\frac{1}{2}$	+ $\frac{1}{2}$	Pennant L	0.20	24	48	18 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	- $\frac{1}{2}$	Video E	0.50	7	1257	21 $\frac{1}{2}$	21 $\frac{1}{2}$	+ $\frac{1}{2}$

Interline	20 3674	10%	8%	10	-1/2	PopeJohn2	0.08 14 731	27%	27%	27%	
Interline	12 2468	13	12%	12%	+1/2	PopeJohn H	0.67 12 2088	27%	26%	26%	-1/2
InterlineQA	12 817	10%	10	10%	-1/2	PopeJohn	18 3488	9%	9%	9%	+1/2

Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Trucks	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45																																																							

	Flycatcher	21577	94 $\frac{1}{2}$	94 $\frac{1}{2}$	94 $\frac{1}{2}$	-
	Flicker	04218	2	94 $\frac{1}{2}$	94 $\frac{1}{2}$	-
	Pickering	30 6321	26	264 $\frac{1}{2}$	264 $\frac{1}{2}$	-

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Johnson W	8	83	114	114	114	-3	Flor	38	758	155	142	155	-40	West Coast	18	7118	242	194	195	-14
Johnson J	9	282	114	105	114	+2	Flor	63	501	235	23	23	-4	West Coast	128	12	4880	67	68	-1
Johnson M	10	76	1152	40	37	28	-1	Flor	8	110	63	55	53	-4	West Coast	100	826	81	262	-1

JSS Fin	1.20 16	35 36 $\frac{1}{2}$	36 $\frac{1}{2}$	36 $\frac{1}{2}$		Pacifi	0.98 12	5 25 25 25		William L.	0.28 77	7 12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$	+ $\frac{1}{2}$	
Juno Lig	0.32 15	45 15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	+ $\frac{1}{2}$	Pennell	34 1200	10 $\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$	+ $\frac{1}{2}$	Watson	2505213	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$
Juniata	0.16 12	47 11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	+ $\frac{1}{2}$	Pinecon	0.1020	3	45 45	+	Wortham	x.47 18 4200	16 $\frac{1}{2}$	16 $\frac{1}{2}$	16 $\frac{1}{2}$	

Pressure	7	10	15	20	25	30	35	40	45	50	55	60	65	70	75	80	85	90	95	100
Pressure	110	115	120	125	130	135	140	145	150	155	160	165	170	175	180	185	190	195	200	
Pressure	210	215	220	225	230	235	240	245	250	255	260	265	270	275	280	285	290	295	300	
Pressure	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	
Pressure	410	415	420	425	430	435	440	445	450	455	460	465	470	475	480	485	490	495	500	
Pressure	510	515	520	525	530	535	540	545	550	555	560	565	570	575	580	585	590	595	600	
Pressure	610	615	620	625	630	635	640	645	650	655	660	665	670	675	680	685	690	695	700	
Pressure	710	715	720	725	730	735	740	745	750	755	760	765	770	775	780	785	790	795	800	
Pressure	810	815	820	825	830	835	840	845	850	855	860	865	870	875	880	885	890	895	900	
Pressure	910	915	920	925	930	935	940	945	950	955	960	965	970	975	980	985	990	995	1000	

K. Scales	0.68	22	45	10	9 1/2	10	Price/Pkg	25	2374	18 1/2	17 1/2	17 1/2	17 1/2
Karnan Co	0.44	12	127	11 1/2	11 1/2	11 1/2	Permetrol	15	184	12 1/2	12 1/2	13	13
Kelly Co	0.83	14	136	26 1/2	26	26 1/2	Pied Ops	0.28	48	188	45 1/2	45 1/2	47

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Korog'ol	0.0000	20 1/2	24 1/2	24 1/2	-5 1/2	Chudskoy	12 282	20 1/2	19 1/2	19 1/2	-1 1/2	Yuzhnyy	20 500	10 5 1/2	9 1/2	+1 1/2
Kulinka 5	0.06 34	20 1/2	20 1/2	20 1/2	-1 1/2	Chudskoy	74 1705	65 1/2	61 1/2	61 1/2	-1 1/2	Zhukovskiy	128 14	102 97 1/2	95 1/2	-1 1/2

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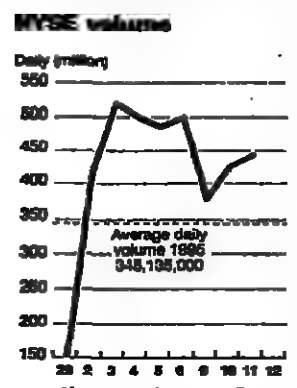
# Further bond Thomson-CSF excitement enlivens Paris market slide

## hurts Dow

### AMERICAS

US shares slipped at midsession on the heels of the bond market, which began to slide in the early afternoon, writes Lisa Brannen in New York.

Major indices started the session stronger as economic data, showing no looming inflation threat, helped lift the bond market. By midday, however, the bearish tone that propelled fixed interest stocks lower on Wednesday held sway and bonds retreated into negative territory, sending the yield on benchmark 30-year Treasury to 6.83 per cent.



At 1 pm the Dow Jones Industrial Average was 41.90 lower at 6,360.62 and the more broadly traded Standard & Poor's 500 gave up 5.04 at 735.69. Volume on the NYSE came to 273m shares. Technology shares were also mostly lower but the Nasdaq composite, which is weighted toward that sector, got some support from its largest component, Intel. By early afternoon the Nasdaq was off just 1.06 or less than 0.1 per cent at 1,308.06, while the Pacific Stock Exchange technology index lost 0.4 per cent.

Smaller capitalisation shares continued to outperform blue chips on the Dow, with the Russell 2000 index of small-cap stocks gaining 0.23 at

367.93. Smaller companies have hardly participated in the market's strong run since August, but have begun to catch up in recent sessions.

Intel added another 2% to the 7% they rose on Wednesday, bringing the share to \$109.40. Meanwhile, Microsoft lost 1% at \$89.24. Interest-rate sensitive banks lost ground amid the rise in bond yields. Chase Manhattan Bank slipped 3% to \$86, Citicorp shed 2% at \$89.40, Wells Fargo Bank dropped 4% to \$84 and BankAmerica lost 2% at \$84.40.

BankAmerica stock might also have been affected by the California bank's announcement early yesterday that it planned to restructure its business and take a \$165m charge in the fourth quarter.

Shares in Gucci Group jumped 3% or 5 per cent at \$70.40 after an analyst at Robert Stephens issued a positive research note on the luxury goods company. Disney lost 1% at \$71.50 amid speculation that Mr Michael Ovitz, president of the entertainment giant, was considering leaving.

TORONTO continued to weaken after falling more than 138 points on Wednesday. But dealers described trading during the morning session as light. At noon, the 300 composite index was off 26.81 at 5,754.88.

Among sectors, conglomerates and financial services suffered the heaviest losses, slipping 1.9 per cent and 1.3 per cent respectively.

Royal Bank of Canada retreated 65 cents to C\$47.10 and Toronto-Dominion Bank 40 cents to C\$33.00. At C\$34.25, Canadian Pacific was 75 cents lower. Among golds, Barrick Gold gained 95 cents to C\$39.45.

Alcan Aluminium put on a defensive display while Moore Corporation showed its resilient side. The former and S & P yesterday with the Russell 2000 index of small-cap stocks gaining 0.23 at

### EUROPE

A wobbly morning on Wall Street was reflected in Europe. However, PARIS investors reacted to the news that the government was to invite bids for its controlling stake in Thomson-CSF by pushing the shares up almost 4 per cent.

The stock, which touched an intraday best of FF173.50, closed FF168.00 higher at FF172 in volume of 333,000 shares.

Buoyed by takeover speculation, CSF had produced one of the Paris bourse's stronger runs this year. It was trading at FF170 in January. Brokers' immediate take-out target prices seemed to range between FF180 and FF220.

Alcatel Alsthom and Lagardere, both of which took part in the earlier, aborted auction of the Thomson group as a whole, gained ground. The former added 90 centimes at FF425.40 and Lagardere FF1.80 at FF160.60.

Pernod Ricard was the day's least liked CAC stock, sliding FF4.60 or 3.1 per cent to FF269.90 on US tariff moves.

Among retailers, Promodes dipped FF6 to FF1.388 as talk of a bid for Casino gained ground. Casino added FF8.50 to FF244.5 for a two-day gain

of 6 per cent.

At the close of the session, the CAC 40 was 1.17 lower at 2,212.11. News of the big deal between Bouygues, off FF10 at FF546, and a slightly harder Saint-Gobain came well after market hours. If nothing else, the link was expected to refocus investor attention on the potential for French corporate activity.

FRANKFURT's Dax index topped 4,850 before closing 10.58 higher at 4,846.94 as turnover eased again, from DM10.4bn to DM9.5bn.

The bourse was fearful in some areas, and emphatically bullish in others. The contrast was exemplified by another fall in Kardstadt, Germany's biggest department store retailer, down DM15 at a new 1996 low of

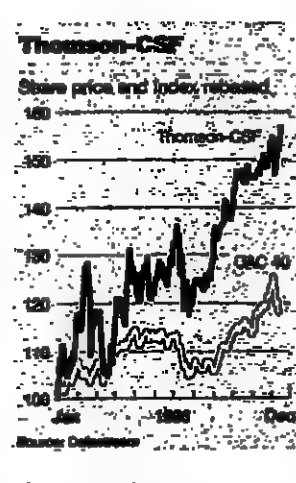
DM488, and by yet another rise in Hoechst, the most consistently favoured stock in a high performance chemicals sector. Hoechst was DM2.17 better at a new 1996 high of DM73.05.

Kardstadt had been depressed by the downturn in German retail consumption, and the long hard integrating the Hartle acquisition, expected to hurt earnings for the third year in succession. It had a feeble, early attempt at a pre-Christmas rally, but this was cut short by last night, the shares had fallen 14.5 per cent since November 8.

Over the same period, Hoechst had climbed another 19.9 per cent. This week, which took in a cross-border, specialty chemicals merger and the acquisition of the Roussel Uclaf minority, saw the shares 9 per cent higher in just four days.

AMSTERDAM saw further heavy action in Philips which recovered much of Wednesday's setback thanks to revived disposal talk. Philips rose F1.30 to F1.6740 in 3.3m shares after it confirmed that a cable TV disposal was one of a number of options under discussion. Royal Dutch also rallied, improving F1.40 to F1.287.90. Nedlloyd, a week market later, jumped F1.20 to F1.45.90.

The AEX index ended the



Thomson-CSF share price and index, released.

Source: Thomson-CSF

Index: Thomson-CSF

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DM488, and by yet another rise in Hoechst, the most consistently favoured stock in a high performance chemicals sector. Hoechst was DM2.17 better at a new 1996 high of DM73.05.

Kardstadt had been depressed by the downturn in German retail consumption, and the long hard integrating the Hartle acquisition, expected to hurt earnings for the third year in succession. It had a feeble, early attempt at a pre-Christmas rally, but this was cut short by last night, the shares had fallen 14.5 per cent since November 8.

Over the same period, Hoechst had climbed another 19.9 per cent. This week, which took in a cross-border, specialty chemicals merger and the acquisition of the Roussel Uclaf minority, saw the shares 9 per cent higher in just four days.

AMSTERDAM saw further heavy action in Philips which recovered much of Wednesday's setback thanks to revived disposal talk. Philips rose F1.30 to F1.6740 in 3.3m shares after it confirmed that a cable TV disposal was one of a number of options under discussion. Royal Dutch also rallied, improving F1.40 to F1.287.90. Nedlloyd, a week market later, jumped F1.20 to F1.45.90.

The AEX index ended the

session 0.85 firmer at 611.41.

ZURICH edged higher but in cautious trade, with investors still concerned about developments in global markets. The SMI index finished 2.4 ahead at 3,850.0.

Activity was again seen in Elektrowatt, the industrial and utility group, on speculation that CS Holding had set December 16 as the deadline for offers for its 44.9 per cent stake. Elektrowatt firm SF11 to SF15.8 and CS Holding was SF11.75 higher at SF136.75.

Clariant saw some early profit-taking after the 27.7 per cent surge of the previous two sessions, which followed news of the merger with Hoechst's specialty chemicals operations. The shares pulled back to SF152 before erasing the loss in subsequent trade, to close flat at SF152.

MOLAN was driven by external factors, moving lower as Wall Street retreated and depressed by

point range during the session, finished 22.88 ahead at 6,825.62. Turnover was T\$43bn. Formosa Chemical Fibres gained T\$1.60 or 3.85 per cent to T\$43.20 and Formosa Plastics put on T\$2.50 to T\$70. Nan Ya, another key Formosa member, rose T\$3 to T\$65.50.

SHANGHAI closed lower in thin trade of R\$2.4bn. The SET index fell 18.61 or 1.54 per cent to 872.25. Krung Thai Bank was the most actively traded stock, slipping R\$1.50 to R\$8. Dhanu Siam Finance and Securities retreated R\$1 to R\$6.50.

MANILA succumbed to the overnight setback on Wall Street, slipping P1.05 or 1 per cent to P1,129.11. Disappointing results from Digital Telecommunications Philippines left the shares trailing by 14 centavos at 2.05 pesos. SYDNEY moved lower with banks stocks continuing to react negatively to Wednesday's interest rate cut. The All Ordinaries index dipped 19.7 to 2,339.6.

The bank index fell 1.6 per cent after a round of profit-taking. NAB fell 25 cents to A\$14.83 and ANZ 15 cents to A\$7.13. Westpac came off 12 cents to A\$7.13.

WELLINGTON turned easier as investors awaited further political developments. The composite index closed off 15.01 at 2,382.52. NZ Telecom shaded 1 cent to NZ\$7.57.

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### FTSE Actuaries Share Indices

Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5
FTSE Actuaries 100	1854.30	1854.30	1854.30	1854.30	1854.30	1854.30	1854.30
FTSE Actuaries 200	1854.30	1854.30	1854.30	1854.30	1854.30	1854.30	1854.30

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## RECRUITMENT

Continental European workers are more flexible than is often supposed, says Robert Taylor

## The debunking of a caricature

There is a view widely held - certainly in the UK and the US - that unemployment in continental European countries is largely a function of overly regulated labour markets.

Enthusiasts of the UK's supposedly more deregulated model claim its flexibility has been much more successful in creating jobs than the more structured and legalistic employment practices of its European competitors. Such practices are seen as a severe obstacle to employment growth and an important reason why these countries suffer from much higher unemployment than the UK.

But is this an accurate portrayal? Papers prepared for a conference in Ottawa last week suggest the labour markets of some continental European countries such as the Netherlands, Sweden, Denmark and Finland enjoy a much larger degree of employment flexibility than is often supposed. The conference was staged by the Organisation for Economic Co-operation and Development and the Canadian government to discuss ways to change workplace strategies.

Surprisingly, Germany - often seen as one of Europe's least flexible labour markets - is in fact much more flexible than the popular image suggests. An impressive study carried out by the Institute for Employment Research in Nuremberg has shown just how wide a use of flexible employees there is in Germany.

It found so-called "peripheral" staff (defined as those working on fixed-term contracts, staff on temporary contracts or sub-contract workers) accounted on average for 9 per cent of an enterprise's workforce - and that proportion appears to be increasing.

The study says that business policies and staff planning were found to take account of strategies to increase flexibility. It estimates 3.5m staff are working only a few hours a week.

The report also found a growing use of part-time employment across western

Germany in as many as three-quarters of companies that employ more than 200 workers. It has become "a normal phenomenon rather than the atypical employment it used to be", says the report.

Companies were also found to be using a wide range of working-time patterns. As many as 53 per cent of German employees were working overtime, while just over a third stagger their working hours and 35 per cent work at week-ends. It is far from the picture widely held in the UK and the US that German employees are fixated by a five-day, 35-hour working week.

The German study also found considerable flexibility in the way work is organised, with a wide use of new workplace strategies such as team-working, just-in-time production and delegation of decision-making to workers. These methods are evident

in 57 per cent of companies employing between 50 and 499 workers and 81 per cent of larger companies. Even 21 per cent of small employers in the survey said they used such new methods.

Nor does the German evidence suggest companies are hindered - by either over-rigid law or cumbersome

bureaucracy - from implementing redundancy plans, recruiting staff or reshaping existing work practices. Between 1982 and 1994 in western Germany, more than 16m additional jobs were created with 6.3 per cent of them in the production sector. Some 15.2m jobs were lost. Annual employ-

ment turnover is running at about 11 per cent and rising in spite of the recession.

Part-time employment in western Germany accounts for 28 per cent of all people in jobs last year. The number of German workers on flexible hours rose to 83 per cent in 1995 from 77 per cent in 1993. Such figures suggest the German regulated labour market is a good deal more flexible in practice than its Anglo-American critics realise.

Further evidence of the flexibility of mainland Europe can be gleaned from the recently published annual employment report by the European Commission. This found employers across the European Union (except in Portugal) were recruiting more part-time than full-time workers. The increase in part-time employment was particularly noticeable in the UK, France, Ireland and Finland. The highest proportion of

part-time workers is in the Netherlands, where over 9 per cent of prime working-age men are now employed part-time. The report also found the increase in the use of temporary employment had been "common to most member states".

A study published last week by the UK's National Institute of Economic and Social Research also suggests that recruitment strategies aimed at increasing the proportion of non-standard or atypical workers in the labour force are increasing across Europe.

It found the share of part-time employment in the total employment growth rate rose by 0.4 per cent in the UK during the early 1990s compared with 1 per cent in France, 0.7 per cent in Germany and 0.5 per cent in Italy.

At the same time temporary employment has risen

sharply in recent years in Germany and France where it now accounts for over 10 per cent of all jobs compared with the much lower figure of 6.3 per cent in the UK.

As Mr Padraig Flynn, the EU's social affairs commissioner, recently pointed out, the overriding objective of all European countries is to create "a highly skilled, flexible workforce" for the next century and this involves "equipping and deploying correctly the productive potential of the whole workforce".

Crude point-scoring about which European country enjoys the most flexible approach to job recruitment should not divert attention from the similarity of employment trends. Countries may have varied public policy approaches to the labour market, but they share much more in common than most are willing to admit.

\*Patterns of enterprise flexibility in Germany, from the Institute for Employment Research, Federal Employment Institute (Bundesanstalt für Arbeit) Regensburgstr. 104, 90527 Nuremberg.



## LEVERAGED ACQUISITION FINANCE

### SENIOR MANAGER

DUBLIN

#### Bank of Ireland Group

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We offer an attractive performance-related remuneration package which will appeal to an ambitious leading professional wishing to join a growing unit within Bank of Ireland Group.

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Head of Personnel  
Bank of Ireland International Finance Limited  
International Financial Services Centre  
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The positions are based in our London Office. There will, however, be regular international travel to CDC's major markets. Good career prospects exist in London and, at a later stage, in CDC's extensive overseas operations. An attractive remuneration package will be offered.

To apply please write with a full CV, enclosing details of current salary and quoting reference number 2813, to: Marie Grealy, Human Resources Executive, Commonwealth Development Corporation, One Bessborough Gardens, London SW1V 2JQ. E-mail: [dephr@cdc.co.uk](mailto:dephr@cdc.co.uk)

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Essential requirements for this position are a good degree in mathematics, physics or engineering, experience in mathematical modelling and spreadsheet packages. The ability to work accurately to tight deadlines and confidence in working effectively with experienced market professionals are also considered important attributes. A knowledge of financial mathematics and computer programming would also be a distinct advantage.

Please apply in writing enclosing a typed CV to: Alastair Wood, Nikko Europe Plc, 55 Victoria Street, London SW1H 0EU, not later than 31st December 1996.



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Established in 1989, the Hong Kong Securities and Futures Commission (SFC) is a statutory body with overall responsibility for regulating and promoting the development of Hong Kong's securities and futures markets.

### DIRECTOR - CORPORATE FINANCE

Hong Kong

Annual Compensation not less than US\$200,000

Reporting to the Executive Director - Corporate Finance, the Director will assist in the management of the day-to-day operations of the Corporate Finance Division, in regulating takeover transactions and the formulation of policies for the effective regulation of listed companies and the securities market in Hong Kong.

#### Responsibilities

- To assist the Commission in the exercise of statutory powers both generally and in relation to matters within the field of responsibility of the Division.
- To administer the Hong Kong Code on Takeovers and Mergers.
- To formulate policy in relation to statutes and rules governing listed companies, including listing rules, corporate disclosure requirements and codes of conduct for listed companies, corporate advisers, etc.
- To supervise day-to-day operations and participate in general policy formation of the Division.
- To review and monitor performance of the Listing Division of Stock Exchange of Hong Kong (SEHK) with a view to ensuring that it is performing its functions diligently and effectively and to consider changes to the SEHK Listing Rules.
- To maintain cooperative and productive working relationships with colleagues in the SFC, market practitioners, the Stock Exchange of Hong Kong and other relevant bodies.

#### Requirements

- Tertiary education with relevant professional (legal, accounting or finance) qualifications an advantage.
- Substantial experience as a senior staff in a merchant bank, professional law or accounting firm, or relevant regulatory body.
- Sound knowledge and perception of corporate finance techniques and regulations and general knowledge of all aspects of securities regulation.
- Should have leadership quality, strong negotiating and advocacy skills.
- Good verbal and written skills, ability to make public presentations.
- Although not mandatory, Chinese language skills would be an advantage.

#### COMPENSATION

The position carries an annual salary package of not less than US\$200,000 and a benefits package including medical and dental cover, life insurance and re-location allowance.

Please apply by 30 December 1996 with details of qualifications, experience and salary history to:

Executive Director - Corporate Finance  
Securities & Futures Commission  
12/F, Edinburgh Tower, The Landmark, Hong Kong

(Please quote the reference number "Ref: D-CF" on your envelope)

## Corporate Banking - Asia Pacific

### UK RELATIONSHIP MANAGER

CENTRAL LONDON, £60K + CAR + BANKING BENEFITS

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Given this exceptional Corporate base, our Client seeks to recruit an experienced banker to strengthen key client relationships, marketing a diverse range of products and value added banking solutions. In addition to the traditional loan and treasury products originated within the Department, the Candidate will be expected to market a full range of services from specialist departments.

The Department is well supported by its own credit and treasury dealer units.

To fill this role effectively, you must be of graduate calibre with solid banking experience gained with an international market player. Candidates with corporate banking and capital markets backgrounds, in particular former product specialists looking to take on a broader role, will be welcomed.

Personality and presentation are key to your ability to establish and enhance client relationships, together with the intellectual ability to put ideas into practice. You must demonstrate a confident communication style, the drive and motivation to grow the business, together with necessary PC and credit skills. Japanese and/or other Asian language skills would be a distinct advantage.

If you would like to discuss a long term career with our Client, please write, in confidence, with full career and salary details to: Gamma Jenkin, MSL International Limited, 32 Ashbrook Street, London W1M 3AL. Please quote ref: 61752.

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## BANK TREASURER - PRAGUE

Our client, a long-established and highly successful Czech merchant bank is looking to recruit a Treasurer from the international market at Managing Director level to take responsibility for managing and developing its treasury operations in the rapidly expanding Czech financial market.

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- Supervision and control of the bank's treasury operations.
- Management responsibility overall for a team of between 15 and 20 people. Direct responsibility for the Chief Dealer, who is in charge of the bank's FX and debt market operations, and for the Head of Equities, who is in charge of equities sales and trading.
- Advisory role to the Bank's Management Committee with regard to currency, interest rate and liquidity risk management matters.
- Product development and subsequent implementation (including support systems) responsibilities.

### The Candidate:

- Minimum of three to five years' prior experience in international treasury management.
- Knowledgeable in all aspects of asset/liability management.
- Previous front-line trading and/or sales experience in one or more of the following product areas: FX, money market instruments, treasury bills and bonds.
- Whilst no previous involvement in the Central European markets nor a knowledge of Czech are necessary, the chosen candidate will be an innovative self-starter with a genuine interest in relocating for the medium term to Prague.

The position provides both a highly competitive salary (plus car) together with significant bonus potential and an initial three year fixed term contract. Career prospects for the right individual within this internationally recognised Czech merchant bank are considerable.

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Salt Chapman Associates,  
International Search and Selection,  
41 Dover Street, London W1X 3BN.  
Tel: 44-(0)171-493 1319. Fax: 44-(0)171-493 0835

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**To support the expanding Scooter market, The Marketing Communications Division is looking to strengthen its team by employing a Marketing Communications professional (m/f) for the following position:**

## Communications Manager Scooters

**Your function.** You will be responsible for the development and implementation of the marketing communications strategy for our Scooter business and new products business in Europe. You will work with the Sales and Marketing Division, the Product Planning Division, Overseas Factories and European Distributors. Responsibilities will include

the production of all advertising materials (brochures, interactive media, posters, photography, etc.) as well as the development of the POS shop design and branding materials programmes.

A key element of the job will be the supervision and coordination of the various supporting agencies, as well as control of budgets.

**Your profile.** You will be a communications professional and have been educated to at least University level (or equivalent) and have had several years experience in the marketing of consumer durables, or on the agency side working on leisure, transport and/or sports related accounts.

You will be a dynamic self-starter who possesses both an open and creative mind as well as real practical skills. You will also have the desire and ability to work in a multicultural and international environment.

In addition you will either possess some affinity to Scooter products, or will have a very keen interest to learn and become involved in this young leisure and transport world.

The successful candidate will feel comfortable communicating at every level, from project staff to senior management and will also be prepared to travel frequently, primarily throughout Europe. Finally, you will need to have fluent command of the English language and a good

working knowledge of both French and Italian. Your age will preferably be between 28 to 35 years old.

**What we offer.** Yamaha Motor Europe offers you the challenge to use your existing skills, to develop your experience and to realise your personal goals within a young dynamic and progressive international environment.

An attractive remuneration package awaits the right candidate. If you are interested in this position please write a letter of application enclosing your curriculum vitae (both in English) within 14 days to:

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Human Resources Division  
(MarCom/Ad/Pt. 12/96)  
P.O. Box 75033  
1117 ZN Schiphol  
Tel: 31-20-454-4898  
e-mail: r.vandammelen@yamaha-europe.nl

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■ The ideal candidate will be a UK graduate with at least 10 years relevant experience of which the latter part should have been in a senior role, preferably in a large financial organisation.

■ The candidate should be a hands-on HR professional, effective and capable of managing change. He should also be able to advise on performance management, career and succession planning and have excellent communication skills and drive.

■ Previous experience of working in the Middle East or abroad could be an advantage but is not essential.

■ The Bank offers a stable work environment and expatriate residents in the UAE enjoy a comfortable and convenient lifestyle.

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- New CEO will be responsible for developing the business by diversifying and building the Company's investment and investor base, and raising a Private Equity Fund.
- He/she will provide leadership to the team, oversee current and prospective investments, plan successful exit strategies, serve on Investee Company Boards, as appropriate, and strengthen investor relations.

- Likely mid 30s to early 50s, extensive experience of investments in European private companies. European languages desirable.
- Investment track record and ideally experience of raising a Private Equity Fund, excellent analytical and management skills with good contacts across Europe. Alternatively, high calibre individual with a corporate development or advisory background.
- Highly motivated with strong negotiation skills, entrepreneurial and results oriented. Strong presence and excellent interpersonal skills. Innate ambition to succeed in expanding company.

Please apply in writing quoting reference 1299 with full career and salary details to:  
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## Project Finance Specialist

Southern Africa & other opportunities worldwide  
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CDC is a leading bilateral development finance institution. It provides investment and business support for nearly 570 enterprises in over 60 countries in the developing world. We have £1.5 billion in investments and are planning new, private sector, annual investments of over £250 million in the future.

We are seeking a project finance specialist to work within CDC or initially as a seconded to one of our partner banks in Southern Africa. Initially this position will be contracted for 1-2 years with the option to join CDC mainstream thereafter. Your tasks will be to appraise, structure and negotiate private/public partnerships and their financing in operational sectors such as water/sanitation, waste management, transportation, energy, telecommunications and IT.

In addition you will be required to assist in refining the institution's operational policies and procedures relating to non-recourse infrastructure project financing.

Other key tasks will involve you in transferring project financing skills to locally based personnel and in assessing and recommending CDC involvement in transactions.

You will need to be a true professional with well developed project finance skills. These should be reinforced by at least 5 years' experience in appraising, structuring and negotiating non-recourse project financings, preferably in developed countries. Excellent financial modelling skills are a prerequisite.

To apply please write with a full CV, enclosing details of current salary and quoting reference number 2616, to: Marie Grealy, Human Resources Executive, Commonwealth Development Corporation, One Bessborough Gardens, London SW1V 2JQ. E-mail: dep@cdc.co.uk

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## EMERGING MARKETS



## SEARCH & SELECTION

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Our client is an international banking group with a leading presence in the global emerging markets. They are seeking to recruit a highly pro-active individual to work in the London-based Trading Risk Management unit.

The role is to monitor and support the Fixed Income, Local Markets, Currency and Derivative traders. This will include analysing and monitoring the traders' exposure across a wide range of products including those covering the emerging markets. The risk manager will be responsible for analysing and approving special and structured products, working as part of a team at the heart of the trading floor.

As well as being able to demonstrate the ability to operate in this environment the successful candidate should have:

- A professional qualification with approx. five years experience gained within a Fixed Income Capital Markets trading environment, with prior emerging market product experience being an advantage.
- Excellent interpersonal skills with the ability to communicate effectively in written and oral form with other business areas as well as with the traders.
- Extensive PC (spreadsheet) skills and an affinity with front and back office systems.



Interested candidates should send their CV and covering letter to: William Pickard, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.





## EMERGING MARKETS INVESTMENT RESEARCH

ABN AMRO Hoare Govett is the securities and investment banking arm of ABN AMRO Bank, Europe's fifth largest bank. The ABN AMRO network comprises 1,700 branches in 66 countries with 65,000 employees worldwide. Securities operations are represented in 33 countries, with a growing presence in Asia, Latin America and Europe. The group now wishes to recruit analysts to work with the emerging markets research team at its head office in Amsterdam in three key product areas.

### MACRO ECONOMIST

- CENTRAL & EASTERN EUROPE

The position will involve primary forecasting for the economies of Russia, the Visegrad bloc, and other countries of Central & Eastern Europe. The economist will be required to publish regular analyses and forecasts in the context of the team's fixed income and equity research. He or she will be able to present ideas effectively to senior institutional fund managers, as well as maintaining a regular internal dialogue with salespeople, traders and the corporate finance units of the group.

The ideal candidate will be a highly-qualified macro-economist with a good degree from one of the top universities. He or she will probably be a mother-tongue English speaker, and may have worked as an economist within the securities industry. The ability to relate original macro-economic research to the performance of the financial markets and the process of asset allocation will be essential. A first-hand knowledge of Central & Eastern Europe would be a significant advantage, but candidates who have gained their experience on the developed markets of Western Europe and are now seeking the challenge of covering Europe's fast-growing emerging markets will also be considered.

The successful candidate will be a highly articulate individual, who combines originality of thought with clear and decisive forecasting. Candidates are likely to be successful if they can demonstrate impressive intellectual abilities, an outgoing personality, being able to thrive in a deal-orientated and fast-moving environment.

For all three of the above positions, candidates should be prepared to re-locate to the Netherlands. A good deal of international travel in the Central and Eastern European region is envisaged. The remuneration package will be competitive, and full re-location benefits will be offered where applicable.

### EQUITY RESEARCH

- EMERGING EUROPE

Specific responsibilities will include research and marketing of shares quoted in the European emerging markets. The position will involve working with analysts based locally in Prague, Budapest and Warsaw, as well as contributing to the regular outflow of products covering the whole Central & Eastern European region. Tasks will include the presentation of investment ideas both orally and in written publications, organising data, as well as generating standard database and information reports.

The ideal candidate will be a graduate in his or her mid-twenties, with a financial or accounting qualification. He or she will be a mother-tongue English speaker, and will either have gained experience of the Central & Eastern European region through first-hand contact, or will have worked in the equity research field and be capable of adjusting quickly to a new market environment. The ability to think clearly and present ideas in a logical and structured fashion will be essential.

The successful candidate is likely to have first-class academic credentials, good presentation skills and a dynamic work ethic. This is an excellent opportunity for the right individual to join a young and growing team at a junior level with excellent prospects of rapid career advancement.

### FIXED INCOME RESEARCH

- RUSSIA AND EMERGING EUROPE

A senior bond analyst is required to produce a consistent flow of investment ideas working with salespeople in Europe, the USA and Asia. The position requires a comprehensive understanding of Eurobonds, Brady bonds and Russian MinFin and Vneshecon debt, as well as other sovereign debt instruments issued by borrowers in Europe and the former Soviet republics. Tasks will include the analysis of historical price and spread data and the correlation with macro-economic and political risk, in order to produce a coherent strategy research product backed by timely and market-sensitive recommendations.

The ideal candidate will be highly numerate and capable of using advanced modelling techniques to evaluate specific instruments. The individual will eventually manage a small team which will cover the local currency T-bill markets of Eastern Europe and provide corporate Eurobond research. A strong expectation to be a market leader in new issues of emerging Europe, and the analyst will need to work closely with fixed income origination as well as ratings advisory when applicable.

The successful candidate will be an experienced bond market analyst. Such experience may have been gained on the developed markets, but candidates must be able to show their ability to transfer existing skills and knowledge to the European emerging markets. Candidates will have substantial experience of report writing and marketing to institutional investors. This is a senior position and pivotal role in a fast-growing division of the group's business.

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- Manage international finance
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- Maintain import/export operations
- Manage general administrative functions

Position will report to President and will be based in Madrid, Spain with management responsibilities for operations in South Africa, South America, Australia and various European cities. Successful candidates will possess an MBA in Finance or Administration combined with 8+ years international experience. Candidates must have strong decision-making abilities, interpersonal skills and financial acumen. Fluent English essential, at least one other European language (especially Spanish), highly desirable. Position offers competitive compensation and incentives. This is a new position.

Respond in confidence to Box A5947, Financial Times, One Southwark Bridge, London SE1 9HL

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It is essential that the individual be capable of sourcing paper and have a proven record in retail or institutional sales. An attractive and competitive package with a hard commission option is offered as well as an unusually challenging and rewarding business opportunity.

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#### The Task

- Manage sub-regional office and lead staff.
- Achieve business growth and increase MasterCard's presence in the region.
- Deliver quality service to member banks.
- Develop and implement strategic marketing and operating plans.
- Set and manage team/member financial targets.

#### The Requirements

- Significant management and marketing experience in the financial services industry.
- Five year bankcard experience.
- Proven leadership skills.
- Superior interpersonal and communication skills.
- Experience in other functional areas such as: member relations, service quality, operations.
- Proven skills in strategic planning and analysis and organisation.
- Arabic would be an advantage for the Dubai position.

Please send current resume and application letter to Human Resources Department, MasterCard International, Tour Maine Montparnasse, 33, avenue du Maine, 75015 Paris or fax to 33-1 45 38 40 19.

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The successful candidate will bring with them extensive experience - we envisage about 10 years settlement experience including several years of management. You must have a sound knowledge of Crest and have a record of utilising IT to improve business

processes. Your technical skills and experience must be complemented by well developed personal qualities and a high level of motivation. Initiative and flair are encouraged, and you must be comfortable working in a young and innovative environment.

If you meet this description please send full personal and career details, including current remuneration, in confidence, to Tim Latham, Coopers & Lybrand Executive Resourcing Ltd, 1 Embankment Place, London WC2N 6NN, stating any companies to which your details should not be forwarded, and quoting reference TL1229 on both envelope and letter.

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Our client is one of the world's leading financial institutions whose impressive expansion plans will require the expert support of a number of experienced credit professionals, with different levels of experience to progress a wide variety of credit and risk transactions in the corporate and project finance sectors.

Candidates should be formally credit trained to advanced level and currently be employed as credit professionals/officers with a major bank.

You will be able to demonstrate a combination of:

- good project finance or corporate credit analysis skills,
- an ability to quickly establish your credibility with management and
- a high level of PC literacy and report writing skills.

Working closely with transactors and relationship managers in London and across Europe, you will assist with the structuring of transactions with the aim of mitigating credit risk. The aim of these positions is to examine and recommend for sanction a variety of project finance and corporate credit and risk transactions.

If you believe that you have the mix of skills and experience demanded by our client and would like to join a fast-growing credit team, please write to Brian Withers at Withers Wood Brigdale Limited, Kent House, Market Place, London W1N 7AJ with full cv and salary details, quoting reference 1111. Please indicate any organisations to which you would not like your details sent.

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## EUROPEAN MONETARY INSTITUTE

## Vacancies in the Monetary, Economics and Statistics Department

The European Monetary Institute (EMI) was established on 1st January 1994 with its seat in Frankfurt am Main. The EMI's function is to strengthen the co-operation between its members, the central banks of the European Union, and to prepare for the establishment of the future European Central Bank (ECB). The EMI currently employs approximately 220 staff members and has its own terms and conditions of employment, including a competitive salary structure, pension plan, health insurance and relocation benefits. The EMI is looking for candidates to fill a number of vacancies as soon as possible in the Monetary, Economics and Statistics Department. Positions will be on a fixed-term contract basis and candidates must be a national of a Member State of the European Union.

## Positions and Qualifications

## Economists in the Stage Two Division

The core function of the Division is to provide economic analyses promoting the EMI's objective of strengthening co-operation among national central banks and the co-ordination of monetary policies with the aim of ensuring and maintaining price stability, as well as monitoring convergence under the Maastricht Treaty. Successful candidates will contribute to the research, analysis, monitoring and reporting tasks of the Division.

Applicants should be experienced analysts of macroeconomic developments and should also be familiar with issues related to the examination of convergence. Skills in one or more of the following areas would be desirable: monetary policy, fiscal policy, analysis of price developments, bond markets, foreign exchange markets, analysis of real-economy developments, labour markets, banking/financial structure. Experience in analysing economic developments from a country perspective would be an asset.

## Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
- Command of English, and ability to present research findings and address policy issues in non-technical terms. Working knowledge of other European Union languages is desirable.

Ref. MES/02-03/97

## Economists in the Stage Three Division

The core function of the Division is to do the background research and the preparatory work necessary to define the concepts, framework and rules for the Single Monetary Policy in Stage Three of EMU. Candidates should have expertise corresponding to at least one of the following three areas:

- Econometric techniques as applied to monetary policy and macroeconomics along with an understanding of the EMU process and the associated institutional changes to financial and other markets.
- Econometric techniques particularly as applied to money market behaviour in EU countries combined with practical experience in the day-to-day use of monetary policy instruments and procedures.
- International monetary relations including the relations of EU countries with emerging or developing economies as well as a knowledge of the functioning of international economic and monetary institutions.

## Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
- Command of English and an ability to present research findings and address policy issues in non-technical terms. Working knowledge of other European Union languages is desirable.
- Familiarity with modern office equipment.

Ref. MES/04-06/97

## Economist-Statisticians in the Statistics Division

Successful candidates will help to prepare for the establishment of the ECB in the areas of money and banking and monetary statistics, balance of payments statistics, other statistics of interest to the EMI, and statistical infrastructure.

## Qualifications

- University degree in economics, statistics or a related discipline.
- Work experience in at least one of the following fields of statistics: money, banking, balance of payments, financial accounts, public finance, costs and prices.
- Experience with PC-LAN based systems, preferably with the FAME time-series management system, with Windows and PC-based Windows applications, including spreadsheets (Excel), database (MS Access), graphic and econometric packages.
- Command of English. Working knowledge of other European Union languages is desirable.

Ref. MES/08/97

## Statistical Analyst-Programmer in the Statistics Division

The successful candidate will be in charge of the maintenance and enhancement of the regular statistical applications of the Division, as well as the development of new applications and the provision of a help service to EMI users.

## Qualifications

- University degree in economics, statistics or a related discipline, or alternatively, equivalent experience.
- Work experience in at least one of the following fields of statistics: money, banking, balance of payments, financial accounts, public finance, costs and prices.
- Experience in developing and managing both multi-dimensional and time-series statistical databases.
- Command of English. Working knowledge of other European Union languages is desirable.

Ref. MES/07/97

## Research Analysts in the Economics Divisions

The main tasks to be performed are: creating, updating and checking databases of monetary and economic time-series data; producing tables and charts from statistical data; participation in the development and maintenance of software applications; and providing statistical support to the economists in their research projects. Candidates should also ideally be capable of assisting with the preparation of macroeconomic model simulations and familiar with techniques of econometric estimation. The environment includes spreadsheet (Excel), database (FAME and Access), graphic and econometric packages (notably RATS), and the NIGEM world macroeconomic model.

## Qualifications

- Practical experience in several of the above-mentioned tasks. On the computer side, a knowledge of Windows and experience with the relevant Windows-based applications set out above is vital: programming skills will also be desirable for the positions. Familiarity with money and banking, balance of payments and national accounts statistics as well as with international data banks is also a prerequisite.
- Command of English. Working knowledge of other European Union languages is desirable.
- University degree in economics, statistics or related disciplines, or alternatively, equivalent experience.

Ref. MES/01/97

Applications should include a Curriculum Vitae and a recent photograph, references confirming the required experience and skills and, if possible, copies of (published or unpublished) papers or notes prepared by candidates. They should quote the appropriate reference number and should be addressed to the European Monetary Institute, Personnel and Office Services Division, Postfach 10 20 31, D-60020 Frankfurt/Main and should reach us no later than 31st December 1996. Applications will be treated in the strictest confidence and will not be returned.

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has appointed  
Robin Bishop as sales  
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joins the board as  
operations director.



## CAREER OPPORTUNITY IN KUWAIT

Alghanim Industries, the largest privately owned group of companies in Kuwait with interests in over 20 businesses, and a multinational workforce of approximately 3000 has an opening for:

## Controller - Automotive Group

Reporting to the Corporate Controller, you will be responsible for internal control, financial accounting, improvement in working capital management and cost efficiency, business analysis, management information and planning support and efficient utilization of computer systems. You will also be responsible for profit maximization through effective cost control and by following up on the implementation of action plans in strategic areas aimed at achieving the group's objectives in automotive sales, service and rental businesses. A proven track record of achievements in these functions is a must. You should also be able to work in multi-national environment and handle multiple assignments. Excellent communication skills, and the ability to effectively deal with various levels of managements in the organization are essential.

You should be capable of promotion to the Corporate Controller position and have the ability to manage the finance control function of over 20 businesses in trading, manufacturing, contracting and services area.

You are a C.P.A., C.A. or Cost and Management Accountant, preferably complemented with an MBA, 35 to 40 years old with at least 10 years post qualification relevant financial experience in automotive sales, services, parts and car rental business.

We are offering a very competitive tax free expatriate salary and benefits which include performance related bonus, generous housing allowance, life and medical insurance, paid holidays, airfare and car allowance.

If you match the requirements for this challenging position, please fax or E-Mail your detailed CV, in confidence to:

Director of Human Resources  
Fax No. (00965) 4847244, E-Mail: suhail@alghanim.com

Lloyds Bank  
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Geneva-based Competitive Package

Investment Management Services (IMS) is the central investment unit of Lloyds Bank International Private Banking, which has its headquarters in Geneva. The unit is responsible for managing and advising private client assets and 32 investment funds. We seek to hire two additional portfolio managers to cover markets in Europe and the Pacific Region.

For these positions, candidates should be aged 30-40, university graduates in Economics or Business Administration, team players with minimum 5 years experience in fund management. English is our working language. Preference will be given to candidates with good track records in fund management and experience with the respective equity markets.

Applications should be addressed to:

LOYDS BANK Plc  
N. J. Simpson, Personnel Department  
Case Postale 5145  
1211 Geneva 11  
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## CJA RECRUITMENT CONSULTANTS GROUP

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CJA CUSTOMER ADVISER  
FOR LEADING GERMAN BANK

## Funds transfer transactions for housing management

CITY £28,000-£38,000

Our client is a long established banking name in Germany, involved in the finance of property and specialising in property related products. They own an information technology systems house serving the social housing sector and similar markets, with a "state of the art" software system. Our client, and its parent company, are active in the leading European property markets and are in the process of developing their entire range of services throughout Europe. They seek a Customer Service Officer, who will form part of a small team in the London branch, which is located in the City. The successful applicant will be responsible for managing the collection of rents, supervising the customer advisory service on financial matters and will maintain a close liaison with Head Office. We invite applications from candidates with at least a 5-6 year background in banking as well as experience with Chaps, BACS, Bank Giro, Cheque Clearing and money markets transactions. Customer contact and presentations will require an enthusiastic and outgoing personality with good technical and interpersonal skills. Although the position is based in the UK, an initial training period of several months in Germany is part of the job. German language skills will be an advantage. Applications in strict confidence under reference CA5934/FT to the Managing Director, CJA.

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Insurance Tax Specialists  
Senior/Executive Managers

London & Edinburgh - £50,000-£80,000 depending on experience and location

Ernst & Young is one of the world's leading professional services organisations. We have the world's largest tax consultancy and the second largest tax practice in the UK.

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As a Senior Manager/Executive Manager you will:

- Have at least two years' experience of life insurance taxation in either professional practice or industry.
- Be a highly competent professional who is both skilled in life insurance tax and aware of the wider tax background against which insurance companies operate.
- Be able to relate technical tax issues to clients' business environment and needs in a proactive way.
- Possess the necessary skills to manage and develop good relationships with clients and others within the firm.

In exchange, Ernst & Young commit to providing you with:

- Significant responsibility for developing an excellent existing client portfolio;
- A dynamic and friendly team environment;
- Close working relationships both within Ernst & Young's Financial Services Group and with other parts of our large international organisation;
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- For the right candidates, there are also partnership opportunities.

If you are interested in joining us, please send your CV and current remuneration details to: Sophie Hatton, National Recruitment Department, Ernst & Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.

ERNST & YOUNG

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## Head of European Finance

West  
London

To £55,000  
+Car+Bonus

Our client is the largest operating division of a major UK engineering plc. With a turnover approaching £300m in 1996, the division has experienced outstanding, profitable growth in recent years. This expansion is forecast to continue, both organically and by acquisition. Success has come as a result of substantial capital investment, ambitious expansionist policies and a dynamic management culture.

Following recent managerial changes, a need has been identified for a commercially minded Head of European Finance, to oversee the extensive European and Australian operations.

Reporting to the Chief Executive of the division, your responsibilities will include:

- Evaluation of business performance.
- Reviews of operating budgets.
- Active participation in the running of the business, including attendance at management meetings, ad hoc investigations into specific areas of operational performance and local financial recruitment.

- Due diligence for acquisitions.
- Post acquisition integration.
- Development and implementation of IT strategy.
- Critical review of capital expenditure plans.
- Maintenance of adequate controls over the businesses and provision of timely monthly and annual figures to the Group board.

This UK based role will involve a certain amount of travel, to include France and Germany, where language skills would obviously be useful.

The opportunity will appeal to a Chartered Accountant with significant industrial experience subsequent to qualification, ideally within a similar sector. Applicants should be excellent communicators, with the ability to generate, absorb and apply commercial ideas during this exciting phase for the business.

The rewards will include an executive remuneration package, including company car, bonus and other large Plc benefits.

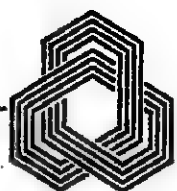
Interested applicants should write, in the strictest confidence, to Nick Brown, ACA or David Craig, at Walker Hamill Executive Selection, forwarding a brief résumé quoting ref: NB 2686.

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London SW1A 1LH

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APICORP

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### ARAB PETROLEUM INVESTMENTS CORPORATION

APICORP is an inter-Arab Corporation established by member states of OPEC to finance and invest in petroleum sector projects and industries.

We seek to recruit a high caliber individual for the following vacancy:

### Deputy Manager, Financial Control

The main responsibilities will be:

- To ensure the maintenance, to the highest standards, of the books of accounts, internal control systems, financial accounting and to maintain close co-ordination with the Corporation's international auditors
- To engage in the management accounting functions i.e. monitoring budgetary control, investment portfolio, cash flow plan, balance sheet and financial statements evaluation
- To ensure the security of the Corporation's assets
- To undertake the financial analysis and monitor the financial performance of projects financed by the Corporation
- To monitor the credit-worthiness and financial position of borrowers and the progress of loans
- To assist in the review of all project investment appraisals and treasury activities
- To prepare regular statistics, financial and accounting reports

The candidate should possess the following:

- Ideally aged 40-50
- B.Com. Accounting - from a recognized university
- Qualified CA's or CPA's with experience of not less than 15 years of which 5 years in a senior/managerial level of financial control within an international finance and investment environment
- PC literate, with operational knowledge of accounting software and mainframe financial accounting packages e.g. Kapii/Equation 3
- Ability to communicate and cooperate with highly qualified colleagues of different nationalities
- Fluency in English, both written and spoken. Fluency in Arabic would be a distinct advantage. Proficiency in the preparation of reports for top management and the board of directors is essential

The appointment will be for an initial 2 year contract, renewable. In addition to the highly competitive tax free salary, there is a generous benefits package which includes free fully-furnished air-conditioned accommodation, transportation and education allowances, medicare, relocation expenses and a contributory retirement fund.

Applications in strictest confidence may be sent to:

The Administration & Human Resources Manager  
Arab Petroleum Investments Corporation  
P.O. Box 448, Dhahran Airport 31932  
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# Financial Controller

## Manufacturing

To £32,000 + Car + Benefits

North East

Finance and purchasing role for commercial, qualified accountant in fast-moving, competitive sector. High degree of autonomy, working closely with Managing Director.

### THE COMPANY

- Profitable subsidiary of industrial, multinational, £1.2bn turnover plc.
- Market-leading manufacturer of components for automotive sector; 150 employees.
- Ambitious growth plans; substantial investment in new systems.

### THE POSITION

- Provide complete financial and purchasing service for business. Advise and actively participate in development of business strategy. Evaluate strategic options.
- Manage budgets, logistics, costings and capital investment appraisals.

- Purchasing and inventory management. Drive down product lead time; improve overall stockholding.
- Implement major new business systems. Challenge current practices. MFG.PRO experience desirable.

### QUALIFICATIONS

- Qualified accountant with minimum 4 years' PQE; manufacturing sector.
- Commercial, astute and able to operate in multifunctional management team. Able quickly to achieve credibility across the business.
- Combination of strategic and hands-on skills. Excellent interpersonal skills and business judgement.

Please send full cv, stating salary, ref LD61202 to NBS, Yorkshire House, Greek Street, Leeds LS1 5SX



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## FINANCE DIRECTOR

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LONDON

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- HIT is one of Europe's leading independent distributors and packagers of quality animation and natural history television programming throughout the world.
- Ninety percent of HIT's turnover is earned overseas and HIT programming has won many international awards, including a primetime Emmy in the United States this year.
- HIT was floated on AIM last July. All of the money raised on flotation is being invested in securing the ownership of copyrights to complement its existing distribution business and establishing a new video cassette division.
- The present Finance Director has been with HIT since its foundation eight years ago. He

will remain on the Board and as soon as possible will take up a newly created position managing new corporate acquisitions and intellectual properties.

- The new Finance Director will report to the Managing Director and will provide support to key business decision making. He/she will have responsibility for the full spectrum of finance reporting and control, including treasury management.
- This is a rare challenge for an ambitious graduate Chartered Accountant, aged 28-32, who has progressed rapidly in his or her career to date and is seeking to join a fast growing company within a dynamic market sector.



Please apply in writing quoting reference 1288 with full career and salary details to:  
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- The business operates in highly competitive markets, future strategy is to focus on core activities and grow both organically and through acquisition. Key company challenges include reducing costs, increasing efficiency and responding to industry developments.
- Highly commercial role, working closely with the Chief Executive and the MDs of all the main operating businesses. Responsibility

for all aspects of finance including managing stock exchange and shareholder relationships.

- Aged mid 30s to mid 40s, a graduate and qualified accountant, currently in a senior finance role within an international manufacturing business operating sophisticated IT and finance systems.
- Must have credibility to operate at Board level in this public company and be able to develop effective business relationships both internally and with external advisers.
- Powerful intellect, good team-building ability and creative approach to problem solving required. Excellent career prospects which could include a move to general management.

Please apply in writing quoting reference 2173 with full career and salary details to:  
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### THE ROLE

- Operate as part of a small global team of five highly experienced tax professionals. Creative and imaginative but aware of tax planning impact on accounts, cash flow, management reports and business planning.
- Focus on identifying and implementing sophisticated tax planning projects, managing tax issues affecting acquisitions and divestitures, facilitating inter-corporate financing and dividend repatriations as well as providing timely tax advice to the company's European subsidiaries.
- Manage and review the preparation of European tax returns and other corporate tax reporting requirements.

### THE QUALIFICATIONS

- Chartered Accountant/Lawyer, and ideally FTII, aged 34 plus with a blue-chip background in international tax planning. Fluency in English and French essential; other languages would be advantageous.
- Hands-on practical tax project management with successful transaction experience and excellent tax accounting knowledge. Comfortable in a matrix-managed organisation and commercially astute. Able to engender confidence at the senior management level and enthuse colleagues throughout the company.
- First-class communication skills, experienced negotiator, compelling both face-to-face and on paper.

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19 Grosvenor Place,  
London W1S 3ED



## FINANCIAL & REGULATORY ACCOUNTANT - PARIS

### Competitive Remuneration + Banking Benefits

Merrill Lynch Europe retains its position as one of the world's leading and most diversified investment banking institutions. In Europe it has an established network of offices covering all major financial centres with assets in excess of \$50 billion and producing annual turnover of over \$600 million. The firm has adopted a cohesive approach to investment banking which makes full use of its global resources. The Paris office currently employs 120 staff and is undergoing rapid expansion. In 1997 Merrill Lynch will begin equities trading on the Paris Bourse, to complement its current investment banking and capital markets activities. This expansion has created the need for a high calibre individual to augment the finance division.

The key requirement of this role is to provide local management with a comprehensive accounting and regulatory support service. Specifically your

remit will cover:

- Identifying areas of the accountancy environment that require automation
- Liaison with Merrill Lynch offices internationally, principally London and New York
- Provision of management reporting and information
- Regulatory capital monitoring
- Costing, expenditure and revenue analysis
- Legal entity profit and loss account
- Aid for projects

Suitable applicants will be fluent in both English and French and will have a minimum of two years related experience gained within a financial services institution. Knowledge of French banking

regulations and legislation would be advantageous. The role will suit a proactive and technically versatile individual seeking an autonomous and varied position with the potential to supervise a team within the accounting department. Merrill Lynch offers a highly meritorious and challenging career structure.

Preliminary interviews will be conducted in Paris and London in the week commencing 6th January 1997. Interested applicants should contact our recruitment advisors Jonathan Astbury or Paul Marsden on 00 44 171 353 7533, facsimile 00 44 171 353 7703 or write to them at Astbury Marsden Search and Selection, Hamilton House, 1 Temple Avenue, London EC4Y 0HA, England.

astbury marsden  
SEARCH AND SELECTION

## Lesotho Highlands Development Authority

PO Box 7332, Maseru 100, Lesotho. Telephone: 31288 Fax: 310060 Telex: 4523, LHDA LO

### LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY MANAGEMENT ACCOUNTANT

Set in the heart of the beautiful Mountain Kingdom of Lesotho, a high-tech multi-billion dollar water project providing hydropower for Lesotho and water for the Republic of South Africa is underway. A joint venture by the Lesotho and South African Governments, the project is controlled in Lesotho through the Lesotho Highlands Development Authority (LHDA). The project is funded from many international sources and involves complex multi-currency transactions on a large scale.

Cost of project transactions must be allocated to both parties of the joint venture and reconciled to funding sources. In addition, since the project is about to enter the operating phase, cost accounting arrangements need to be put in place to support the reporting requirements of both the Hydropower and Water Delivery Operating plant in addition to those in place for the ongoing Construction activities, together with regular budgetary and cost control mechanisms.

LHDA is seeking a highly qualified Management Accountant on three-year contractual basis to assist in both the Development and ongoing maintenance of a cost and management accounting framework which will also serve the needs of the allocation of costs between the parties. The specialist will further assist with ongoing allocation of capital expenditure with appropriate development of the computer systems framework to support the cost accounting and allocation requirements with the development of the budgetary control framework to incorporate performance indicators, improved cost control and necessary financial analysis of decision alternatives; and as a key contributor to the Authority's financial planning.

The position, based in Maseru, calls for a commitment to work with and develop local staff, a commitment to develop rapidly a knowledge of the project, and wide experience of management and cost accounting, and financial planning and analysis, preferably in an operating utility, or similar manufacturing environment.

The preferred candidate will be a Chartered Accountant, Cost and Management Accountant or equivalent, will be a dynamic team leader with an enlightened approach to staff training and development, and will lead by example through possessing the necessary communication, accounting and computer skills to support his or her specialist knowledge.

The excellent expatriate package includes housing, car and education allowances, education expenses and air fares. Applications should be sent in confidence to The Chief Executive, LHDA, PO Box 7332, Maseru 100, Lesotho, Fax: (266) 310060 or (266) 310375.

Closing date for the applications is 20th January 1997.

## APPOINTMENTS ADVERTISING

appears in the UK edition every Monday, Wednesday & Thursday and in the International edition every Friday.  
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مكتبة الادب





## BUSINESS ANALYST

### BRUSSELS-BASED

AGE 28-32

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- planning and coordinating company-wide projects and programmes as representative of the Board of Directors;
- liaison with senior management.

The ideal candidate will have a degree in Applied Economics or Engineering, ideally completed with an MBA. He/she will justify at least three years relevant experience in an international environment. Fluency in English is a must as well as at least one other European language. EVC is looking for a candidate with outspoken interpersonal and

communication skills as well as a multicultural and goal oriented approach.

In return, EVC offers an excellent remuneration package together with a thrilling job in a dynamic and international environment.

Interested applicants can contact Sylvie Van den Eynde or Michael Verbeek on 00 322 511 66 88 (fax 00 322 511 99 69) or send a detailed curriculum vitae to: Robert Walters Associates, Avenue Louise 66 box 5, 1050, Brussels. Email: brussels@robertwalters.com

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### THE GROUP

Our client, Coca-Cola Middle East is a major division of The Coca-Cola Company established 110 years ago and now the world's most powerful trade mark and only truly global soft drinks production and distribution system.

### THE OPPORTUNITY

An excellent opportunity exists for a highly motivated and enthusiastic finance professional to take up this key management position. You will be responsible for co-ordinating the Division's financial reporting responsibilities to Corporate Headquarters in Atlanta, covering the activities of Coca-Cola Middle East's five Regional Management functions operating across nineteen countries. The role will include the preparation of the rolling estimate, monthly actual results, the annual three year plan, as well as supervision of the Divisional Office accounting function.

### THE CANDIDATE

The successful candidate will be a qualified accountant with proven management experience gained in a similar role and environment ideally within a multi-national organisation. This is a high profile position with one of the world's leading corporations and as such represents a genuine career opportunity.

Interested candidates should in the first instance send their CV together with details of their current salary, work and home telephone numbers to Jeff Price at ABPM, Redridge House, 9 Bailey Lane, Sheffield S1 4EG. Tel: 0114-278 0011. Fax: 0114-273 8384. Email: cc14f@abpm.co.uk Please quote reference CC14F.

OFFICES AT BIRMINGHAM, LEEDS,  
MANCHESTER, NOTTINGHAM AND SHEFFIELD

## Divisional Finance Director c £85,000 + Car & bonus & share options

Our client is an ambitious well-focused consumer product/service sector Group with a well-recognised brand portfolio and a dynamic approach to the development of its business sectors.

The Group now wish to appoint a Divisional Finance Director to a major Division to play a leading role in pursuing the initiatives needed to expand that sector, from organic development of the product portfolio to business acquisition and joint venture operation. All of these openings will require skilful financial evaluation, implementation and control, and growth in the business must go hand in hand with an unrelenting drive for strategic economies in manufacturing and distribution, a flexible business and management structure and effective operational and control systems.

Applicants must be high grade graduate accountants who can bring substantial experience of operational finance management gained in

well run large scale FMCG businesses preferably with an international dimension. Business acumen and analytical skill should be combined with the breadth of experience to instigate and manage substantial integration and change programmes, sustain a strong cost control environment and robust operational/control/reporting systems.

Age guideline 35 - 40. Divisional Location - Southern England.

Please write, in the first instance, with a full CV quoting reference JV/DFD to:

J.D.Vine, Vine Potterton Limited, Suite 26,  
Ludgate House, 107-111 Fleet Street, London  
EC4A 2AB.

VINE POTTERTON  
RECRUITMENT ADVERTISING

## Group Reporting and Planning Manager Major Quoted Leisure Group

Northern Home Counties

c. £70,000 + Substantial Bonus

Our client is a FTSE 100 international leisure group that has recently undergone a significant restructuring, refocusing its business on core activities. The latest results are excellent and the company is poised for considerable further growth, both in the UK and internationally. The recently appointed Group Finance Director has initiated a programme of upgrading both staff and systems in order to meet the changing needs of the business as it expands.

As part of this exercise, the company now wishes to recruit a Group Reporting and Planning Manager. Accountable to the Group Financial Controller, the successful candidate will manage the group statutory and financial reporting team, as well as leading the group planning function. This is a high profile role, requiring a mix of technical expertise and commercial awareness, together with leadership and, above all, a hands-on approach to driving considerable change, both in people and in process.

Suitable candidates will ideally be Chartered Accountants in their late 20s, 'big six' trained and either still in the profession or in a major corporate. First class technical skills are imperative and should be allied to a significant record of achievement and rapid promotion. This is an excellent opportunity for a high calibre Chartered Accountant to make an early career move into a progressive group undergoing considerable change, and led by a young, talented senior management team.

The remuneration package is designed to attract the best and, in addition to a substantial base salary, will include a bonus of up to 50%, executive car, share options, pension and the usual benefits.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 621J on both letter and envelope, and including details of current remuneration.



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86 JERMYN STREET, LONDON SW1Y 6JD. TEL: 0171 468 3800  
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## INTERNAL AUDIT MANAGER & INTERNAL AUDITOR

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London Base



With sales in excess of US\$4.5 billion, our client is a highly successful international natural resources group with diversified operations on a global scale. The group is expanding rapidly through acquisitions, joint ventures and the development of its existing businesses.

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Operating out of London the Internal Audit Department plays an integral part in the continual process of business improvement and risk management.

Reporting to the Head of Internal Audit, the roles will involve:

- working closely with corporate and divisional management
- planning and execution of audits within the group's interests in North America and Europe
- risk analysis and strategic audit planning

For these challenging positions the suitable candidates will be qualified accountants (ACMA/ACMA or ACCA) with at least one year's post-qualification experience (five years for the Manager's role), together with a strong audit background ideally gained within the internal audit function at a large multinational company. 'Big 6' experience and line accounting expertise will be advantageous. Special consideration will be given to any candidates with in-depth treasury or computing audit skills. Candidates should be articulate and highly capable communicators, with the presence necessary to skills. Candidates at all levels of seniority within the organisation. Extensive travel within the UK, North America and Europe is a feature of these roles. Knowledge of German or Spanish would be advantageous. These positions offer an excellent opportunity to build a long term career in a successful and progressive organisation.

To be considered for these exceptional opportunities please call Linda Thomson on 0171 209 1000 or fax your CV to him quoting ref: FT0078 at FSS Financial, Charlotte House, 14 Windmill Street, London W1P 2DY (Fax: 0171 209 0001).



FSS FINANCIAL

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## CHIEF FINANCIAL OFFICER

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Our client is a major long established 1.2 Billion DM German multinational Capital Goods manufacturer, who is looking to appoint a Chief Financial Officer to its Executive Board.

This is a key appointment, based Rhein-Main area in Germany and reporting to the Chief Executive, where functional responsibility will be given for Corporate Finance & Control, HR, Corporate Purchasing and Property. Developing and implementing strategy and initiating alliances and joint ventures will be paramount to success.

Candidates will have wide ranging international business and financial experience, be fully qualified with strong English and German language/communication skills and have a proven track record of line and staff management.

If you can match this brief and have the appropriate experience, please submit your C.V. quoting reference EUP10296 to The Director:

**FRIE** FEDERAL RESOURCES EUROPE  
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Winchester, Hampshire SO23 8TD  
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## FINANCE DIRECTOR - UK

Required by Brussels based International Investment Company with an impressive record of growth.

The successful candidate will play an important role in the management and future development of the Group. Responsibility will be for UK corporate financial management, taxation and treasury matters.

Aged 38-45, candidates should be graduate Chartered Accountants with experience and a proven track record in an International Company. An ability to liaise at all levels and implement new systems, essential. A second European language would be an asset.

Only tough, hands-on, highly motivated self-starters need apply. If you have these qualifications, please send full CV, quoting Ref: FD to:

Box AS724, Financial Times, One Southwark Bridge, London SE1 9HL

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## TECHNOLOGY

A hardware device may offer a solution to software virus problems, says James Buxton

## On guard to lift the siege on PCs

The facts about the invasion of personal computers by computer viruses – rogue programs that can disable or destroy data – become ever more disturbing. A UK survey shows that in a sample the proportion of computer systems that had been affected by viruses had risen from six to 14 per cent between January and September this year.

In the US it was estimated earlier this year that the cost of disruption to businesses by viruses would rise in 1997 from \$1bn (\$500m) to between \$2bn and \$3bn. The risk of a PC being infected rises as more computer users join the Internet and download software or exchange e-mail with data attachments.

Companies can try to protect against viruses by forbidding the loading of unauthorised software and games on to computers. But this kind of Internet can be easily evaded, deliberately or otherwise.

A better form of defence is to

employ virus scanners. These are software programs that look for characteristic strings of characters from known viruses, of which there are thought to be about 8,000 in existence worldwide. But the scanning software is only as good as the viruses for which it has been programmed or updated and new viruses are emerging all the time. One estimate is that new viruses appear at the rate of 100 a month.

Now Calluna, a quoted disc drive company based in Scotland, has developed a hardware product which it believes offers computers complete protection against viruses. It consists of a microprocessor on a small circuit board which is placed between the PC's hard disc drive and its system board, and which functions independently of the PC's own central processor unit as a second CPU. The microprocessor can be programmed to monitor all

traffic being routed to the PC's hard disc drive. If it detects virus-like activity or any other illegal activity it alerts the user and allows the option of blocking access to the hard disc drive.

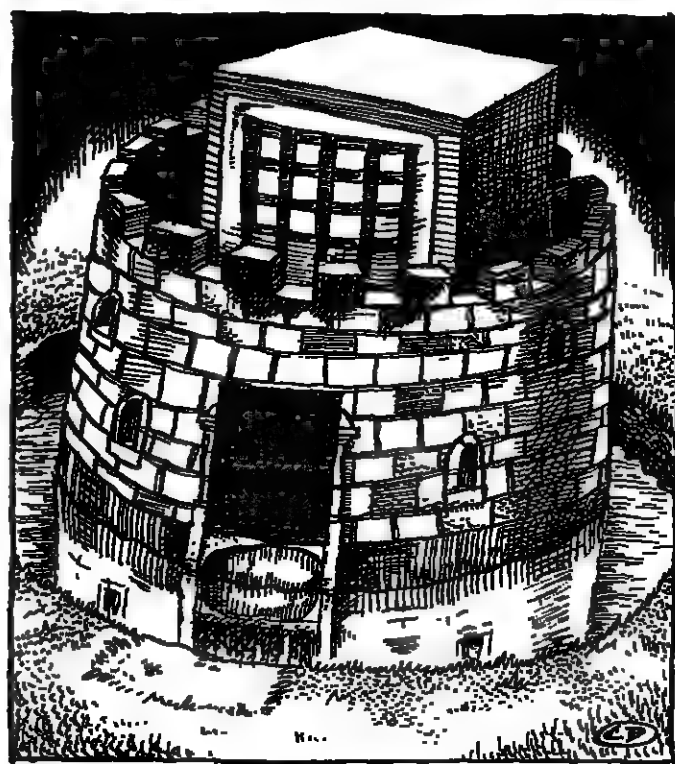
The second CPU could also be allocated partitioned sections of the computer's hard drive to store all material downloaded from the Internet, for example. This might be thought to risk infecting the protected material on the hard disc, but Norman White, managing director of Calluna and one of the inventors of the virus isolator, insists that partitions keep the data in the two areas separate.

"Because this virus isolator uses a second processor independent of the PC no virus can corrupt its operation or circumvent the protection it offers," he says. "It is logically impossible for it to speak to the PC's own CPU." He says the product is "almost like using a separate PC to handle Internet material. That is a method some companies already employ."

Calluna's device could also be used as a firewall to prevent unauthorised access to the PC's hard drive. This would make it a weapon against computer hackers who pose at least as great a disruptive threat to computer users as viruses, and who may themselves plant viruses.

Although many computer systems already have a software firewall to protect against hackers, a software firewall must be constantly updated as hackers develop new methods of attack. But a hardware firewall or virus isolator, Calluna says, provides protection against all hostile software, present and future.

Calluna has reached the stage of demonstrating prototypes of its device and intends to test the market in the first quarter of next year in the UK, Europe and the US. The device would be sold initially as a plug-in card for a desktop PC, but could later be embedded in the hard disc electronics or on the system board of a PC or in the CPU.



## MANAGEMENT

The escalation this week of the bitter dispute between Volkswagen and General Motors over the alleged theft of industry secrets has again focused management attention on the risks of industrial espionage.

The controversy has already resulted in the resignation of José Ignacio López, VW's purchasing chief, and could cost the German carmaker more than \$1bn (\$607m) in damages.

GM has made clear – despite the latest protestations of innocence from VW chairman Ferdinand Piëch – that it wants more than the head of López. It is also seeking those of seven other former GM employees who joined his 1993 exodus to VW, and an abject apology.

The price has been high for both sides. Each has run up legal and advisory bills running into several million dollars. GM maintains it has lost vital information in areas such as component pricing, new car designs and marketing. VW has suffered a blow to its prestige, and could see any damages assessed in the US courts troubled under that country's Racketeer Influenced and Corrupt Organisations Act.

According to leading UK lawyers and corporate investigators, the case demonstrates how hard companies will now fight to protect information which they believe gives them a competitive edge.

Such intellectual property, they claim, can make the difference between taking market leadership and being an also-ran – ultimately the difference between profit and loss.

The determination to safeguard sensitive information has spawned a new breed of private investigators turned "corporate risk consultants". They no longer simply tail suspects or carry out all-night surveillance, but conduct security audits, recommend changes to management culture and influence the due diligence process.

Bill Waite, head of the corporate investigations unit at Kroll Associates – one of the world's largest investigation agencies – says the increasing range of services reflects the growing sophistication of white collar crime.

"We are seeing a much wider spread of cases and companies are being much more aggressive in pursuing them," says Waite, a barrister formerly seconded to Britain's Serious Fraud Office.

While the GM-VW dispute has illustrated the risks associated with headhunting top executives, investigators maintain the most

I'M AFRAID I CAN'T TELL YOU IF I HAD A GOOD DAY AT WORK – THAT KNOWLEDGE REMAINS THE COMPANY'S INTELLECTUAL PROPERTY



A new breed of detective is fighting industrial espionage, discovers Tim Burt

## Hard case to crack

common cause of industrial espionage is employee discontent.

Waite claims workers who find themselves victims of rationalisation or feel passed over in pay reviews often turn to revenge. In evidence, he cites the on-going case of Roy Tazzyman, who was ousted last year as chief executive of Davy International, the UK metals processing.

According to writs served by Kvaerner, Davy's parent, Tazzyman allegedly removed more than 2,000 confidential documents and handed them to VAI, its Austrian engineering rival.

Tazzyman, who was subsequently hired by VAI, has denied the charges.

In another recent case, a disgraced computer technician at Reuters in Hong Kong last month embarrassed the information provider by sabotaging the dealing room systems of five of the company's investment bank clients.

Other common types of espionage are said to involve disgruntled managers who are excluded from management buy-outs and subsequently sell confidential information to competitors.

In the past 18 months, Kroll has also investigated 10 cases where owner-managers who sold their businesses were tempted to seek further gains by re-selling client lists and pricing details – despite signing non-competition

clauses with the company that bought them out. Similar misdemeanours have been uncovered by Control Risks Group, one of Kroll's main competitors.

Tony McStravick, a senior consultant at Control Risks, says potentially maleable executives are now being targeted by a new breed of middlemen – the so-called information brokers.

Such brokers make a living by obtaining secret information from company executives and then selling it on to the highest bidder. McStravick, a former acting commander of the Fraud Squad, says the practice is particularly prevalent in the oil industry.

"I was involved in a case where an information broker was arrested after paying £7,000 for information from an employee of one large oil company. He got four years," he recalls.

Norwegian police earlier this year claimed to have uncovered another case where two Britons were detained on suspicion of corruption involving Statoil, Norway's state-owned oil company. The kickbacks were said to have exceeded \$15,000.

Investigation agencies clearly have an interest in persuading companies that such espionage is endemic, and needs preventative medicine. By doing so, they can earn large fees for anti-espionage services.

But although several large groups are said to routinely "sweep" their offices for bugs, most UK companies still appear to call in the investigators only after the event.

In such cases, the problem for the sleuths is not proving what has happened but trying to assess the cost of the lost information. That process has helped give birth to "forensic accounting", where auditors are brought in to assess the damages.

Andrew Mains, a partner in Coopers & Lybrand's forensic accounting practice, says: "We try to work out what the expected sales of a product might have been without the information leaking, and compare it to the actual turnover. Then you must try and assess the impact on selling prices and profitability."

Trying to combat industrial espionage remains an inexact science. But accountants and corporate investigators claim more companies are waking up to the dangers caused by rogue employees or competitors, and are willing to pay to avoid it.

"Companies now realise they should be protecting valuable assets," says Waite at Kroll Associates. "If they don't, they risk losing them."

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# In the shadow of Taglioni

Clement Crisp finds one of the great ballerina's roles reconstructed in Nancy

**M**arie Taglioni was the first and greatest of the ballerinas of the Romantic era. During the 1830s and '40s, when a ballet fever swept Europe and the Americas, taking such stars as Elsie and Grisi from triumphs in Paris and London to Petersburg and La Havana, Taglioni - *Marie, pleine de grace* - was Romantic ballet's undoubted glory. Her image - sweetly poised on a flower, drifting in white tulle as the sylph, an infinite delicacy of style disguising infinitely strong technique - was perpetuated in lithographs and in ballets concocted by her choreographer-father, Filippo. ("The daughter coming to the rescue of the father" being a not unusual comment on Taglioni père's creations.) It was he who made *La Sylphide* which identified for all time the gifts of his daughter, and these are gifts that ballerinas today still seek to emulate and evoke. Wherever gauzy skirts and a gently floating manner captivate an audience, there Taglioni casts her shadow. She cast her shadow in St.

Petersburg in 1839, when her father staged *L'Ombre*, an elaborate new spectacle for her. The narrative told of Angelica, poisoned with a bouquet on her wedding day by the jealous Duchess Eudoxie who has fallen for the charms of Loredan, the prospective groom. How Angelica's shade haunts the rest of the action, brings about the death of Eudoxie by the same bouquet, and amid the ruins of a castle leads Loredan away to bliss, is standard Romantic fiddle (and presages *La Bayadère* of 1877). What delighted the Petersburg audiences and those who saw Taglioni's triumph in other cities, was what one observer called "her spiritual nobility" as she wafted through the action, floated over a river, settled lightly upon an unbending flower.

The ballet was, inevitably, lost as Romanticism faded. Yet, like other works of the time, it has fascinated the French choreographer and scholar, Pierre Lacotte. His dance-training with certain eminent and long-remembered ballerinas fired his interest in what survived or might be reconstructed from this earlier golden age (and despite the imper-

manence of choreography, steps, style and even variations can persist through classroom and stagecraft).

Over the past 20 years, Lacotte has sought to revive some of these old ballets, calling them - or their semblance - into new theatrical life through extensive research and a sensibility towards the lost style

Wherever gauzy skirts and a floating manner captivate an audience, there Taglioni casts her shadow

of their dances and interpreters. *La Sylphide*, *Le Lac des Fées*, *Marco Spada*, and several others, have been mounted. The stagings do not claim more authenticity than that given by Lacotte's studies and his acute feelings for the period, but at their best they charm us, and open windows on a lost age.

His most recent essay has been the Taglioni *L'Ombre*, which I saw at the weekend in Nancy's

enchanted Opera House, in a production for the Ballet National de Nancy et de Lorraine which he directs. Lacotte's designs capture the procedures of Romantic stagings - a columned palace, a pretty river-scene - and the score by Manuel has been edited and re-orchestrated. (It is for the most part eminently forgettable, though David Garforth guided the Nancy Symphony orchestra through it with a loving sense of its possibilities.) The first scene, which has the thankless task of dramatic exposition, is dull enough as poison and deceptions are administered. But with the vision sequence in which Loredan is united with Angelica's shade (a touching exercise in Romantic mist and mystery not unworthy of *La Sylphide* or *Giselle*) we know something of what Taglioni's audiences knew about the marvels of ethereal grace offered by that "creation of the air", as one critic named her. And here we come to the real point of the event: the presence of Monique Loudières in Taglioni's shoes.

Greatly loved as an *étiole* of the Paris Opera, Loudières has both

the delicacy of technique and manner, and the dazzling speed and lightness, that can make Angelica (and Lacotte's fascination with Taglioni) entirely real. She weighs nothing, and she floats. She turns steps into bright-cut jewels. Her hummingbird speed in little things is matched by an easy, delicate charm that wins our hearts as it wins the role. It is a delicious interpretation, and one surely worthy of Taglioni. She is fortunate in her partner, the former Bolshoi dancer, Andrey Fedotov. Fedotov has the dignity and the technical clarity that the role needs. (I recall him as an ardent James to Semenyaka's sublime sylphide.) Here he makes much of a role which calls for swoons and confusion - those habitual occupations of the Romantic hero - but which also allows him to display a noble style.

The Nancy company offers devoted, well-schooled support, albeit now - as then - *L'Ombre* is really about its star. The evening is, ultimately, curious, yet at its best, curiously convincing. And Taglioni's graceful, enchanting shade is with us still.



Monique Loudières: a delicious interpretation of Angelica in Lacotte's revival of 'L'Ombre'



The Drones club meets the mechanicals: scene from Jonathan Miller's new production

Theatre/Alastair Macaulay

## The 'Dream' unmagicked

**O**nly a director as clever, inventive, and witty as Jonathan Miller could think up a history-game production like the Almeida Theatre's new *A Midsummer Night's Dream*. And only a fool could find it serious, revealing, or funny. It becomes here an unmagicked 1980s comedy involving people who belong in novels by P.G. Wodehouse. Helena puts the stage at the end of one episode crying "Taxi! Taxi!"; Puck puts on a cloth cap, woolen scarf, and overcoat to say "I'll put a giraffe round about the earth in 40 minutes"; and the ageing Titania has a recording of "Smoke gets in your eyes" played for Bottom.

True, on opening night, some parts of the audience laughed. But almost solely, it seemed, at the fact that these spilt characters onstage from the peripheries of the Drones Club - when not hailing taxis or exclaiming "Of course!" - keep spouting these

bally lines by Shakespeare. When Helena asks Duke Theseus "But I beseech your Grace, that I may know/The worst that may befall me in this case,/If I refuse to wed Demetrius", she is as artificial as one of those girls who Berdie Winstone finds himself engaged to by mistake. The joke - oh dear - being, drawing stiff-upper-lip folk, sound insincere in all they say.

I laughed once. Po-faced Toby Jones, as Flute playing Thisbe, is so earnest, so absorbed, so committed, in slowly driving the sword into his/her breast, then slowly pushing it a little further, then digging it in that slow bit more, that I guffawed in true delight. Soon after that, another

marvellous and quite different moment occurs, as the rude mechanicals depart. Silence falls. The privileged nobles all sit there, blank, with nothing to do. And we feel the gap that these inefficient and hard-working rustics have left behind them. Fine. But to get to these fine moments, you have to sit through the previous 95 per cent of this staging. The set, by the Quay Brothers, makes matters worse. A partition of glass windows and doors stretch across the stage, leaving a claustrophobically small area at the front for most of the action.

Miller cuts reams of poetry clean out of the play - notably Titania's "Come, now a roundel" and the fairy lullaby that follows

- and yet these omissions make the play feel longer. What poetry he leaves is usually nullified by the 1980s drawing, and the exaggerated meagre Englishness of tone, with which it is uttered. Angela Thorne, as Titania, comes nearest to making the 1980s style both amusing and serious. I never thought I would hear Oberon, let alone an experienced Shakespearean such as Norman Rodway, pause to cough and splutter between "I know a bank" and "where the wild thyme blows".

Sylvestra Le Touzel, as Helena, is the most proficient at catching the smart and brittle glibness that Miller presumably wants. It is very irritating. The same goes, to a lesser degree, for Angus

Wright (very Drones Club) as a gangly Lysander and Jonathan Coy as a silly-duffer Demetrius. Doon Mackichan's too-often-noised Helena is an infuriatingly, indeed stupidly, trivial buffoon.

Does Miller, in setting this play in the 1980s, want to convey the sense of a world in crisis, the end of a privileged old order, and the loyal subservience of a working class? Probably, and much more besides. But none of these things strike us as we watch. As in so many of his productions, he applies the busy top layer of his history-game so thickly over the play that we can neither get through to the clever points he may have in mind or, more interestingly, to the beautiful drama that Shakespeare wrote. Ironically, Miller's distracting concentration on historical surface makes him seem one of the most decadent directors around.

Almeida Theatre, NI, until February 1.

## Kind master of mockery

Martin Hoyle pays tribute to Willie Rushton

**J**ust as the summers of one's youth were always golden and the Christmases obligingly Dickensian in their whiteness, so satirical revue was at its most blissfully funny. Or so it seems. I remember in the early 1960s the official Oxford contingent to the Edinburgh Fringe being alarmed by a group of interlopers who called themselves The Oxford Players.

They hired a more salubrious venue than we could afford, with up-to-date lighting and amplification. Their company seemed rather older than ours, the links with Oxford as much historical or social as current, and appeared to include some smart young businessmen. They had connections with the buoyant and iconoclastic *Private Eye*. Ash-blond glamour was provided by the stunningly beautiful Candida Betjeman; and (apart from the odd cameo from Albert Finney, popping in for post-performance send-ups of John Osborne's *Luther*) the comics included Ian Davidson (subsequently a successful TV producer), Richard Ingrams and William Rushton.

The formally billed William - Willie came later - was as yet best known as a cartoonist, indeed oddly resembling some of his drawings. John Wells has recounted how, as a stranger, he identified Rushton in the street because the stout, boyish-faced innocence immediately evoked a Rushton cartoon. The outlines may be bulky but the pointy feet and fingers add a curious daintiness, a token of Rushton's fastidiousness as a humourist. The shape may recall a barrage balloon but, like a balloon, there is the suggestion of weightlessness; these figures, for all their prosaic, earth-bound qualities, could take off and float through the air at the drop of a bowler.

Like his drawings, Rushton's comedy was rooted in the recognisable though capable of taking

flight into the surreal. His stage debut was in Spike Milligan's hijacking of John Anstruther's *Bed Sitting Room*, a baptism of surreal fire if there ever was one; but he was spotted doing a Macmillan impersonation by Ned Sherrin, on the look-out for unknown talent for a television satire show; and found himself in a pilot for *That Was the Week That Was*. The rest is history.

In retrospect the humour of those Mac-mocking days seems unconsciously benign; today's comedians are personally vindictive to a degree, but then perhaps they have more cause. Rushton was never as unkind as even some of his contemporaries - notably the schoolfriend, Richard Ingrams, a day younger than himself, with whom he co-founded *Private Eye*.

In recent years Rushton had become a much-loved figure on radio. Significantly, Wednesday's radio news of his death tried to give some flavour of his humour, a mixture of polite propriety and comic madness, geniality and dead-pan normality. You can imagine his comic persona primly hushing a crowded art-gallery before quickly pencilling a moustache on the Mona Lisa. It would be a very convincing moustache, too.

The sound clips from *I'm Sorry, I Haven't a Clue* certainly gave little clue, out of context, to that erudite mockery based, one suspects, on principles of gravitas and kindness undreamt of by today's stand-up comics. In 1985 he was diagnosed as a diabetic. Having to cut down on drink was an almost Gilbertian irony for a long-time judge of the *Evening Standard's* London Pub of the Year award; just as a sudden and shockingly early death at 59 shortly before Christmas is a further irony. Of all the Oxford Players that summer in Edinburgh Willie Rushton made the likeliest Father Christmas.

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**CONCERT**  
Concertgebouw Tel: 31-20-6718345  
● Blue's blue - Kantatimusic by Kugel. Conducted by Ed Spiergaard, performed by the Nieuw Ensemble. Soloists include soprano Angela Tunstall, mezzo-soprano Susan Bickley and baritone Romijn Blachoff; 8pm; Dec 14.  
● Enrico Pace: the pianist performs works by Schumann, Brahms, Liszt and Mozart/Liszt; 8.15pm; Dec 15.

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Berlin Sinfonietta: with conductor Michael Sakler, violinist Frank Gabor and bassoonist Frank Forst and Alexander Heese perform works by Mendelssohn, Vivaldi, Albrechtsberger, Vivaldi and J.S. Bach; 11am; Dec 15.  
Philharmonie &

Kammermusiksal Tel: 49-30-2614583  
● Cecilia Bartoli: recital by the mezzo-soprano, accompanied by pianist Jean-Yves Thibaudet. The programme includes works by Bellini, Bizet, Rossini and Verdi; 8pm; Dec 15.

### CAPE TOWN

**EXHIBITION**  
South African National Gallery Tel: 27-21-451628  
● Contemporary South African art produced during the last decade and acquired by the South African National Gallery between 1985 and 1995. More than 700 paintings, sculptures, works on paper and ceramic pieces are included; from Dec 14 to Mar 30.

### COPENHAGEN

**DANCE**  
Det Kongelige Teater Tel: 45-33-69 69 69  
● Hamlet: a choreography by Peter Schaufuss to music by Sort Sol and Langgaard, performed by the Royal Danish Ballet and the Royal Theatre Orchestra; 8pm; Dec 14, 16.

### FLORENCE

**OPERA**  
Teatro Comunale Tel: 39-55-211153  
● Die Zauberflöte: by Mozart. Conducted by Simone Young, performed by the Orchestra e Coro del Maggio Musicale

Florentino. Soloists include Julian Rodescu, Dean van der Walt, Susanne Elmark and Alessandro Corbelli; 3.30pm; Dec 15.

### HAMBURG

**OPERA**  
Hamburgische Staatsoper Tel: 49-40-351721  
● Die Zauberflöte: by Mozart. Conducted by Lothar Zagrosek, performed by the Hamburg Staatsoper. Soloists include Blenck, Isokold, Weiler and Stricker; 3.30pm; Dec 16 (7pm).

### LONDON

**AUCTION**  
Bonhams Tel: 44-171-3933900  
● Early Chinese Works of Art & The China Trade: Highlights of the sale include a 17th-century Rhino Horn Liberation cup, an 18th-century blue and white Moon Flask decorated with pomegranates, and a collection of nine pieces of 18th-century armorial porcelain; 1pm; Dec 16.

**CONCERT**  
Barbican Hall Tel: 44-171-6384141  
● London Concert Orchestra: with conductor Ian Watson, tenor Bonaventura Bottone, trumpeter Crispian Steele-Perkins, the London Philharmonic Choir and the Southern Boys-Choir perform works by J.S. Bach, Handel, Gounod, Franck, Clara, Stanley, Wagner and Adams; 3pm; Dec 15.  
Wigmore Hall Tel: 44-171-9332141  
● Anthony Rolfe Johnson: recital by the tenor, accompanied by

pianist Catherine Edwards. The programme includes works by Beethoven, Schubert and Mozart; 5pm; Dec 14.

### MADRID

**EXHIBITION**  
Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4875062  
● Jannis Kounellis: this exhibition presents an anthology of the Greek contemporary artist Jannis Kounellis. Comprised of 50 works of art, the exhibition mainly presents sculptures and installations grouped in accordance with pictorial themes; to Feb 16.

### OPERA

**Teatro de la Zarzuela Tel: 34-1-5245400**  
● Capriccio: by R. Strauss. Conducted by Antoni Ros Marba, performed by the Scottish Opera. Soloists include Pamela Coburn, and David Pittman-Jennings; 8pm; Dec 15, 17.

### MONTE CARLO

**AUCTION**  
Sotheby's Monaco Tel: 33-93 25 19 33  
● Fine French Furniture: highlights of the sale include a Louis XV Ormolu-mounted Chinese céladon porcelain Pot-pouri, a Louis XVI clock representing a Minerva's bust, and furniture from the Baron Coppée's collection; 4pm; Dec 14.

### NEW YORK

**CONCERT**

Alice Tully Hall Tel: 1-212-875-5050  
● Concert Royal: with conductor James Richman and soprano Julianne Baird perform Christmas music; 8pm; Dec 16.  
Avery Fisher Hall Tel: 1-212-875-5030  
● Messiah: by Handel. Conducted by Martin Josman, performed by the National Chorus; 8pm; Dec 14.

### EXHIBITION

**Brooklyn Museum Tel: 1-718-638-5000**  
● In the Light of Italy: Corot and Early Open-Air Painting: this exhibition of 130 paintings examines the founding and development of the new landscape tradition of painting on-site, as practiced by members of the international community of artists in and around Rome from the time of Valencienne and Thomas Jones in the 1780s to Corot and Blethen in the 1820s and 1830s; to Jan 12.

### PARIS

**EXHIBITION**  
Galerie Nationale du Jeu de Paume Tel: 33-1 47 03 12 50  
● Jesús Rafael Soto: retrospective exhibition devoted to the work of the Venezuelan contemporary artist Jesús Rafael Soto. The main focus of the exhibition is on his work in the mid-1950s. Included are his series of paintings on Plexiglass, "classical" paintings such as "Vibrations" and "Carnés virtuels", and a selection of recent works including "Ambivalences" and

"Volumes virtuels"; from Dec 17 to Feb 16.

**OPERA**  
L'Opéra de Paris Bastille Tel: 33-1 44 73 13 99  
● Faust: by Gounod. Conducted by Yves Abel, performed by the Orchestre et Choeurs de l'Opéra National de Paris. Soloists include Daniel Galvez-Vallejo and Cristina Gallardo-Domas; 7.30pm; Dec 14.

### ROME

**CONCERT**  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611084  
● Orchestra dell'Accademia di Santa Cecilia: with conductor Kurt Sanderling and cellist Michael Sanderling perform works by Shostakovich and Tchaikovsky; 7pm; Dec 14, 15 (6.30pm), 16 (8pm), 17 (7.30pm).

### VIENNA

**OPERA**  
Wiener Kammeroper Tel: 43-1-5120100  
● Don Giovanni: by Vives. Conducted by Luis Vilel. Casanova, performed by the Wiener Kammeroper (in German). Soloists include Monica Theiss, Lorena Espina, Sullie Girardi, Lubica Gracova, Cesar Gutierrez and Hector Sandoval; 7.30pm; Dec 16.

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## COMMENT &amp; ANALYSIS

Philip Stephens

## Major moribund

Clinging confirmation of the Tories' death wish came in the parliamentary debate on a single currency



Tony Blair should take a holiday. Britain's Conservatives have pushed the self-destruct button and it is hard to see what the Labour leader has to gain by intruding on John Major's all-too-public grief. As long as the government's woes fill the front pages, the tide for change runs stronger by the day. And I am told the Caribbean is awfully pleasant at this time of year.

I am only half-joking. The resignation this week of David Willetts as paymaster general was a minor tremor on the Tory Richter scale. In spite - or perhaps because - of the "two brains" soubriquet, Mr Willetts tried and failed to outwit the House of Commons committee charged with cleaning up parliament's act.

To borrow a phrase, he was too clever by half. He was then left with little choice but to jump before he was pushed. No doubt Mr Willetts will be back before too long, although one begins to wonder whether there is any place in British politics for intellectuals.

This investigation was simply a trailer for the main event. The same committee will now move on to probe the activities of several Tory MPs implicated in the so-called cash-for-questions affair. It promises to be a messy business. You do not have to have to grasp the complex detail of the affair to sense the foreboding.

Senior Conservatives are appalled by the prospect of some pretty soiled laundry being washed in public. They expect one of those accused will eventually be expelled from parliament.

Their only hope is that what Mr Willetts unwisely referred to as a "good Tory majority" on the committee will prolong the investigation beyond the election. To the same end, another date has been ringed in Mr Major's diary. He may have more to gain than to lose by

going to the country on March 20.

The clinching confirmation of the Tories' death wish, however, came in the parliamentary debate on a single currency ahead of today's European Union summit in Dublin. Last weekend Mr Major mapped out a route through the European minefield. His tone was too sceptical for my taste, but he offered his party a series of sensible compromises. The Euro-phobes threw them back in his face.

Kenneth Clarke is used to jeers and catcalls from his own side. He can take it. But the barrage of abuse which greeted the chancellor's exposition of the pros and cons of a single currency was unprecedented. Gordon Brown, his Labour shadow, spoke the truth when he said Mr Clarke has more supporters on the opposition benches at Westminster than on his own.

Mr Major once thought the Dublin summit would provide an escape route. He would hold aloft the draft treaty on institutional reform and reject its principal ambitions one by one. Then he would challenge Mr Blair to do the same. New dividing lines over Europe would be drawn between the parties.

A shrewd Irish presidency

The dilemma is how much energy Mr Blair should devote to fleshing out policies now and how much to planning their implementation in government

has spiked his guns. It does not want to see the prime minister isolated. More to the point, it has no interest in driving Mr Blair into a similarly uncompromising stance. Britain's European partners expect to see his name on the treaty they want to sign in Amsterdam next June. So the most contentious issues - qualified majority voting and flexible co-operation - have been put to one side until then.

The remaining source of potential conflict with other governments concerns border and immigration controls. But here Messrs Major and Blair are in full agreement. Geography and tradition demand that Westminster retains full control of the nation's borders. The Tory sceptics do not care. They have a single ambition: to destroy Mr Major's wait-and-see policy on a single currency. They are happy to pay the price of defeat at the election.

You can see why there are voices whispering in Mr Blair's ear to play it safe. He is performing brilliantly in the House of Commons, at every turn twisting the knife in Tory wounds. And if there were any residual doubts that Mr Major had lost his parliamentary majority, they will be dispelled by Labour's victory in the Barnsley by-election.

European governments are not alone in assuming Mr Blair is destined for power. This week the prospect even injected some sanity into official preparations for the millennium. With luck, Labour's refusal to write a blank cheque will soon scupper the absurd plan to mark the occasion by spending £1bn on a tent by the Thames.

Mr Blair, though, has to make another calculation. He will signal again next week that education is at the heart of his prospectus for government. But the three issues that will rush headlong at an incoming

Labour government are tax and spending, Europe, and devolution.

The dilemma is how much energy he should devote to fleshing out these policies now and how much to planning their implementation in government. It is a delicate balance. Issues which can be confronted in government are often untouchable in opposition. Thus he knows that if Scotland is given a parliament, it will have to strike a new constitutional bargain with England. That bargain should be drafted before the election, but Mr Blair would be wise to keep it to himself until afterwards.

Similarly with Europe. After an initial look at the drafts prepared for Dublin, Robin Cook, the shadow foreign secretary, believes that, internal frontiers aside, Labour could probably cut a deal on a new treaty. There is little to be gained, though, from spelling out the details now.

Tax and spending are different. January will see the start of a £10m Conservative advertising onslaught, most of it directed at Labour as the party of confiscatory taxation. Mr Brown has already decided to respond with further examples of the tough choices he would be ready to make in government. But there is no decision yet on whether to propose a higher top rate.

The economics argue for the option to be kept open, the politics for sticking with the present 40p rate. My own instinct has been that Messrs Blair and Brown should take the latter course. But there is a strong case that Labour can promise lower taxes for those at the bottom of the income pile only if it is prepared to take more from those at the very top.

Either way, such dilemmas confirm Mr Blair in his determination not to be complacent. And there is always Tuscany in August.

## LETTERS TO THE EDITOR

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## Regular review after Emu needed

From Mr John Scemery

Sir, How exciting but how sad to see President Chirac of France and Chancellor Kohl of Germany meet to discuss the future shape of the European monetary system. "Chirac and Kohl will make progress on Emu," December 10. Exciting, because we are seeing history being made, as Europe prepares for the big leap forward to having one currency. Sad, because Britain is totally ignored and marginalised, thanks to the weak and vacillating government of John Major reacting to Eurosceptic pressures.

Kohl and Chirac are both right. Of course it must be elected politicians who lay

down the rules under which the European monetary system will function and who specify the European Central Bank's responsibilities and how it is to carry them out. But, once agreed, the monetary system should be run independently and impartially by the central bank.

If there were two hands on the controls, a political hand (as France now seems to be asking) and the hand of the European Central Bank, there would be a great risk of decisions being influenced by party political or national-political considerations. This is unacceptable. What should be considered, however, and has not

been so far, is that the remit of the European Central Bank and the rules of the European monetary system should be reviewed by elected politicians after an initial period of, say, five years and then be subject to further reviews at regular multi-annual periods. This would enable democratically-elected politicians to correct and update both in the light of developments (eg if the single European currency becomes a leading international currency) and of experience.

John Scemery, 78 Marazion, B-3090 Overijse, Belgium

## Security in a common arms code

From Mr Paul Davis

Sir, Rationalisation of the European defence industry is indeed necessary for competition ("EU struggles to get defence set together", December 11). It is imperative, however, that a desire to be competitive does not override security concerns. The danger is that cross-border ventures and acquisitions will facilitate the by-passing of national controls in those countries which operate restrictive export policies. In time, this could lead to the reduction of European export controls to

the lowest common denominator. This would inevitably increase the flow of arms to regions of tension, military aggressors and countries that abuse human rights.

A necessary concomitant of a rationalised European defence industry is an effective European arms export control policy. In the aftermath of the Gulf war, European states adopted eight criteria governing the arms trade. However, they have had limited effect as they are vague and subject to differing interpretation. Cross border collaboration now makes

it essential that a binding EU code of conduct is introduced.

The current inter-governmental conference negotiations provide the ideal forum for the introduction of such a code. A common security outlook will be impossible if member states continue to undercut each other's arms export controls.

Paul Davis, executive director, Safeworld, 3rd floor, 33/34 Alfred Place, London WC1E 7DF, UK

## Europe can claim to have invented Internet

From Mr Norman Dombey

Your editorial "Cyber-racy" (December 6) states that "The Internet was designed as an open information highway for US scientists". It is true the Pentagon funded advanced computer networks like ARPANET, to which US (and UK) scientists had access during the 1970s and 1980s, but these networks only allowed

remote access to other computers on the network and the use of electronic mail.

Nowadays most people consider the Internet as synonymous with the world wide web, which was invented by scientists in Europe, not the US. Tim Berners-Lee and Robert Cailliau proposed the world wide web in October 1990 at the European Particle Physics Centre

CERN in Geneva and the demonstration programme was developed soon afterwards. The first US server was installed at Stanford (also in a particle physics facility) in May 1991.

Norman Dombey, Centre for Theoretical Physics, University of Sussex, Brighton BN1 9QJ, UK

## Coinless society idea from another planet

From Mr Steve McGiffen

Sir, May I ask Mr Selwyn Hodson Prestinger (Letters, December 10) how those of us who like to give spending money to our children and express our solidarity with less fortunate people by giving money to beggars or by buying The Big Issue, or by dropping a few francs in a street busker's hat in appre-

ciation of a song, will manage these things in his brave new coinless Europe?

Will we really need a credit/debit card when buying a cup of tea, a bar of chocolate or a Ritz packet?

The fact is that the flight of fancy necessary to arrive at a coinless currency is typical of the thinking (or lack of it) of that class of people

who increasingly control economic decision-making and who do not seem to live on the same planet as the rest of us at all. Their greatest achievement is, of course, Emu itself - with or without coins.

Steve McGiffen, boulevard du Midi 135, 1000 Brussels, Belgium

## Condition for making China WTO member

From Mr Andrew Wigley

Sir, In your editorial "China and the WTO" (December 11), you claim that 10 years of negotiations for Chinese membership of, first, the General Agreement on Tariffs and Trade and now the World Trade Organisation, have been long enough.

It is true US platitudes through favoured trading status and the formal EU/China dialogue which opened this year have done little to encourage reform. Only accession will set conditions for China's integration in the world market. The return of Hong Kong to China on July 1 next year may affect European trade with the region. We cannot afford to let this marketplace be restricted by the People's Republic of China.

However, one of the many criteria which you fail to mention is the issue of human rights. To grant membership now, as you suggest, would be an act of hypocrisy on the part of the western powers and would be a dereliction of our responsibility to post-colonial Hong Kong.

Membership should come at a price, one which China can yet afford.

Andrew Wigley, 23 rue General Capiaumont, 1040 Brussels, Belgium

## Spread a little happiness

From Mr Martyn Bleshevel

Sir, With the prospect of the Netherlands hosting the European presidency in the new year, I am glad to read that James Morgan ("There is only one satisfied country in the EU", December 1) considers our nation to be one of marginal domestic problems.

Hopefully we can spread a little of our satisfaction among the other member EU-nations during the six-month presidency - they seem to need it.

Martyn Bleshevel, Sloterskade 34/35, 1058HE Amsterdam, The Netherlands

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What you never thought possible.

## Europa • Dominique Moïsi

## Gloom of the sick man

The deep sense of malaise in France is endangering monetary union



Terrorism has returned to the capital; new corruption scandals continue to emerge; the government's privatisation plans have been thrown into confusion. With unemployment continuing at a postwar high, the mood in France is gloomy. The French are disillusioned with President Jacques Chirac, the man they elected more than 16 months ago. And they expect very little from the parliamentary elections in 1998.

Morosity has become a codeword to summarise the state of mind of the French. Could France, once a driving force in Europe, now be the sick man of Europe, torn by self-doubt, poor economic performance and fear of the future?

The Germans also face economic difficulties, particularly with unemployment and the public recognition of the costs of reunification. But they have a strong, reassuring leader in Chancellor Helmut Kohl - and they are aware of their central role in the European Union.

The British have their political problems. But they can take comfort from the recent improvement in their economy - while next year's general election could renew the government.

Both Germany and the UK are suffering the same malaise that afflicts most of western Europe: states face the challenge of adjusting to globalisation, which draws powers away from national

bodies and forces reductions in public spending. But that crisis affects France more because there is more state in France and because France has identified its future with the European project.

Power in France is excessively centralised in the executive, the higher civil service is dangerously politicised and scandals are still exploding in the absence of clear rules for the financing of political parties. The state needs to be reformed on a more modest and honest basis.

Can it be done, given the incestuous relationships between the political, administrative and business elites? It is unlikely such a homogeneous group could make the necessary break with conformity and conservatism.

Some observers believe there may be an "Italianisation" of the French political system, in which the main parties collapse like a house of cards and give birth to a New Republic. But that is equally unlikely: the French state is more powerful than Italy's and French society is less dynamic, less willing to take risks than its Italian counterpart.

Yet the likely continuation of morosity will have an impact that goes well beyond France - one that may constitute one of the biggest challenges to the completion of the process of creating a European Union.

Members of the pro-European majority in the French parliament appear to discuss the single currency with the serene resignation of early Christians about to die for their faith in ancient Rome: "We will remain faithful to the Maastricht objectives, but we will be wiped out in the next elections," might be their view.

In such a climate, it is hard to believe the timetable and objectives of economic and monetary union will be achieved if growth does not pick up - whatever officials say.

The contrast between the downbeat mood of younger French people and the optimism of young urban Poles, for example, is a perfect illustration of the crisis of the EU. The French inside the Union feel gloomy and fear for the future; the young Poles outside the Union are full of hopes for the future.

Instead of being perceived

as a goal or even - less ambitiously - as a solution, the European Union is seen as either the problem or an irrelevant answer to the daily preoccupations of the French: unemployment and insecurity.

In a contradictory manner, the EU is seen as being both too intrusive in a bureaucratic sense and too impotent on the international stage. From the dictates of Brussels to the failure of Europe in Bosnia, the European project is losing its allure and purpose for France.

The growing discontent is shrewdly exploited by Jean-Marie Le Pen's extreme right.

The Germans are witnessing events in France with a mixture of bewilderment and anxiety over their potential impact on the timetable for Emu. Having lost his old friend and ally Francois Mitterrand, Mr Kohl does not feel reassured by the new French leadership. Mr Chirac's dedication to the cause of Europe is seen as less emotional and less deep than his predecessor's.

As the gloom deepens in France, it would be sad if the present French state of mind strengthened the Eurosceptics in the UK. It would be an ironic turn of events at a time when the Labour party may be about to come to power, bringing a new and more positive approach to Europe.

Europe cannot be fully unified without the UK. But without a secure, convinced and firm French presence it is the entire European Union project that would be placed in jeopardy.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of *Politique Etrangère*. He writes here in a personal capacity.

Victims circle: the recent blockades by striking truck drivers are a symptom of French gloom

Photo: AP



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Friday December 13 1996

## Mr Clinton's dead centre

Mr Bill Clinton's speech to his old friends at the Democratic Leadership Council on Wednesday, his first formal address since being re-elected, was notable less for what it said than for what it did not say. "The centre can hold," he proclaimed. "The centre has held and the American people are demanding that it continue to do so." All true. But as Mr Clinton now recognises, holding the centre leaves him more than ever aiming to tinker with the status quo, not fundamentally reform it.

The speech contained very little in the way of new ideas, but as far as domestic policy was concerned there were two basic messages. The first was that the onus for solving the country's problems would be more widely shared. Washington would still play a supporting role, but often it would be up to others - notably state governments and the business community - to come up with new ideas and make them work in practice.

Second, and related, in the search for practical solutions there would be little room for ideology, be it of the far left or the far right.

Nowhere were both themes more evident than on welfare reform, to which Mr Clinton devoted a considerable portion of his speech. He stressed, once again, that the sweeping welfare reform legislation he signed in the summer was "just the next

step, not the end of the road". But true to the terms of the bill itself, the further steps he sketched out involved only a marginal role for the federal government. Echoing the Reverend Jesse Jackson's Democratic party convention speech, the president argued forcefully that business would have a vital role in making "welfare to work" a reality.

The modesty of Mr Clinton's proposals was understandable. After all, the electorate showed little desire for more radical change in the election - and Mr Clinton would hardly be in a position to deliver it even if they had. But there are several areas on which the president ought to think of taking a stronger stand, ideally before Congress convenes next month.

On education, he should show more willingness to translate his speech into action by giving federal permission for a broader range of local experimental reforms, for example through voucher schemes. Most important would be social security reform, conspicuously absent from Wednesday's speech.

The lesson of past entitlement reforms is that changes not endorsed by both parties do not stay on the books for long. The nature of his election victory gives Mr Clinton a golden opportunity to enact lasting reform and put his new pragmatism to good use.

## Fresh water

Yesterday's agreement with India on sharing the water of the Ganges is more than just a fine way for Bangladesh to celebrate its first quarter century as a nation. For the countries of south Asia as a whole it holds out the hope of a more peaceful coexistence.

Water has been a bilateral bone of contention ever since India dammed the Ganges at Farakka, just west of its border with Bangladesh, in 1976. India wanted to divert water to Calcutta to prevent its port silting up. Bangladesh complained that the barrage deprived it of water in the dry season and exacerbated monsoon flooding.

This week's agreement owes much to a fortunate coincidence of political circumstances. Sheikh Hasina, leader of Bangladesh's new Awami League government, is more sympathetic to India than her predecessor. Mr I.K. Gujral, foreign minister in India's new United Front government, has sought conciliation with neighbours.

There is thus scope for building on the Farakka accord. The climate is now more propitious for a deal on transit whereby Bangladesh would open routes to India's remote north-east. Bangladesh could agree to allow its port at Chittagong to be used for Indian trade.

Even now such deals would take considerable political courage. Bangladesh would have to

overcome what it feels is risk to its sovereignty and security from such concessions. But practical progress on improving India's relations with Bangladesh would be a constructive example for Pakistan.

The prospects of much headway being made in India's far more complex bilateral relationship with Pakistan still look slim in the short run. The United Front undermined its own hopes of better relations by holding elections in Kashmir shortly after it took office. Pakistan is so beset with its own internal problems that it cannot easily respond to new initiatives.

But it is in everybody's interest that relations improve. More than a quarter of Pakistan's budget goes on defence: it could be cut if a better relationship with India afforded more security. Both countries would prosper from greater trade exchanges. Security would follow from economic interdependence.

But India needs to offer more than the vague assurances of goodwill which characterised Mr Gujral's initial overtures. A specific agenda for activating the 1972 Simla agreement, which committed both sides to bilateral talks, would force a response from Pakistan. The Farakka deal shows what can be achieved in this troubled region. It must be followed up.

## Trading places

To those of an old-fashioned disposition, the latest changes to London's FTSE stock market index might seem to fit a familiar pattern. Out go two venerable manufacturers, Pilkington and Courtauld. In come two providers of services: Mercury Asset Management, the fund manager, and Hays, which rents out anything from temporary accountants to warehouses.

If this suggests creeping de-industrialisation, the truth is more complex. The previous adjustment to the index saw the addition of a 90-year-old cigarette manufacturer, Imperial Tobacco, and the departure of a recently formed utility, Southern Electric. The round before brought in the merged components manufacturer LucasVarity, and dropped the demerged rental group Thorn.

Besides mergers and acquisitions, changes in the index have much to do with the luck of the draw. Courtauld and Pilkington are both out of favour at present as cyclical stocks. In the past, changing fortunes have moved companies such as Cookson, the specialist materials group, and Next, the retailer, in and out of the index several times.

Comparison of today's constituents with the original 100, dating back to the start of 1984, shows a similarly mixed picture. The original list contained plenty of old manufacturing

names now vanished as independent entities, such as Plessey, Ferranti and Hawker Siddley. But it also had its share of vanished service companies: Exco, Globe Investment Trust and BBT.

Closer investigation confirms the pattern. In 1984, just over half the index - around 58 stocks - consisted of companies which made things, whether beer, chocolate, chemicals or buildings. Today's list - depending on definitions - contains 56. The number of retailers, meanwhile, is constant at 12. The number of banking and financial service companies has fallen from 21 to 17.

The biggest change in those 12 years, of course, has been the privatisation of utilities. The effect of this has proved slightly unexpected. Originally, it was thought that the inclusion of boring water and electricity companies would make the UK equity market more stable. Instead, bid activity and the vagaries of the regulators have had the opposite effect.

The utilities have also weighed against any trend to de-materialising Britain's wealth. Reservoirs, gas pipes, power stations and pylons are nothing if not physical assets. Economically speaking, there is nothing whatever wrong with a nation gaining its wealth from services. In stock market terms, though, the UK is not there yet.

# The trauma of the truth

South Africa's former combatants have little time left to disclose knowledge of human rights violations, writes Roger Matthews

Time is running out for South Africa's former political and military masters, and those who acted in their name. They have just 24 more hours to decide whether to confess all they know about the horrendous human rights violations committed by the security forces during the apartheid years.

If they do, and their acts are judged to have been committed for political purposes, they can be granted amnesty. But failure to disclose could mean living the rest of their lives under the threat of criminal or civil prosecution.

They are not alone in their dilemma. Senior members of the politically dominant African National Congress, including some who now sit in or close to government, face the same choice. They have the option of admitting their role in the bombings and killings, including the vicious treatment of suspected informers and the execution of others in guerrilla training camps, or of remaining silent.

The process is an essential part of the political compromise hammered out in 1993 which led to South Africa's first fully democratic elections, and the transfer of power to the ANC the following May. Part of the agreement was that a Truth and Reconciliation Commission should be established. The aim was not retribution, but to expose the truth about South Africa's bloody past. By so doing, wounds would be allowed to heal, a fresh start be made, and a way found to avoid such calamities in future.

The Truth Commission is also facing critical weeks. Since it was established early this year, much of its time has been taken up hearing the accounts of victims and survivors of tragedies. The maimed, the mentally scarred, mothers desperate to know the fate of sons, daughters the fate of fathers, some bitter, others forgiving, have appeared at hearings throughout the country. Sometimes the audiences have been large, other times sparse, but always predominantly black.

Archbishop Desmond Tutu, who heads the commission, has warned of the serious consequences for the nation if a line cannot be satisfactorily drawn under the shocking events of the years from 1960 to 1993. "After seeing the reactions of victims and the public to the atrocities which have been revealed, can anyone doubt that despite more than two years of democracy, South Africans remain a traumatised people?" he asks.

For the past few weeks he has been meeting the leaders of political parties to explain again the potentially serious consequences of them not urging their members to apply for amnesty.

The reasons for not coming forward are many. There is widespread scepticism whether the Truth Commission, with its 60 investigators and limited budget, can in the 24 months it has been allotted possibly unearth the truth behind so many gross human rights violations spread over more than 30 years.

The acquittal of General Magnus Malan, former defence minister, and other high-ranking officers on 13 charges of murder following a six-month trial in



Four central to exposing the truth about South Africa's bloody past: (from left) Desmond Tutu, Joe Modise, Magnus Malan and F.W. de Klerk

Durban this year reinforced doubts that South Africa's overstretched police and creaky legal system could ever successfully prosecute more than a handful of cases. Gen Malan has since urged soldiers not to apply for amnesty, and to take their chance with the courts.

Among participants on both sides of the bitter struggle there also remains a strong belief that they were fighting for a just cause, on one side to liberate the nation from the tyranny of apartheid, on the other to maintain a bulwark against the spread of communism and Soviet influence.

And the work of the Truth Commission cannot be divorced from contemporary politics. While some present and former security officers might fear physical retaliation if they confess, the politicians are also mindful of the damage that could be inflicted on them by the electorate, both regionally and nationally.

Mr F.W. de Klerk, president from 1989 until 1994 and, like Archbishop Tutu, a Nobel Peace Prize winner, again apologised for the excesses committed under apartheid when, as leader of the opposition National party, he presented its submission to the Truth Commission. But he would not accept full responsibility, and does not plan to seek amnesty.

"I retain my deepest respect for our former leaders," he told the commission in August. "Within the context of their time, circumstances and convictions, they were good and honourable men, though history has shown that as far as the policy of apartheid was concerned they were deeply mistaken in the course on which they embarked."

He also sought to exonerate himself for what he did while

president. "No president, minister, commanding officer, or indeed archbishop, can know everything that takes place," he said. "In dealing with unconventional strategies [to counter ANC guerrillas], I want to make it clear that within my knowledge and experience they never included the authorisation of assassination, murder, rape or assault."

The ANC was rather more forthcoming, providing some details of guerrilla actions it had ordered, and a list of people who had been executed in its training camps. But Mr Thabo Mbeki, the deputy president, insisted that the ANC was fighting a "just war", a view expressed more forcefully by other senior members of the organisation who have questioned the moral need to apply for amnesty.

But the most unco-operative was Chief Mangosuthu Buthe, leader of the mainly Zulu Inkatha Freedom party, in whose home province of KwaZulu-Natal some of the worst violence occurred. He regretted the loss of life, but knew nothing more specific. No senior members of the party have yet applied for amnesty.

Elsewhere, however, the Truth Commission senses that it is making progress, or even that a dam may be about to burst. With the December 14 deadline for amnesty at hand, applications and inquiries about procedures have mushroomed, averaging more than 100 a day. The majority of the more than 3,800 applications already received have come from people in jail.

More important, the seniority of the applicants is increasing. Five senior white police officers have been giving what members of the commission believe is crucial information. Mr Joe Mod-

ise, who headed ANC military operations in the 1980s and is now minister of defence, has applied for amnesty, as has Mr Adriaan Vlok, the former minister for law and order.

Such has been the recent surge of applications that the Truth Commission would like President Nelson Mandela to extend the deadline by another three months. But this would make it even harder for the commission to complete its work within the two-year limit, thereby extending the pain for a nation which is being forced to confront a range of harsh economic and social decisions.

South Africans have also discovered this week the anguish of giving amnesty. Mr Brian Mitchell, a former police captain, had been sentenced to death in 1992 on 11 counts of murder and two of attempted murder. His death sentence was commuted to 30 years' imprisonment just before the 1994 general election. This week he walked free, having been granted amnesty. The committee hearing his application decided the massacre in KwaZulu-Natal in which he was implicated had been part of the "total onslaught" against the ANC, and Mr Mitchell had behaved "within the scope of his official duties".

Angry outbursts followed from several of the victims' families, and more are sure to follow. Mr Mitchell is only the first of several high-profile convicted killers who expect to be granted amnesty. Much of the public anger has focused on allowing such men to walk free while nothing has been decided on compensating the victims, which forms another essential part of

the Truth Commission's work. One of its three committees is specifically charged with providing a framework and with working out details of reparation and rehabilitation for victims and their families. Its work is progressing but reparations will require money from a government committed to reducing the budget deficit. The results of its recommendations will be an essential counterbalance to amnesty, but no one yet has any idea how much it will cost.

Striking a balance between freedom for the perpetrators of crimes, and "restoring the human and civil dignity of the victim" as its mandate demanded, was always going to be a near-impossible task for the commission. Such an achievement would require the wholehearted co-operation of everyone involved. It is already clear that this will not be forthcoming.

The commissioners have the sensitive task next year of deciding how vigorously they will press reluctant witnesses. Political leaders can be sure of intense cross-examination on the submissions they have already made. Mr Alex Boraine, deputy to Archbishop Tutu, says there are many big gaps and omissions to be probed, and subpoenas can be issued for anyone who refuses to appear.

At the same time the commission wants to avoid giving the impression that it is becoming the "witch hunt" that its detractors always claimed it would be. But people are going to be bruised, perhaps badly - as others believe they should be. The danger is that in its determination to reveal the truth, the commission could inflame existing wounds rather than heal them.

## OBSERVER

### Romiti in the driving seat

The political ambitions of Cesare Romiti, the forceful chairman of Fiat, are often discussed but never proven. However, the 70-year-old Fiat boss has just given another demonstration of his power by ensuring that his appointee has been made editor of *Il Sole 24 Ore*, the authoritative voice of Italian business.

The new editor, Ernesto Audi, was touted by Romiti for some six months and was previously Fiat's chief press officer. Audi, 50, had earlier worked at Sole, rising to be a deputy editor. But in 1984 he moved into public relations, working for eight years at Confindustria - the industrialists' confederation and main Sole shareholder - before joining Fiat in 1992.

Confindustria has never concealed its interest in Sole, but Audi's previous links with the organisation and Fiat, its most powerful member, have raised eyebrows. Audi is not the only editor picked by Romiti. In May, he played a big hand in selecting the new editor of *La Stampa*, the Turin daily owned by the Agnelli family. He is also thought to exercise considerable sway at *Corriere della Sera*, the most influential Italian daily, in

which Fiat-Agnelli interests have a significant stake.

Romiti is due to retire from Fiat in 18 months' time. But he has already begun to make carefully chosen remarks which have stirred the political waters. The most recent was an interview in *l'Espresso* contradicting government policy on the EU, saying it was better to delay entry into the single currency. Giovanni Agnelli, now honorary chairman of Fiat, would never have been so blunt when he was in charge.

### Handover fist

Does the anticipated departure in January of Jiang Enzhu, China's ambassador to the UK, mean that Beijing is downgrading relations with the UK? After all, Jiang is a former vice-minister in Beijing's foreign ministry. His appointment a year ago was taken as a sign of the importance China attached to its bilateral relations with Britain in the run-up to July's handover of Hong Kong.

But despite his shorter than expected stint in London, Jiang looks likely to remain heavily involved in matters relating to Hong Kong. A courteous man with excellent English and formidable mastery over the technicalities of the handover, he is now tipped to become the foreign ministry's senior man in

the territory. Jiang's experience at the Court of St James makes him eminently qualified for the job. British officials still wince when they recall his chilling determination in the abortive bilateral negotiations over the Patten democracy reforms - and his equally tough stand in subsequent negotiations on the court of final appeal. Sounds like a tough cookie.

### Low spirits

Swedish finance minister Erik Ashrink has been in poor humour this past fortnight. The tough-talking Social Democrat went ballistic after Swedish insurer Skandia offered to merge with the mortgage bank Stadsbyggetek - now also subject of a bid from Handelsbanken - cheekily pre-empting his plans to auction the state's 34 per cent stake in the bank. Ashrink ranted for several days against Stadsbyggetek's directors for accepting the offer, issuing veiled threats to unseat them by calling a shareholders' meeting.

No sooner did he begin to calm down than he ran into another mess. Few things upset egalitarian Swedes more than extravagant executive pay, so Ashrink must have reckoned on currying electoral favour by announcing tougher rules for the remuneration of managers in state-run companies. Instead, he

found himself spotlighted for breaches of existing guidelines by Vin & Sprit, the state-owned alcohol wholesaler of which Ashrink was a director until this year.

Oversights included a failure to disclose in the annual report details of "golden parachutes" and pension benefits. A terse statement by Ashrink, issued to Swedish Television through his press secretary, said he took his share of responsibility for the omissions. Some days nothing seems to go right.

### Trade games

As the ministerial conference of the World Trade Organisation draws to a close in Singapore, weary diplomats are searching for suitable descriptions of the chaotic negotiating sessions which kept many of them awake into the early hours. Prize for the wittiest summing-up goes to an EU official, who says the whole event is like a combination of three board games.

The first is Cluedo, because you have to guess who did what to whom in which room; the second is Monopoly, because it seems to go on forever and causes regular family quarrels; the third is snakes and ladders, because as soon as you think you've got somewhere, you find you're back where you started.

## Financial Times

### 50 years ago

Grain From Canada  
Winnipeg, 12th Dec. Up to date only about 50 per cent of the grain shipments expected by the British Ministry of Food under the Canadian contract have been forthcoming - namely about 20 million bushels in October and the same for November. Delays are causing increases in the dollar costs. It is held here that the negotiators of the wheat agreement were inexperienced and had little appreciation of the problems of the transportation and handling of grain, or they could have foreseen the problems of transportation which obviously would arise in the movement of such a large quantity of wheat overseas.

No Change In Rupee  
A message received from Delhi yesterday states that the Indian Government has notified the International Monetary Fund that no change was called for in the par value of the rupee. This disposes of recent suggestions that the new Indian Government was considering a downward adjustment in the value of the rupee.

U.S. Copper Price  
The export price for U.S. copper, L.A.S. New York, has been advanced one cent to 18.50 cents per pound.



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# FINANCIAL TIMES

Friday December 13 1996

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## Plan needs support of other countries

# Trade powers seek end to IT tariffs by 2000

By Guy de Jonquieres  
in Singapore

The world's four biggest trading powers yesterday agreed to eliminate tariffs on most information technology products by 2000.

The US, the European Union, Japan and Canada, which generate more than half of world IT trade, launched a push to persuade other countries to back a draft accord by March 15.

They say that countries covering about 90 per cent of total trade in the industry must agree to abolish tariffs for the deal to go ahead.

Under the planned agreement, tariffs on IT trade valued at about \$600m a year would be eliminated by 2000. The deal would cover products including semiconductors, computers, telecommunications equipment and many types of software.

The EU expected at least 10 countries to add their support to the accord today, the last day of the World Trade Organisation's ministerial meeting in Singapore. Their participation would raise the proportion of trade covered to 85 per cent.

"I am very very optimistic that others will come on board and that we will get a deal by March 15," Mr Peter Carl, the EU's chief negotiator said.

Ms Charlene Barabasz, acting US trade representative, said an agreement had not yet been clinched but hoped it would start to take shape today.

Sir Leon Brittan, EU trade commissioner, said an IT agreement would be the biggest trade liberalisation measure since the Uruguay Round negotiations ended three years ago.

Mr Ian Lang, UK trade and industry secretary, put the



Long Yongtu, China's assistant foreign trade and economic minister, at the WTO conference in Singapore yesterday

duty savings on Britain's IT exports at \$250m a year. The proposed deal was hammered out after four days of intensive EU-US negotiations, in which Brussels appeared to secure the biggest concessions.

It overcame US reluctance to scrap tariffs on capacitors, digital photocopiers, fibre-optic cables and computer screens, while rebuffing US pressure to remove tariffs on music and entertainment software.

The US successfully resisted EU demands that the deal should cover graphic display tubes and raw optical fibres. However, Washington agreed, as compensation, to eliminate its tariffs on brown and white spirits, such as whisky, cognac and gin, saving duties of \$35m a year on EU exports.

US and EU tariffs on IT products may be eliminated before 2000 if the two sides can agree a formula for accelerating the cuts. The EU has proposed removing all IT tariffs

by 1998. But the US wants to abolish them immediately only on semiconductors, on which EU tariffs are the highest in the industrialised world.

The EU said the US and Asian exporters would gain most from the proposed agreement, which it expected would increase its own IT trade deficit. But Brussels said many of its industries would benefit from cheaper imports of IT equipment and components.

Governments expected to back the agreement today include South Korea, Singapore, Hong Kong, Indonesia and Taiwan, which is not yet a WTO member.

Malaysia, which is the world's largest semiconductor exporter and has expressed reservations about aspects of the WTO agreement, has still to commit itself.

WTO refuses to link trade to labour rights, Page 8  
Observer, Page 21

## UK plans extra cull in attempt to end beef ban

By George Parker and Maggie Urry in London

The British government will announce plans on Monday for a selective cull of up to 125,000 extra cattle in a last-ditch attempt to persuade the European Union to end its world-wide ban on British beef exports.

Mr Douglas Hogg, agriculture minister, won agreement for the cull in a behind closed doors deal late on Wednesday night after Mr Kenneth Clarke, the chancellor, approved the estimated £150m-£200m (£247m-£330m) needed for the scheme.

The cull of those cattle thought most likely to develop BSE will be implemented early in 1997. The government believes the move would represent the final condition agreed by Britain at the EU summit in Florence last June for a possible lifting of the ban.

Nonetheless, Mr Hogg is privately concerned the new cull - which was welcomed by UK farmers last night - will not be enough to persuade Germany and other sceptical EU member states to end the ban.

"If we carry out the selective cull, we will have fulfilled all our obligations under the Florence agreement, but it still might not be enough," admitted one senior government official.

Only three months ago, Mr Hogg indicated that the UK would not carry out the selective cull, pointing to new scientific evidence that the disease would die out from the national herd by 2001.

But since September, he has come under increasing pressure from farmers to honour the agreements made at Florence in the hope that it might lead to some lifting of the export ban.

However, the plan is likely to be opposed by some Eurosceptic members of Parliament in the ruling Conservative party. Last night, Sir Teddy Taylor, the Eurosceptic MP for Southend East, said: "Before we spend another pound on an additional cull, we must have a specific assurance from the EU that the ban will be lifted."

Officials said it could take some time to track down those animals thought to have eaten possibly contaminated cattle feed in the 1980s, although the task would be easier in Northern Ireland where a computer database tracking cattle movement has been in place for many years.

Mr Hogg is understood to be willing to press for the ban on beef from selected BSE-free herds in Northern Ireland to be lifted before those elsewhere in the UK, if the cull is completed first in the province.

## THE LEX COLUMN

# Revamping AMP

AMP, Australia's largest life insurer, has powerful reasons to follow some of its smaller competitors and demutualise. Its management rightly wants to run the organisation as a proper company, with shareholders to please, the discipline on the business should be sharper. Yet this high-minded argument would be more compelling if AMP was not also suggesting that shareholdings of more than 5 per cent should be blocked.

This is not an academic point. Some really hefty institutional shareholders in AMP, and - and ultimately - the threat of takeover, would be a useful discipline on the unerving enthusiasm for overseas expansion voiced by its management yesterday. The risk is obvious; with growth prospects at home dull and currently constrained by regulation, the temptation to spurge some of AMP's plentiful capital on dubious "strategic" acquisitions abroad is great. Of course, AMP did manage to pick up a bargain when it bought the UK's Pearl in 1992. But such opportunities do not grow on trees. By and large, foreign acquisitions are unlikely to generate enough real synergy benefits for AMP to justify the premium it would have to pay.

If this sort of spending spree is on the cards it is better AMP should have to defend it to at least some shareholders. But if their holdings are too small for them to have real clout, this may well not be enough. So the victims of the restriction AMP is proposing are all too likely to be the group's own members.

## Thomson

The French government's decision to split the privatisation of Thomson into two is a small step in the right direction. Thomson Multimedia, the troubled consumer electronics side, will still need a subsidy; but, given that the cash injection will now be transparent, the European Commission should be able to insist on a tough recovery plan in return. An effective turnaround could even mean a bonus for France's taxpayers: when privatisation eventually occurs Multimedia could be worth more.

The more immediate hope must be that the government will launch a public offering for its 58 per cent stake in Thomson-CSF, the defence electronics arm. That could produce a better price than trade sale to a French company, the original scheme. More importantly, an inde-

FTSE Eurotrack 200:  
1898.2 (-0.5)

Source: Reuters

Share prices in the FT Eurotrack 200

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By comparison, Skandia was looking for so-called financial synergies; namely, it could raid Stadshypotek's balance sheet to fund its own investment plans. Handelsbanken can justify offering more than Skandia, but this price appears high. Handelsbanken's cost-cutting plans look restrained, ruling out compulsory redundancies. The combined group's vast share of Sweden's dwindling mortgage market will come under pressure, as will its lending margins. Handelsbanken is clearly keen to build up its stake in case European monetary union brings with it increased competition. Its shareholders may find size is not everything.

## Rank

The honeymoon for Mr Andrew Teare, Rank's chief executive, is over. Rank's shares have dropped 18 per cent since his arrival in April. The rot started with concerns about whether his strategic review could generate growth from Rank's patchy business portfolio. It continues with worries about whether he will even stick to this strategy, following the questionable £113m acquisition of Tom Cöbele.

However, there have been important changes. He has lopped the riskier elements of his predecessor's £1.5bn investment programme. Hard Rock is finally getting the management attention, and cash, that it deserves. And he has rejuvenated senior management. Given the group's problems, from under-investment in its cinema business to the future obsolescence of its video duplication business, there were no quick fixes. But the group's comparatively low divisional profit margins suggest Mr Teare has plenty to go for.

Next week's trading update should show a pick-up in momentum, which would increase confidence in the returns achievable from Rank's investment programme. Mr Teare would encourage greater confidence by giving shareholders much of the £1bn proceeds from a likely sale of its Rank Xerox stake next year. That would remove the management's temptation to over-spend. Given strong cashflow, a raft of bankable businesses and a possible eventual flotation of its Universal Studios joint venture, Rank would retain substantial firepower for the right deals.

Lex comment on Week 2, Page 27

## AMP hopes for stock market listing

Continued from Page 1

members in Australia, 230,000 in New Zealand and a further 200,000 in the UK.

That includes policyholders with its UK branch and with London Life, the British-based mutual which merged with the AMP in 1989 but which has since been closed to new business.

However, the 2m policyholders in Pearl, the UK-based life office acquired by AMP in 1989, will not be eligible for shares. Unlike London Life,

Pearl was a shareholder-owned company when it was bought by AMP and policyholders do not have membership rights.

AMP, which was founded in 1849 and has around A\$900m under management, is the third big Australian life office to pursue demutualisation - following National Mutual and Colonial Mutual. Members are likely to be asked to vote on the plan in the second half of 1997.

If they approve, the shares will be listed in Australia,

New Zealand and probably the UK. AMP said that it expects to adopt some anti-takeover provisions for the listing.

Mr Trumbull said that a 5 per cent cap on any single shareholding for five years was one option. This was being discussed with regulatory authorities.

He added that evaluating the demutualisation option had cost the group about A\$10m so far. The next stage, up to the listing itself, could cost another further A\$50m- A\$100m.

## Handelsbanken bids for mortgage bank

Continued from Page 1

prised Swedish banking observers who thought Stadshypotek's price tag and Skan-

dia's interest would deter rivals. Mr Martensson said the acquisition would boost Handelsbanken's earnings per

share by 26 per cent over five years. He said benefits would flow chiefly from rationalisation, but also from lower credit costs and extra business.

## FT WEATHER GUIDE

### Europe today

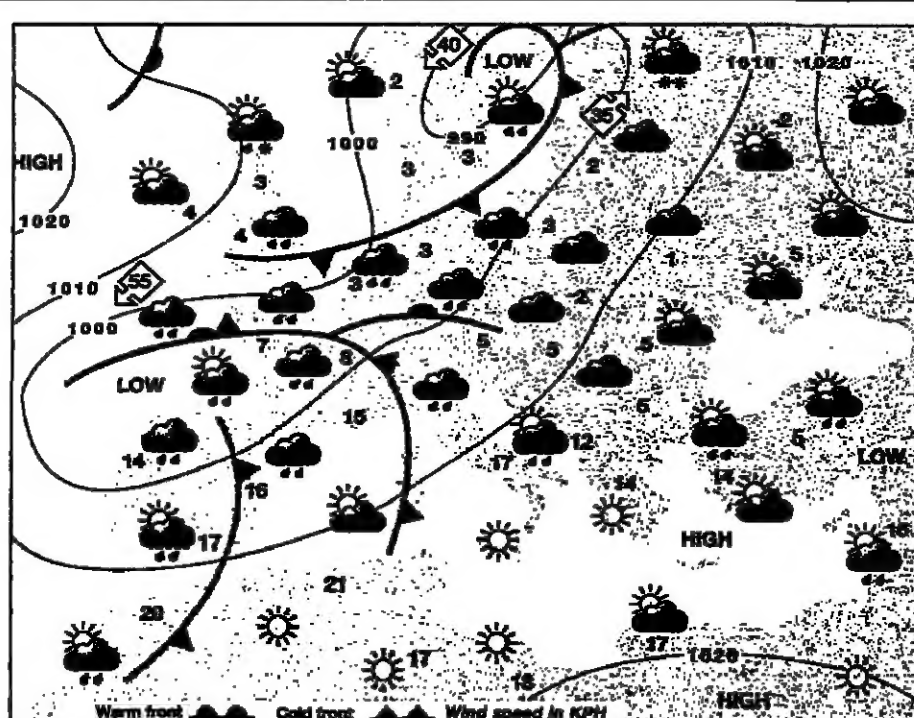
Europe will become unsettled. The high pressure that brought misty conditions to much of the continent over the past few days is moving slowly eastwards.

Low pressure in the Gulf of Biscay is bringing cloud and rain to Spain and France. More low pressure over Scandinavia will bring overcast conditions with widespread snow.

The Benelux will be cloudy with rain. Eastern Europe will have high pressure.

### Five-day forecast

Europe will have westerly winds. The western part of the continent will be cloudy with showers or rain. Low pressure in the Mediterranean will move east to Italy and the Adriatic sea, bringing heavy rain.

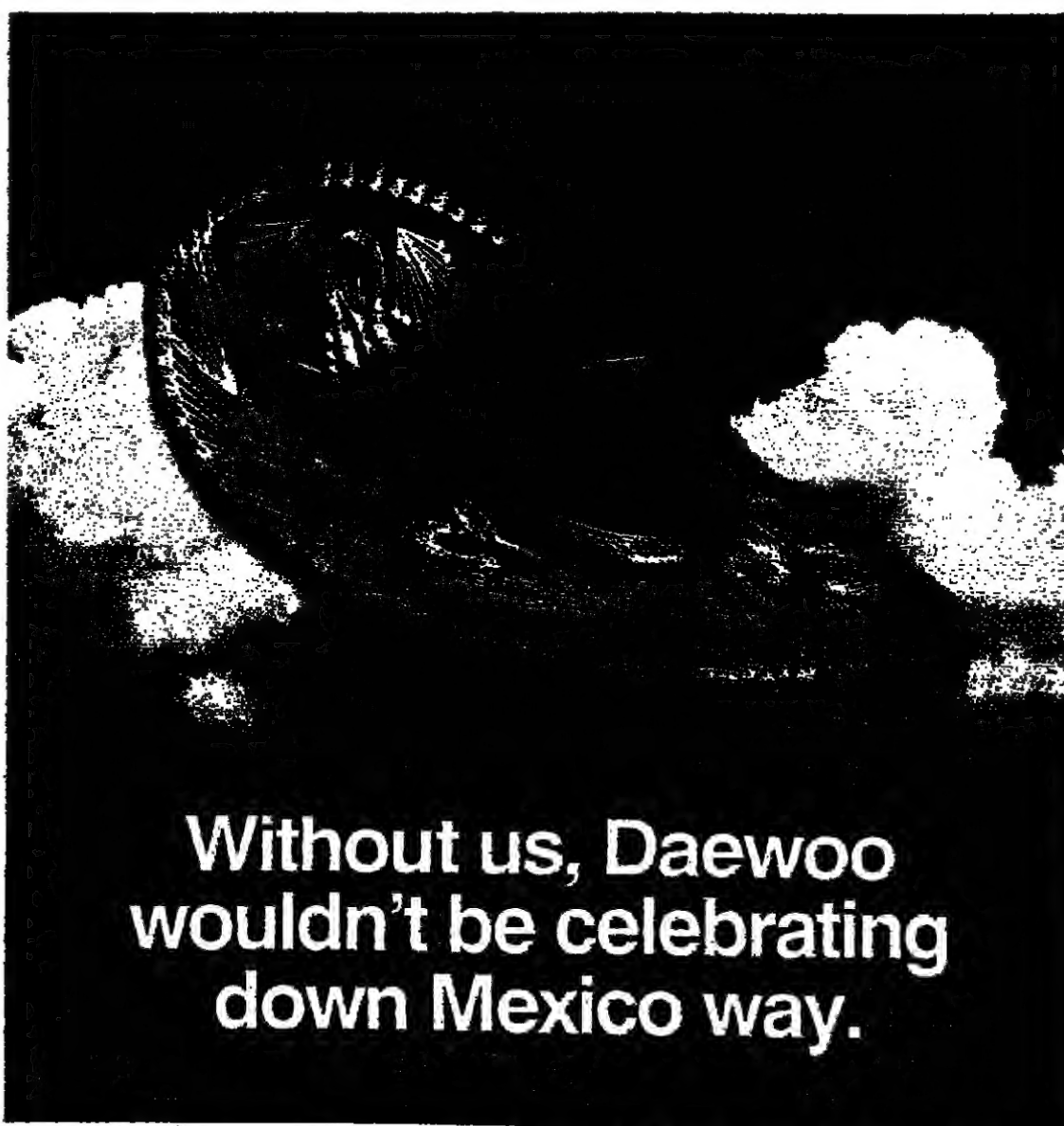


Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES		TODAY'S TEMPERATURES		TODAY'S TEMPERATURES	
Maximum	Minimum	Maximum	Minimum	Maximum	Minimum
Abu Dhabi	sun 24	Abu Dhabi	sun 24	Abu Dhabi	sun 24
Accra	sun 24	Accra	sun 24	Accra	sun 24
Algiers	sun 24	Algiers	sun 24	Algiers	sun 24
Amsterdam	sun 24	Amsterdam	sun 24	Amsterdam	sun 24
Athens	sun 24	Athens	sun 24	Athens	sun 24
Bahia	sun 24	Bahia	sun 24	Bahia	sun 24
Bangkok	sun 24	Bangkok	sun 24	Bangkok	sun 24
Batavia	sun 24	Batavia	sun 24	Batavia	sun 24
Bombay	sun 24	Bombay	sun 24	Bombay	sun 24
Buenos Aires	sun 24	Buenos Aires	sun 24	Buenos Aires	sun 24
Calcutta	sun 24	Calcutta	sun 24	Calcutta	sun 24
Canton	sun 24	Canton	sun 24	Canton	sun 24
Cebu	sun 24	Cebu	sun 24	Cebu	sun 24
Colon	sun 24	Colon	sun 24	Colon	sun 24
Hankow	sun 24	Hankow	sun 24	Hankow	sun 24
Hong Kong	sun 24	Hong Kong	sun 24	Hong Kong	sun 24
Kobe	sun 24	Kobe	sun 24	Kobe	sun 24
London	sun 24	London	sun 24	London	sun 24
Lyons	sun 24	Lyons	sun 24	Lyons	sun 24
Manila	sun 24	Manila	sun 24	Manila	sun 24
Medan	sun 24	Medan	sun 24	Medan	sun 24
Memphis	sun 24	Memphis	sun 24	Memphis	sun 24
Mexico City	sun 24	Mexico City	sun 24	Mexico City	sun 24
Moscow	sun 24	Moscow	sun 24	Moscow	sun 24
Mumbai	sun 24	Mumbai	sun 24	Mumbai	sun 24
Nairobi	sun 24	Nairobi	sun 24	Nairobi	sun 24
Paris	sun 24	Paris	sun 24	Paris	sun 24
Peking	sun 24	Peking	sun 24	Peking	sun 24
Rangoon	sun 24	Rangoon	sun 24	Rangoon	sun 24
Reykjavik	sun 24	Reykjavik	sun 24	Reykjavik	sun 24
Rio	sun 24	Rio	sun 24	Rio	sun 24
Sao Paulo	sun 24	Sao Paulo	sun 24	Sao Paulo	sun 24
Seoul	sun 24	Seoul	sun 24	Seoul	sun 24
Singapore	sun 24	Singapore	sun 24	Singapore	sun 24
Stockholm	sun 24	Stockholm	sun 24	Stockholm	sun 24
Sydney	sun 24	Sydney	sun 24	Sydney	sun 24
Taipei	sun 24	Taipei	sun 24	Taipei	sun 24
Tokyo	sun 24	Tokyo	sun 24	Tokyo	sun 24
Toronto	sun 24	Toronto	sun 24	Toronto	sun 24
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Vienna	sun 24	Vienna	sun 24	Vienna	sun 24
Warsaw	sun 24	Warsaw	sun 24	Warsaw	sun 24
Washington	sun 24	Washington	sun 24	Washington	sun 24
Wellington	sun 24	Wellington	sun 24	Wellington	sun 24
Winnipeg	sun 24	Winnipeg	sun 24	Winnipeg	sun 24
Zurich	sun 24	Zurich	sun 24	Zurich	sun 24

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It's hard off to Daewoo whose first North American manufacturing facility at Queretaro, Mexico is opening the door to a refrigerator market worth some £200 million. Strengthening the partnership forged through serving Daewoo's automotive division in Korea, Bundy has been selected as sole supplier of condensers.

'Hot wall' condensers, which Bundy will deliver 'just in time', are built into the refrigerator walls. This reduces unit depth enabling Daewoo to incorporate thicker insulation to cut energy consumption and comply with environmental regulations.

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